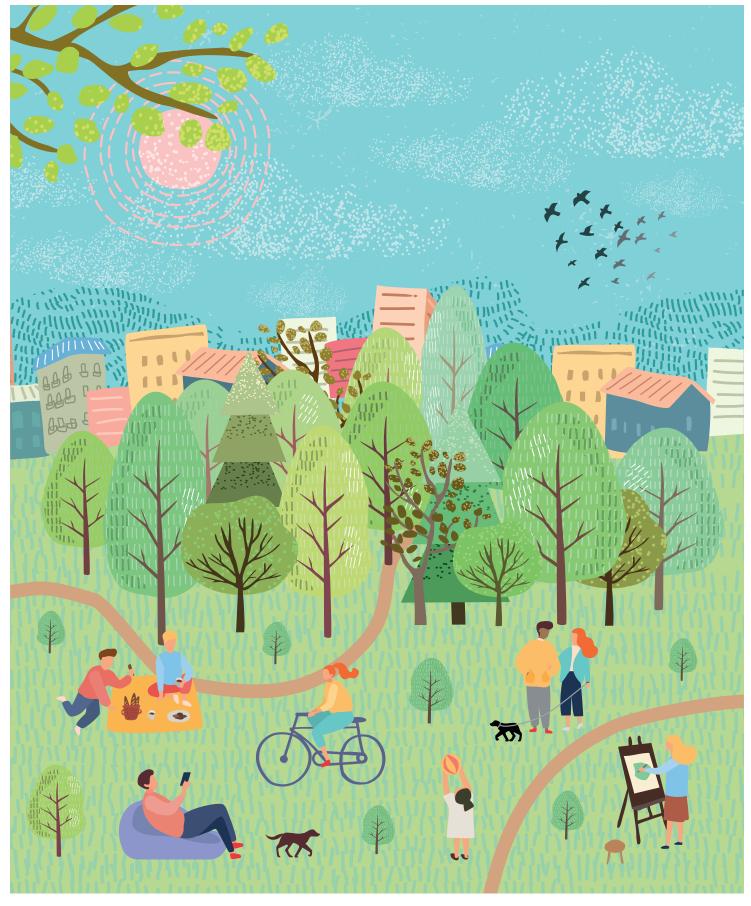


Social value in a rural context





Understanding social value • Enhancing social value • Tangible estate outcomes



TOP THREE TAKEAWAYS

- It's all about people social value is about making decisions that meaningfully consider the social impact on everyone.
- An increase in social value (and hence decrease in social inequality) is crucial for economic growth.
- Rural estates enhance social value by creating thriving communities through the provision of homes, employment and business opportunities as well as giving access to outdoor space.

People power

Enhancing the social impact of an estate or farm can benefit landowners, land managers and society as a whole

The focus of this *Spotlight* is social value and what that means in a rural context. We will demonstrate how identifying, recording, enhancing and communicating the social value of a farm or an estate can benefit landowners and managers and, in turn, improve social value for society.

We provide insight into what one large estate is doing to maximise its social impact and we explore how social value can improve the wellbeing of rural communities and generate economic growth.

WHAT IS SOCIAL VALUE?

It's all about people. People who live, work, visit a farm or estate as well as people who currently don't. It's about making decisions that meaningfully consider the social impact on all these people – their health and wellbeing, their quality of life and longer term, the creation of positive life outcomes.

Since the rise of ESG (Environmental, Social and Governance), through which businesses consider their impacts upon the world, the audience for social value has changed considerably and so has its purpose. It is clear that there are many opinions of what social

value is, but equally there is an acceptance that a singular definition is unimportant. What is important, is that what we are measuring, monitoring or reporting is transparent and understood by the audiences.

For some time, optimistic thinkers have urged governments to embrace an alternative to the economic metric Gross Domestic Product (GDP) as a measure of human progress. The creation of the Social Progress Index (SPI) has gone some way to doing this and is the first holistic measure of a country's social performance that is independent of economic factors.

The SPI measures the extent to which countries provide for the social and environmental needs of their people, using 60 indicators of basic human needs, foundations of wellbeing and opportunity to progress.

In 2024, the SPI showed that the UK ranked 21st in the world and had lost a decade of social progress. While governments and markets continue to refine the precise definition of social value this *Spotlight* will demonstrate how the rural sector can play a role in its provision.

WHY NOW?

