



Customers, then Convergence

Peter Erskine

General Manager, Telefónica O2 Europe

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This presentation contains certain forward-looking statements. These are based on our current plans, expectations and projections about future events. These forward-looking statements are subject to risks, uncertainties and assumptions and speak only as of the date they are made. Statements that are not historical facts, including statements about our beliefs and expectations are forward-looking statements. Words like “believe”, “anticipate”, “expect”, “intend”, “seek”, “will”, “plan”, “could”, “may”, “might”, “project”, “goal”, “target” and similar expressions often identify forward-looking statements but are not the only way these are identified. Our results could differ materially from those anticipated in these forward-looking statements.





Agenda

Highlights - Q3 results

Communications market overview

O2's strategy

Q & A





Highlights - Q3 Results

- **O2 UK**

- Customer base ↑ 15% to 17.338 million
- 524,000 net adds
- ARPU £ 272 ↑ £7 year on year (+3%)
- MoU ↑ 11% to 175 minutes
- Q3 net service revenue grew by 14.9%
- OIBDA margin (8 months to 30 September) 27.6%
- Contract churn ↓ for 5th consecutive quarter (24% Q3 06 vs. 30% Q3 05)

- **Outlook (11 months to 31 December 2006)¹**

- Service revenue growth 14% - 15%, from 8% - 11%
- Margin around 1 percentage point lower than comparable period in 2005

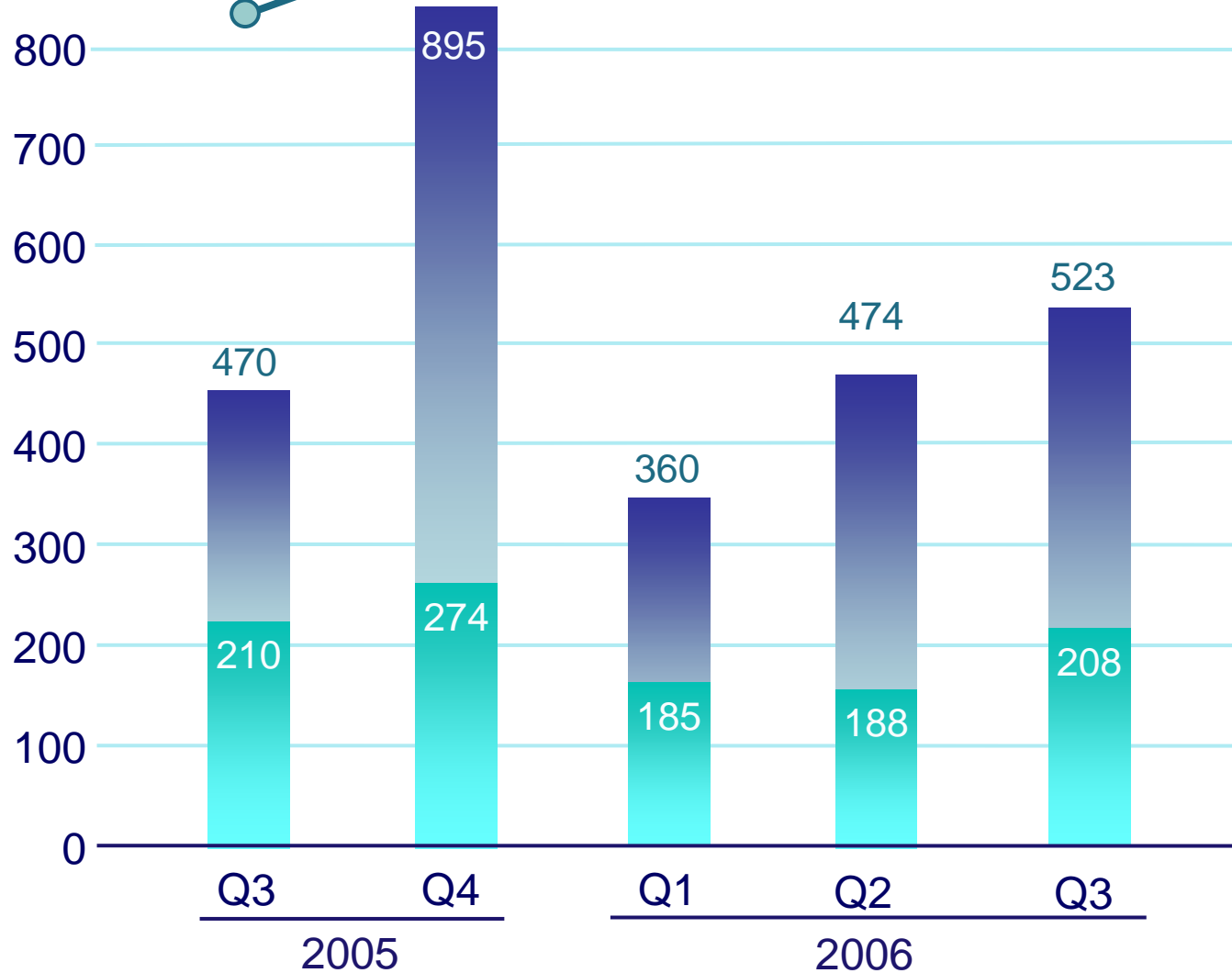
1. Comparable period is 11 months to 31 December 2005

