

June 20, 2017

Mr. Arvind Ganesan  
Ms. Sophie Richardson  
Human Rights Watch  
350 Fifth Avenue, 34<sup>th</sup> Floor  
New York, NY 10118

Dear Mr. Ganesan and Ms. Richardson:

Thank you for your June 13 letter to our CEO, Marc Casper, which he forwarded to me. As the leading global supplier to the life sciences industry, we are proud to be part of a community responsible for advances in science and healthcare that improve the quality of life for countless individuals.

Thermo Fisher Scientific does not share information about our customers or their purchases. Given the global nature of our operations, it is not possible for us to monitor the use or application of all products we manufacture. However, we do expect all of our customers to act in accordance with appropriate regulations and industry-standard best practices.

I want to assure you that Thermo Fisher Scientific takes our obligation to operate in a way that is sustainable and responsible very seriously. We are committed to upholding the highest standards in our interactions with our customers, our colleagues and the communities in which we live and work.

Sincerely,



Karen A. Kirkwood  
Vice President, Corporate Communications