Social value has gained significant momentum over the last few years and now sits at the top of the agenda for many organisations. This has not been driven by policy change or regulation. Ultimately, this is because businesses, as well as individuals, are recognising the importance of creating a positive social impact not only for ethical reasons but also for long-term sustainability and success in delivering economic growth.

WHY IS IT IMPORTANT TO REVIEW THE SOCIAL IMPACT OF LAND AND PROPERTY OWNERSHIP?

The indirect positive economic impacts delivered by farms and estates to society are often significant, but have not always been acknowledged by key stakeholders, consumers or even landowners themselves.

Examples include money recirculating through local supply chains, job creation, affordable housing provision, environmental benefits, such as the restoration of natural environments, wellbeing benefits and the provision of communal amenities, such as libraries, cricket pitches, playgrounds and

21

The UK is ranked 21st on the global Social Progress Index 2024. Denmark holds first place and the United States is 29th

£3.2-£8.4bn

The estimated value of health benefits associated with outdoor recreation within the UK (2020). ONS

community spaces, which host communal events such as harvest festival. Societal expectations are changing, making the engagement of estate owners and land managers with their communities, neighbours, employees and tenants highly important. Understanding the true impact and value of land ownership, as well as how it is managed, is critical if we are to navigate the expectations from society relating to climate, nature and any future social legislation.

LANDOWNERS AND MANAGERS PLAY A KEY ROLE IN SHAPING PLACES, OFTEN OVER MANY GENERATIONS

In many cases simply by communicating what they are already doing, there is an opportunity for landowners, land managers and rural businesses to create tangible social contributions that will positively impact the whole community. The financial and wider value of rural land can be maximised through increased local engagement, which can improve the attractiveness of rental properties and create places where people want to live and work.

Savills is aware of some estates that have become renowned for the level of service they provide to their tenants, both residential and commercial. There are waiting lists for homes to rent and commercial units, all driven by the local knowledge of the level of quality and service that such estates offer above and beyond their building structures. Estates can develop a good strong brand by delivering a high quality service across their assets, which can increase rents, decrease voids and create a real community of tenants, who will in turn widely sing the praises of the estate.

Enhancing social value can provide opportunities to improve an organisation's reputation leading to increased footfall or demand. More weight is also being applied to social value in the planning process, so projects with a strong social benefit are more likely to succeed.

DEMANDS FOR INFORMATION ON THE IMPACT AND ACCOUNTABILITY OF RURAL LAND OWNERSHIP ARE INCREASING

Historically, UK agriculture has been focused on food production, but the government's agricultural policy transition towards "public money for public goods" has accelerated discussions about how food production interacts with the natural environment,

ecosystems and society. Stakeholders are becoming more empowered and concerned about sustainability and climate change. Farmland is frequently held up as a solution in the fight against climate change and biodiversity loss. As a result, public authorities, policymakers and consumers are increasingly demanding information on the impact and accountability of rural land ownership.

In 2021, the UK government made it mandatory for certain businesses to comply with the Taskforce on Climate-related Financial Disclosures (TCFD). Listed businesses, financial organisations and "large asset owners" are now required to record and publish their scope 1, 2 and 3 greenhouse gas emissions.

Furthermore, a new set of global disclosures was announced in September 2023, known as the Taskforce on Nature-related Financial Disclosures (TNFD). This framework requires organisations to disclose their nature-related dependencies and impacts across their entire value chain.

Many farms are outside the scope criteria and not directly impacted by TCFD and TNFD, but are increasingly being asked for information on carbon and climate risk from their own customers and suppliers who are reporting against these metrics. We can only assume that reporting on social value output is a potential next step.

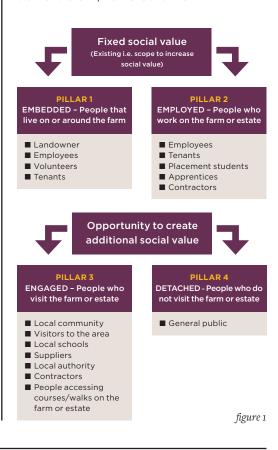
Social accountability around land ownership has been a prominent topic in Scottish politics for some time and there is now a greater expectation that it forms part of decision-making in England and Wales. This raises two questions; will the government and potentially supply chains ask farm and estate businesses for information on social accountability and if so when?