O2 UK Growth and ARPU



Net adds
(‘000s)

£ blended
ARPU



Highlights - Q3 Results

- **O2 Germany**

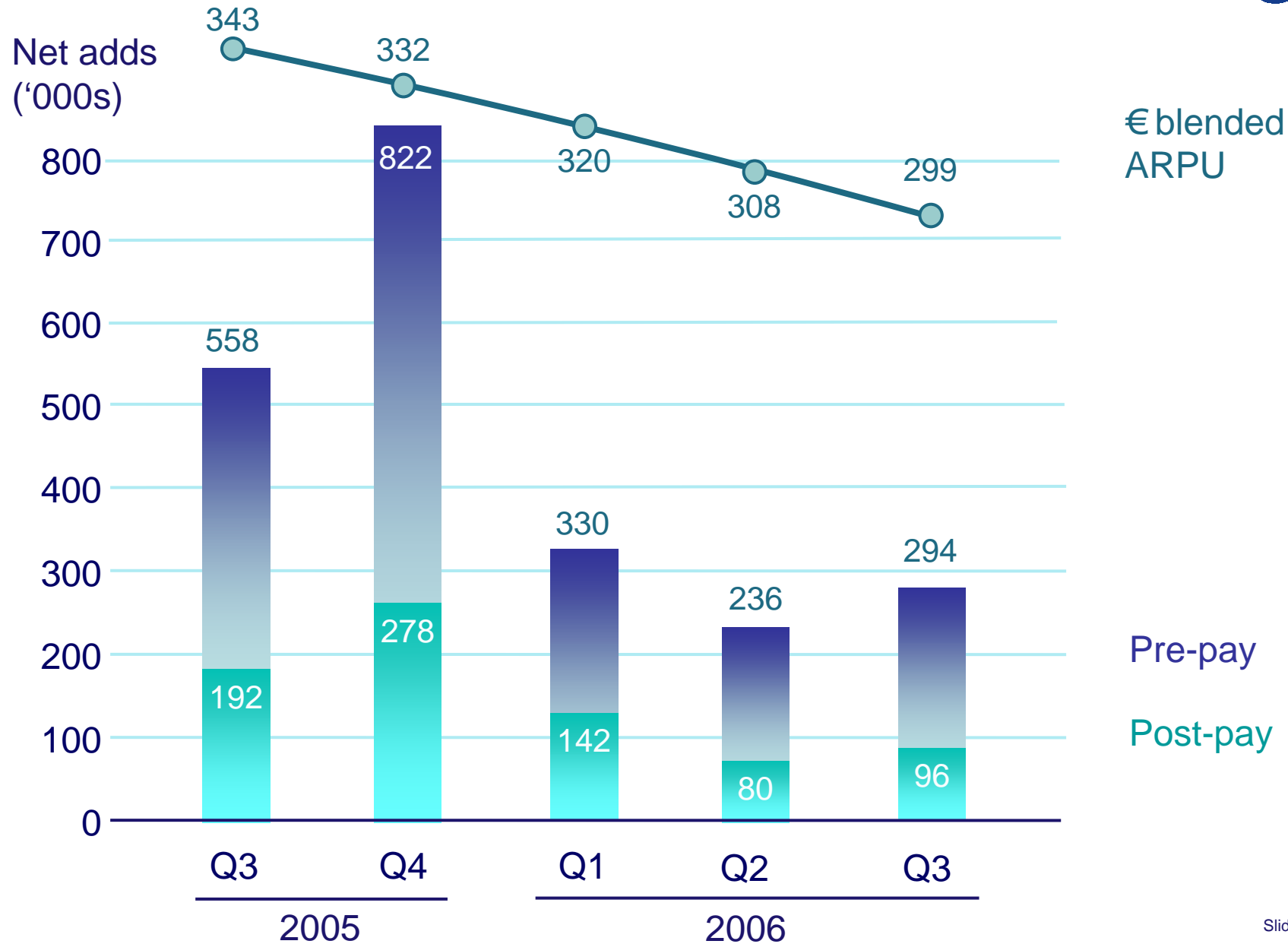
- Customer base ↑ 19% to 10.629 million
 - Tchibo base 722,000
 - 3.8 million Genion customers (72% of contract base)
- ARPU € 299 ↓ €44 year on year (-13%)
- MoU ↑ 5% to 124 minutes
- Q3 net service revenue grew by 6.1% (year to date ↑ 8.1%)
- OIBDA margin (8 months to 30 September) 24.2%