The UK government already requires that social value is considered as part of the tender process for many of its biggest outsourcing contracts. The government awards up to 10% of marks for social value under the Public Services (Social Value) Act 2012. Again, we anticipate that social value reporting will become an expected element of business terms as it gains traction and is demanded by wider markets. An early sign of this transitioning to rural estates is the move by The Church Commissioners for England to make its company management accountable to its investor expectations on human rights.

SAVILLS FOUR PILLARS OF PEOPLE

When delivering social value it is essential to identify all associated stakeholders and people impacted both within and outside of the business. Savills analyses who these stakeholders should be through its four pillars of people (figure 1). These represent the different levels of interaction and allow businesses to assess the social value an asset is providing and work out ways it could be amplified. Typically pillars one and two (people who live and work on the estate or farm) are the main focus of social strategy and will be directly impacted by any improvement in social value.

These groups of people are termed as "fixed social value" because their engagement with the asset is a given. The third pillar focuses on people who access a farm or estate through public routes and the fourth pillar focuses on people who would not typically access the farm or estate. The people within the latter two pillars are often given little consideration, but when the needs of the people within pillars three and four are considered this sends a clear message that a business is actively working to improve its social value. The scope to improve social value for people within pillars three and four is often greater than for those in pillars one and two.



66 Indirect or direct exposure to nature, having a view of nature and spending time outside in natural settings, are linked to improvements in physical, mental and social wellbeing 99 ONS 2022

17%

increase in the number of students enrolling in agricultural courses since 2020

44%

increase in female students studying agriculture

How to deliver greater social value

Identifying and analysing all the various activities that take place on an estate or farm is an essential first step

A rural estate or farm wishing to further understand its impact and improve its social value will benefit from identifying the associated stakeholders through the Savills four pillars of people model (see *figure 1* on page 3). To further understand the impact of the estate or farm's actions on its stakeholders, it is important for landowners and managers to undertake an activity mapping exercise.

Activity mapping provides a quick and feasible way to identify which current activities might be generating a positive or negative impact for social value and which can serve as a basis for planning the expansion of these impacts in the future.

Figure 2 provides an illustrative example of what activity mapping for social value could look like. First, begin by listing all the activities taking place across the estate and select which impacts are most relevant.

The circles then indicate the likely impact of those activities, with the colours signifying

whether the impact is positive or negative. The size of the circle indicates the magnitude of that impact.

As businesses strive to make decisions that optimise social value, it makes sense to compare the expected impact to any intended changes to a baseline. Data such as the number of homes provided (old and new), employment figures from businesses on the estate, metrics of public access (km of footpaths and bridleways), provision of community facilities such as play areas and village halls can be gathered.

The baseline represents the "as-is" scenario and serves as a benchmark, helping to gauge the extent of actions required to achieve the desired outcomes. The baseline is a comparative tool that can help discussions around difficult trade-offs and enable progress to be monitored. In the first instance, the baseline should consider a qualitative assessment of the impact of each of the different activities that have been mapped.

HOW TO ASSESS SOCIAL VALUE?

- ldentify stakeholders develop your own four pillars of people
- Activity mapping list all the activities taking place across the estate or farm and select which impacts are most relevant (figure 2)
- Agree the desired outcomes involve the community via a charrette (see Hatfield Park Estate case study on page 8)
- Create a baseline to monitor progress



ACTIVITIES	IMPACTS					
	Carbon sequestration	Biodiversity	Aesthetic value	Jobs	Community cohesion	Air quality
Marginal land is replaced by appropriate native woodland					•	
Creation of commercial units for local businesses		•				
A farm tenant runs farm visits for a local school	•	•	•	•		•
Footpaths are built and new signage is installed through woodland areas		•	•		•	
A tenant on the estate sets up a farm shop	•	•				•

Positive impact

Negative impact

No impact

figure 2

66 As businesses strive to make decisions that optimise social value, it makes sense to compare the expected impact to any intended changes to a baseline 99

savills.com/research 4

Royal Highnesses The Prince and Princess of Wales with Sam and Emily Stables, founders of We Are Farming Minds © Charlie Sainsbury-Plaice, Duchy of Cornw

66 The ultimate goal of a society is a combination of human flourishing, happiness and wellbeing – the concept of "eudaimonia" 99 Aristotle 2,500 years ago

Opportunities for estates and farms

Social wellbeing plays a vital role in the community

The current pressures from the agricultural transition and the cost of living along with continued regulation, price volatility and weather extremes bring significant personal and business challenges to the farming sector. Rural communities are impacted by factors such as isolation, poverty and the availability of jobs and homes. According to the internationally-recognised Warwick-Edinburgh Mental Wellbeing Scale, the farming community has a lower average mental wellbeing than the UK population.