- **Outlook (11 months to 31 December 2006)¹**

- Service revenue growth high single digit, from low double digits
- Margin stable

1. Comparable period is 11 months to 31 December 2005

O2 Germany Growth and ARPU



Highlights - Q3 Results

- **O2 Czech Republic**

- Q3 total revenue ↑ 2% year on year
- Q3 OIBDA ↑ 2% year on year
- Mobile customer base ↑ 6% to 4.760 million
 - ARPU CZK 6,089 ↓ CZK54 (-1%) year on year
 - MoU ↑ 9% to 102 minutes
 - Q3 mobile service revenue grew by 6.5%
- Fixed
 - broadband revenues (9 months) ↑ 49% year on year
 - 427,000 DSL lines end Q3 (vs. 221,000 end Q3 2005)

- **Outlook (12 months to 31 December 2006)¹**

- Revenue flat
- OIBDA growth around 2%, from flat

1. Comparable period is 12 months to 31 December 2005



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Mobile – a great success story

A challenging future:

2.5 billion customers worldwide in <15 years; >1000 customers signing up per minute¹

More mobile phones on the planet than TV's and computers worldwide²

The 'internet generation' taking off

90% of people take their mobile wherever they go; 5% would rather lose their job or relationship than their mobile!³

1 billion handsets forecast to be shipped worldwide during 2006'⁴

Industry barriers blurring

In India, mobile is the fastest selling consumer product, pushing bicycles to number two¹

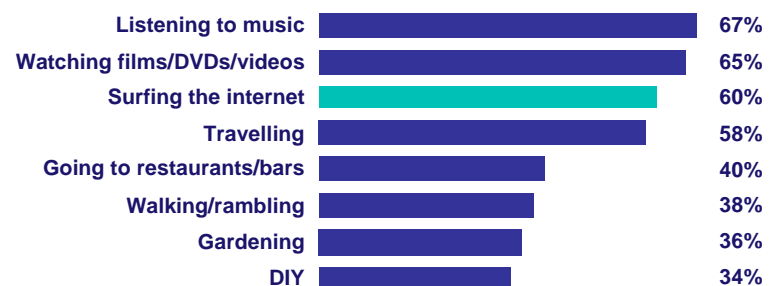
Mobile networks to cover 90% of the world's population by 2010¹

Increasing competition

The 'Internet generation' is taking off

People are spending more and more free time online

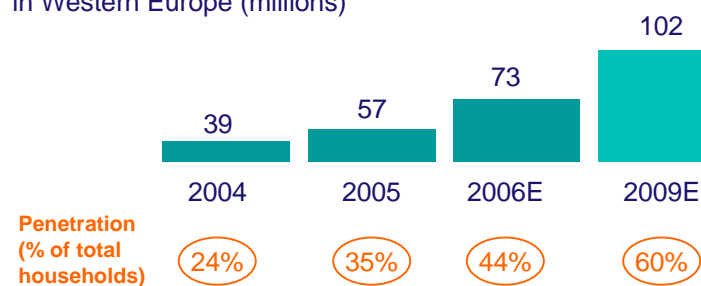
Most popular leisure activities amongst 'online' Europeans



1

Broadband adoption continues to grow

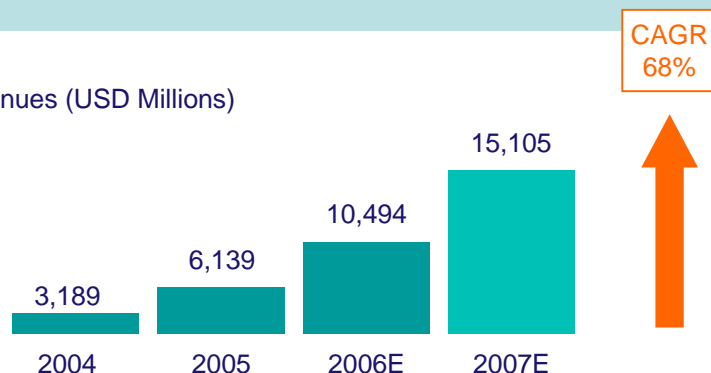
Total broadband subscriptions in Western Europe (millions)



2

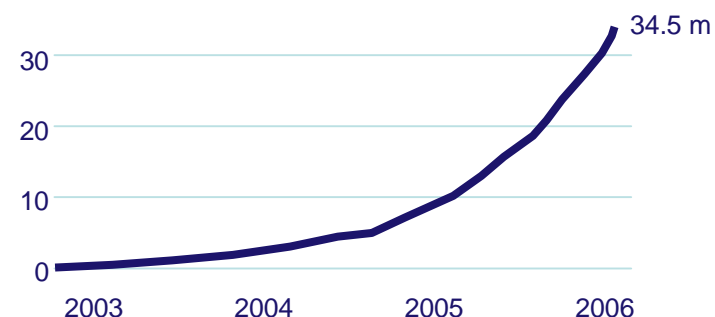
Google reporting massive growth

Revenues (USD Millions)



3

The number of web blogs doubles every 6 months



4

Industry barriers blurring


Internet players enabling their customers to go 'mobile' to increase ad revenues




...and expanding their communications portfolio




Ongoing battle for voice customers intensifying competition



Free broadband ...forever
When you join our Talk3 International plan



O2 Genion & Flat-rate



Content owners seeking to go direct to consumers to achieve reach; in some cases bypassing the operators

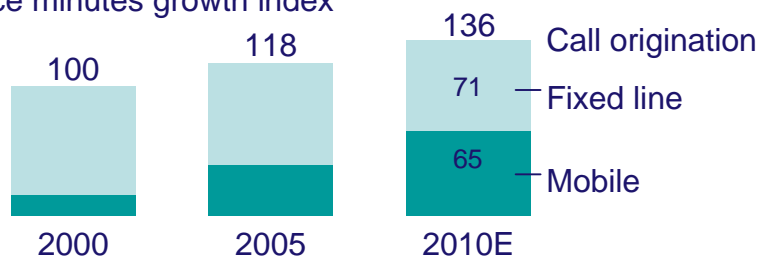




A reality check

People are talking to each other more than ever

Voice minutes growth index



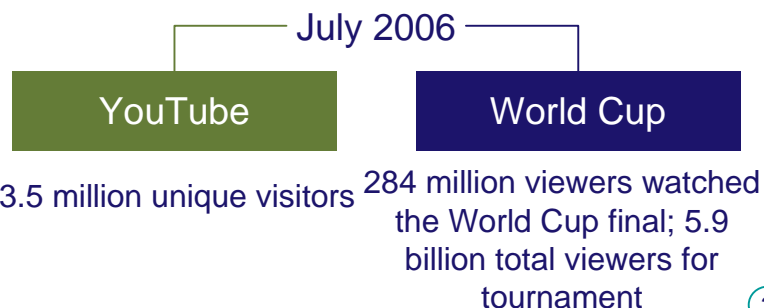
1

In Europe, online shopping accounted for 2% of the total retail market in 2005, catching US at 2.2%



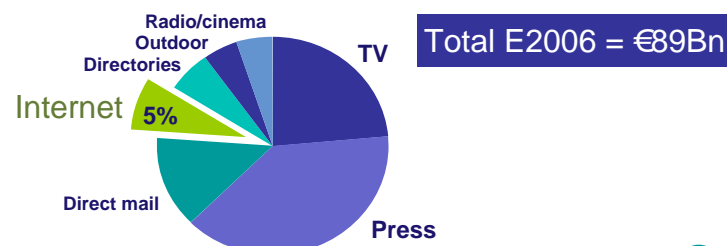
2

While high growth, YouTube remains niche



3

Advertising revenues still largely from 'traditional' sources (European figures)