But evidence from Scottish Land & Estates (SLE) has proved that rural estates can be major contributors to improving wellbeing and consequently mental health in rural areas. One of the most important and direct ways they can contribute is by providing homes for people to live in. Affordable local housing, both for rent and private sale, are a crucial way for rural estates to improve social value.

SOCIAL ENTREPRENEURSHIP

While rural communities have to manage multiple challenges they also have a long history of self-reliance and social entrepreneurship that connects people at a local level. Support is growing, with an increasing number of local and national charities offering mental health support specifically to the farming sector. These include YANA – Rural Mental Health Support, the mental health charity MIND, The DJP Foundation in Wales, The Royal Agricultural Benevolent Institution (RABI), The RSABI in Scotland and The Addington Fund.

Further good news is the Higher Education Statistics Agency reports that enrolments into agricultural-based higher education courses have risen by 17% since 2020 and that there has been a 44% increase in female students over the last five years. An influx of a more diverse and younger demographic into agriculture will hopefully bring inspiration and innovation to boost the sector.

THE ECONOMICS OF WELLBEING

The Scottish government has a vision to establish a wellbeing economy, which means an economic system that serves and prioritises the collective wellbeing of current and future generations. Two key factors link wellbeing to economic performance: social inequality and environmental sustainability. The causal links between inequality and sub-optimal economic

performance are well established. Research by the Organisation for Economic Co-operation and Development has shown that UK GDP is already at least 9% lower than it should be because of rising inequality.

In 2022, SLE wanted to assess how rural estates contribute to the development of a wellbeing economy, so together with BIGGAR Economics they quantified how our rural estates are vital in sustaining rural communities and in driving local economic development through agriculture, forestry, tourism, recreation and renewable energy generation.

The report concluded that rural estates make a substantial contribution to building a wellbeing economy in Scotland. The largest contribution is to natural capital, principally due to the role estates play in protecting, enhancing and providing access to the environment. However, it conclusively confirmed that estates are vital in sustaining rural communities and driving local economic activity.

In England, the Country Land and Business Association (CLA) has commissioned a project to explore the social benefits that landowners provide for their communities. Partnered by the Countryside and Community Research Institute (CCRI), the project aims to quantify the social value delivered by the CLA's members. A comprehensive survey of its 26,000 members together with workshops will provide data that the CCRI can analyse for its report, due to be published later this year.

Economists have only recently started to understand the vital role that social value plays in supporting economic performance. Mounting evidence shows social value can explain the differences in economic performance and where skills levels are relatively low (as they are in many rural areas) high levels of social value can compensate to some degree as a stimulus for economic growth.

In conclusion, BIGGAR Economics found clear evidence that rural estates make a substantial contribution to the prosperity of the rural economy. Rural land provides jobs and generates wealth in areas where alternative opportunities are scarce. Rural estates also play a key role in helping rural communities thrive. The provision of homes for people to live in and land for rural enterprise, alongside the engagement of communities in decision-making, are all key elements in creating social value.