4



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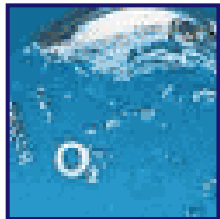
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The O2 approach

2007 priorities



Maintain focus on performance and competitiveness

- Maximise customer value/ARPU
- Continue focus on loyalty and churn
- Maintain growth in the UK and Czech Republic



Drive best customer experience even harder

- Keep the brand 'fresh'
- End-to-end customer experience
- Use customer insight to drive propositions
- Offer 'virtual' and 'real' experiences (e.g. The O2)



Broaden scope of our business and build new capabilities

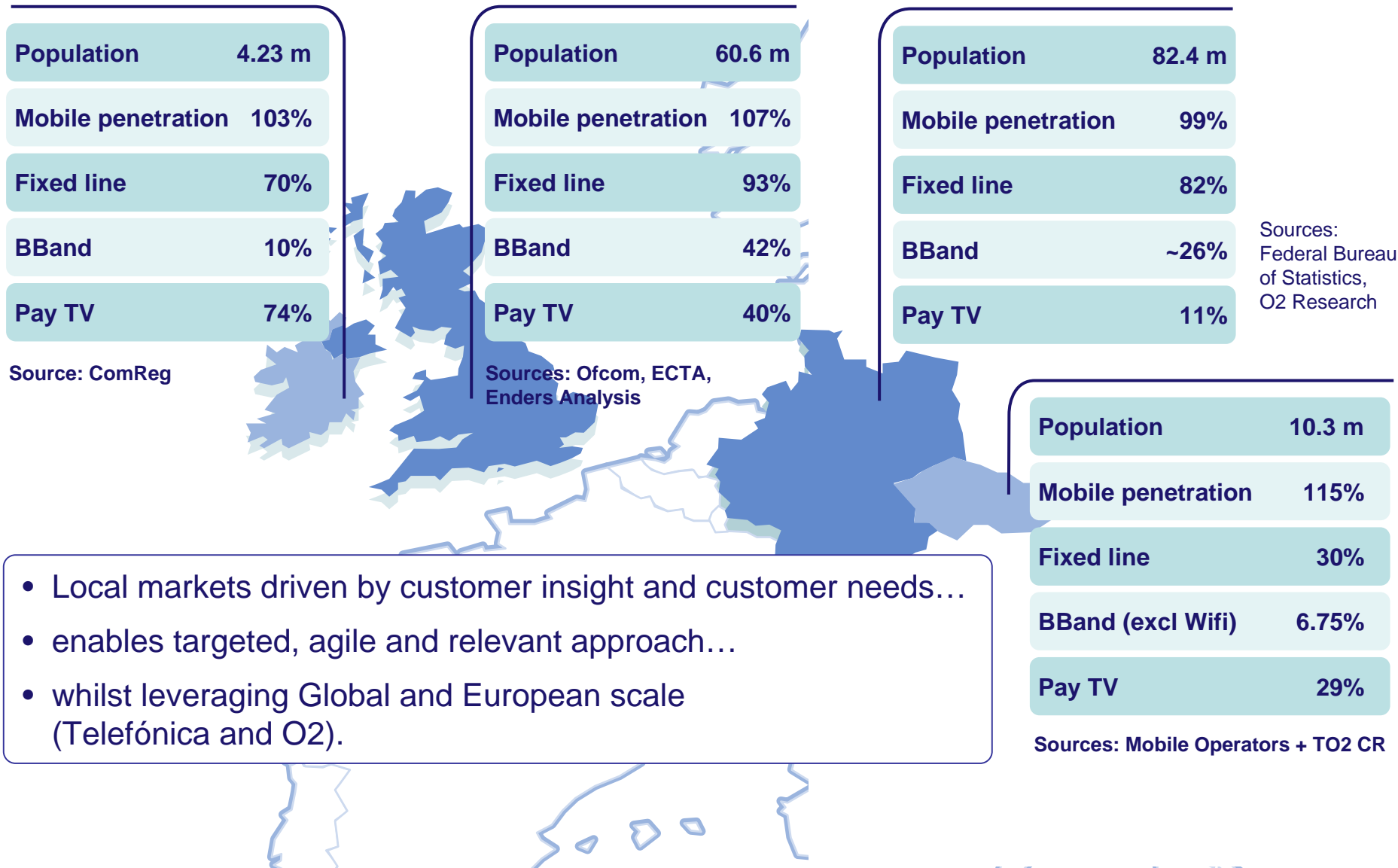
- Continue to grow SMS and non-SMS data usage
- Continue targeted 3G rollout and exploit capabilities
- Extend scope into fixed Broadband
- Expand revenue sources (e.g. mobile advertising)



Align O2 and Telefónica business

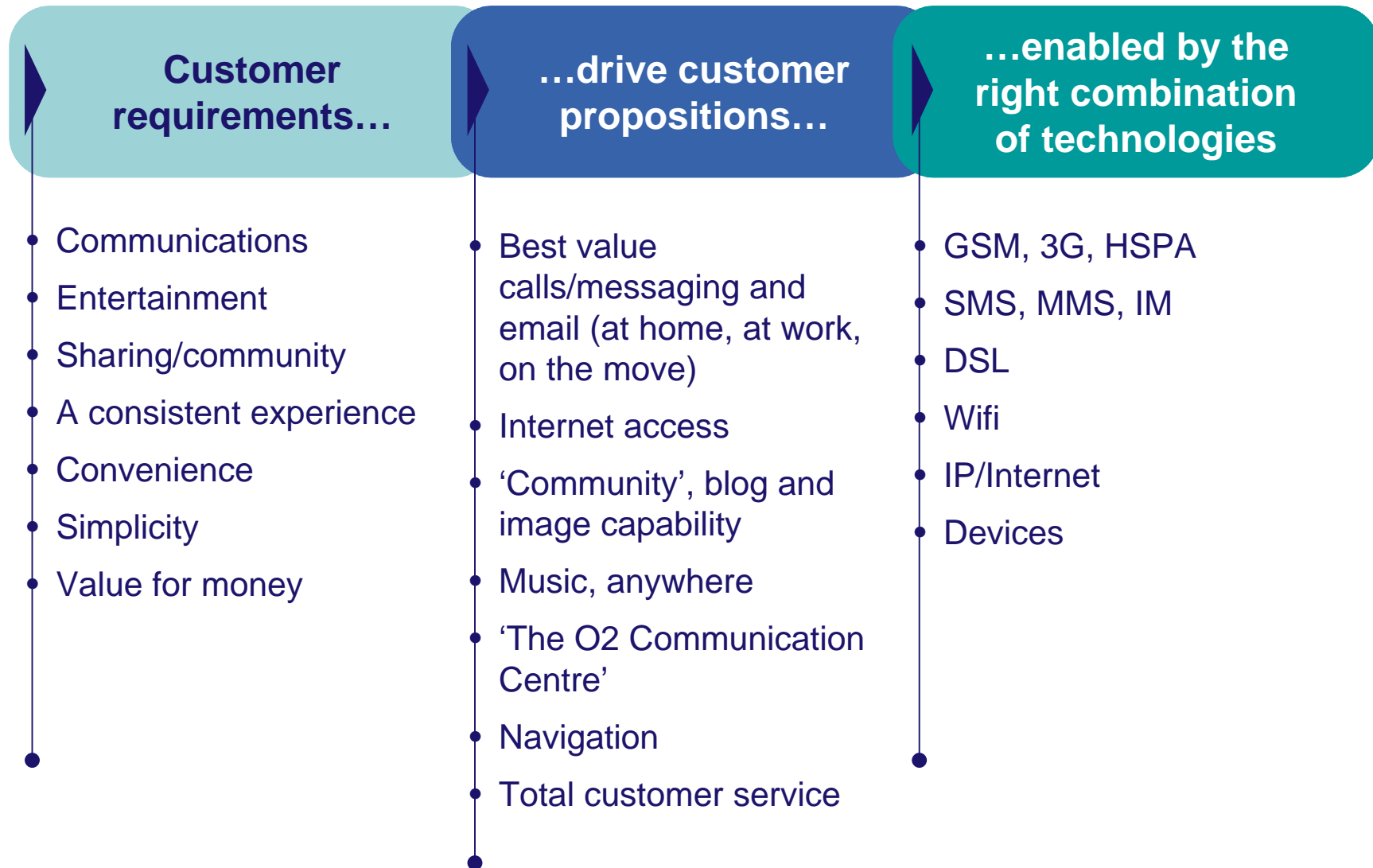
- Deliver tangible customer benefits (e.g. roaming)
- Share best practice and innovation (e.g. ITPV)
- Leverage cost share, purchase and partnership benefits