CASE STUDY

THE DUCHY OF CORNWALL

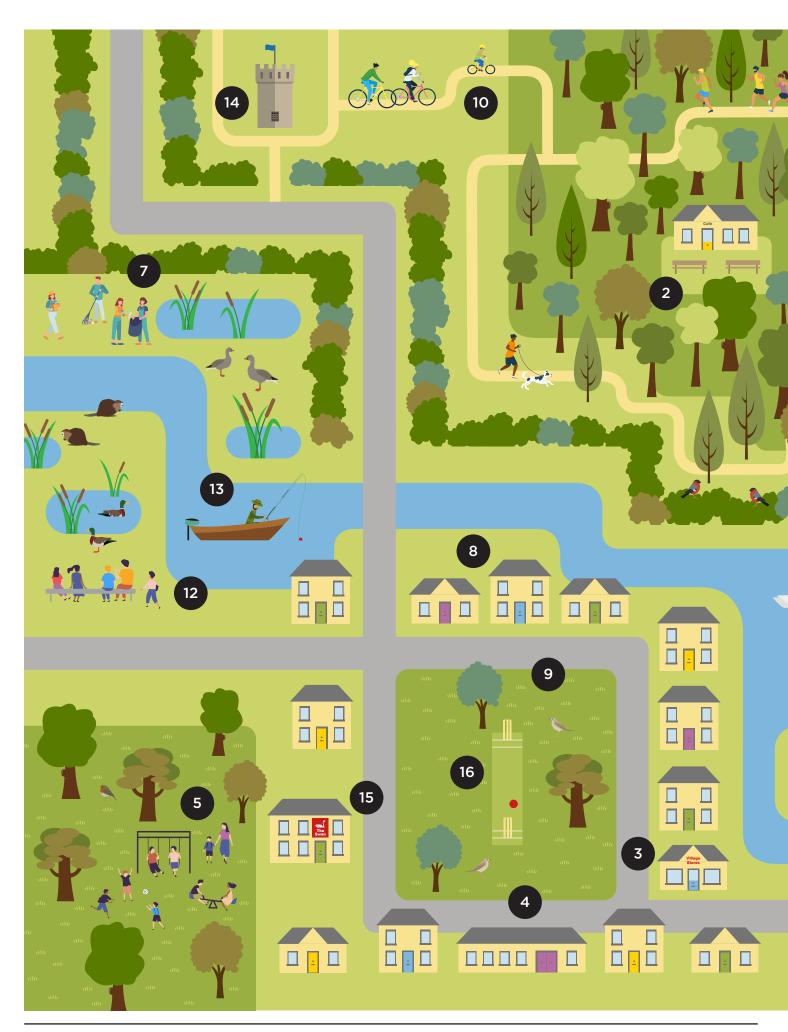
The first private landlord to launch a specific mental health strategy is The Duchy of Cornwall, who, alongside HRH The Prince of Wales, are focused on the mental health, wellbeing and resilience of their farmers and wider rural communities. The Duchy is aiming to destigmatise mental health within the agricultural sector and become a leading provider of mental health support to its tenants. The Duchy has partnered with the Royal Agricultural Benevolent Institution, The Farming Community Network and We Are Farming Minds, a charity co-founded by two of its tenants. The Duchy has committed to a three-year programme working with the charities to provide tenants with support and has developed a threephased approach for its mental health strategy:

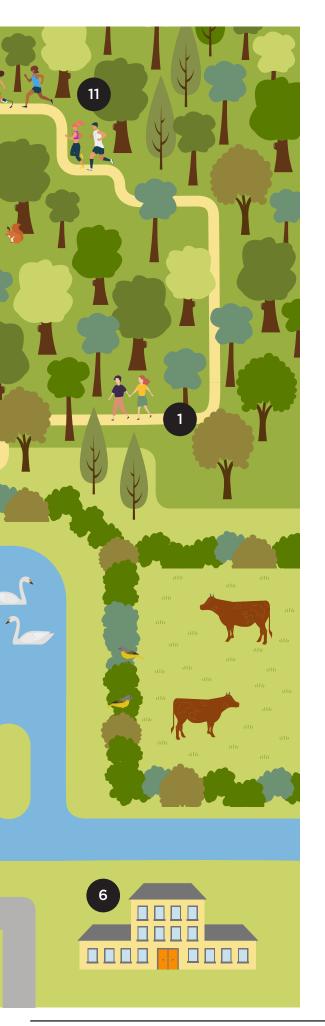
Every tenant across the Duchy estate has been provided with access to a wellbeing support service along with a fridge magnet with the details of how to access this. In addition, the farming tenants have been linked with the three farming help charities who have been provided with funding from the Duchy to allow them to support tenants in times of need.

To combat loneliness within its farming communities, The Duchy is running a series of pasty and pint nights and other social occasions to bring people together, without an agenda.

Reinforcement of the importance of mental health, wellbeing and resilience, provision of support and giving everyone the ability to talk is being made by The Duchy on every occasion to ensure that the message is heard loud and clear.

Although still in the early days of the strategy, The Duchy has already seen the effect, with mention of the fridge magnets being made by its most isolated tenants. The Duchy will monitor progress every six months and review how it is supporting its tenants. While financial investment has been made into launching the strategy, The Duchy considers it a drop in the ocean compared to the importance of the wellbeing of its tenants.