Different markets, different approaches

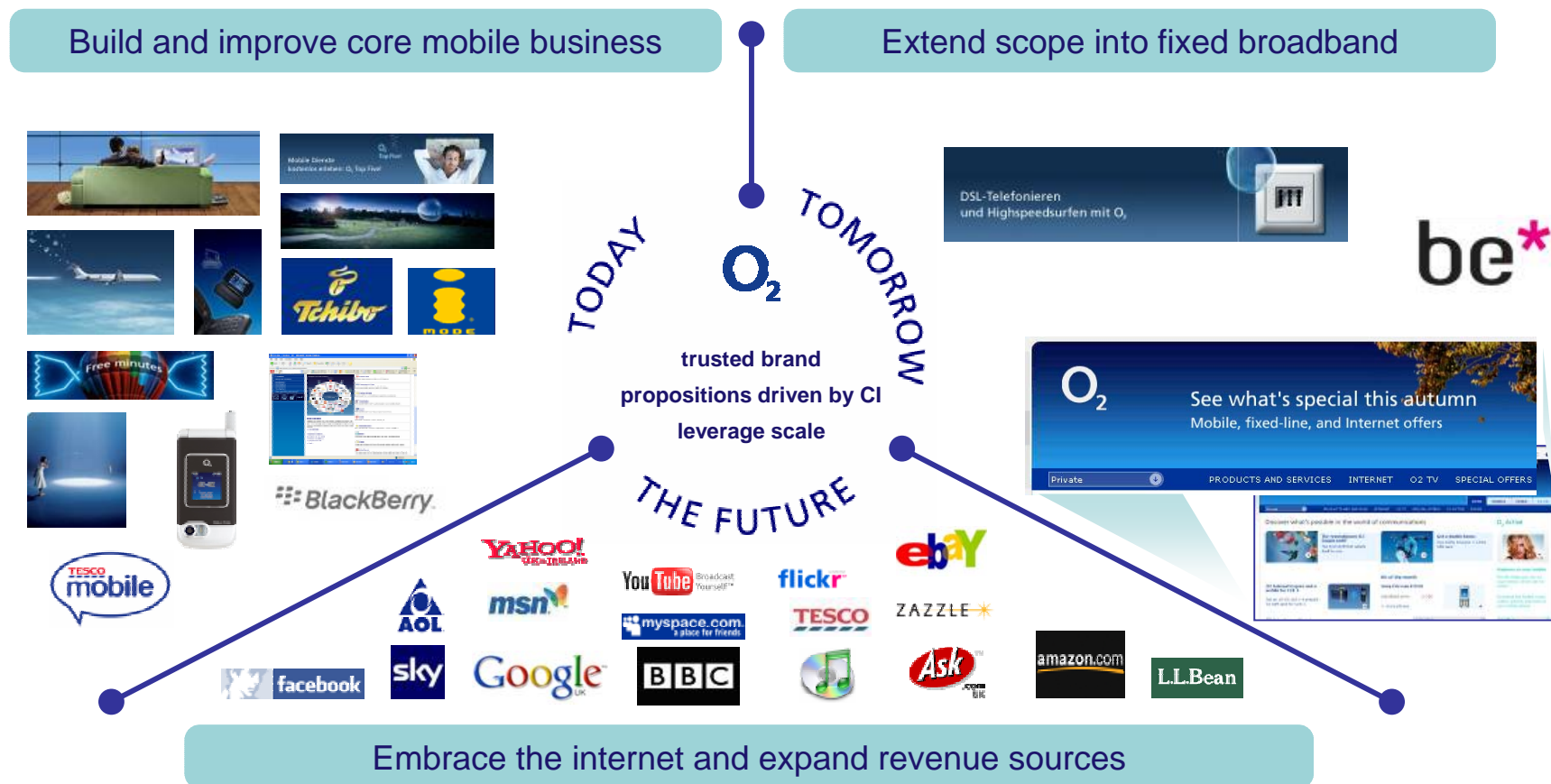


- Local markets driven by customer insight and customer needs...
- enables targeted, agile and relevant approach...
- whilst leveraging Global and European scale (Telefónica and O2).

'Customers' then 'convergence'



The future





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