Elements of rural social value

Rural estates and farms have the ingredients for enhancing social value at their fingertips and the provision of homes, employment and business opportunities, as well as giving access to outdoor space can be easily achievable without the need to deviate far from "business as normal"

- **The Example 1 Footpaths** Including permissive paths and core paths, allow the public easy access to the estate or farm.
- **2** Community café Provides a social meeting place for the local community as well as an opportunity for employment and social enterprise.
- **Solution Local shops** Essential for providing key services to the community, reducing car journeys, offering employment and contributing to the growth of local businesses.
- Village hall A venue for exercise classes, guides and scouts, dog training, amateur dramatics and village shows, as well as private parties and events, which provide commercial opportunities for local businesses.
- Play park Playgrounds play a vital role in community life, acting as central hubs for social interaction for all ages.
- **Employment** Providing space for small and local businesses to grow promotes entrepreneurship, provides local employment and reduces travel to work time.
- Volunteering Deepens community connections and instils a sense of social responsibility as well as boosting economic returns by providing services for free. Whether clearing invasive vegetation, litter picking or fieldwork, the provision of space for volunteering is mutually beneficial.
- Homes Estates and farms who provide rural homes, whether affordable or at market value and either to sell or rent, are able to house local people and create a strong sense of place and community.
- **9 Village green** Hosting community events such as the village fete, dog show, farmers market, bonfire night, harvest festival, etc allows the local community to meet, unite,

potentially fundraise and socialise, creating a stronger community cohesion.

- **Cycle paths** Sustrans, the walking and cycling charity, estimates there is a net health and environmental benefit of 67p to society for every mile cycled rather than driven, so the provision of cycle paths for recreation and commuting clearly increases social value.
- **Charitable events** Allowing park runs, sporting competitions, fundraising events to take place promotes wellbeing and raises money for charitable causes.
- **Educational visits** There is strong value in providing space for school trips and outdoor education. "Learning outside the classroom" plays a vital role in educating children and adults about rural life.
- Water-based recreation Spending time by water can make us feel happier and healthier than time spent in green space where no water is present. So providing activities such as fishing, paddleboarding, sailing, rowing and open water swimming promotes health and wellbeing.
- Heritage and historical monuments
 Providing access to such sites increases
 participation in arts and culture, builds a
 sense of belonging and develops community
 understanding of identity. It also provides the
 opportunity for tourism revenue and the
 creation of jobs.
- Pub A lifeline for many rural areas, providing a meeting place at the heart of the community. A pub can be a safe space to tackle loneliness, a place to support local causes and reflect local culture.
- Sporting facilities A cricket pitch, tennis court, outdoor gym, etc provide community outdoor space to carry out exercise and wellbeing activities.

66 While history has defined both our values and the place, our primary focus is ensuring that Hatfield Park remains a vibrant location and an environment that is fit for the demands of 21st century lives 99 Anthony Downs, Estate Director

Bringing social value to life at Hatfield Park Estate

An approach that brings tangible outcomes and solutions to the whole community

Hatfield Park is a diverse rural estate and has been the home of the Cecil family since the early 17th century. The Jacobean house and formal gardens are surrounded by around 80 hectares of historic parkland, providing the heart to an estate that encompasses more extensive farmland, woodland, and residential and commercial properties on the edge of Hatfield, Hertfordshire. The houses range from period farmhouses and cottages through to newly built townhouses and flats, with the commercial properties including a variety of office premises as well as retail, workshops and storage units.

The estate holds great historical and cultural significance. Part of the Bishops Palace, built in 1497, still stands and was the childhood home of Queen Elizabeth I. Today, the house, gardens, historic park, on-site dining and boutique shops are a popular destination for the local community and visitors from further afield.

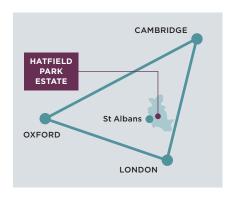
WHERE THE CITY MEETS THE COUNTRYSIDE

Although Hatfield Park is a working rural estate, there is a strong urban influence due to its location in the town of Hatfield. It is 20 minutes by rail from central London and an estimated four million people live within 40 minutes of the estate. This brings both opportunities and challenges, which have influenced actions to future-proof the estate to benefit the people who live and work there, the local and wider community, historians, tourists and other national and international stakeholders.

A SOCIAL VALUE VISION - PUTTING PEOPLE AND THE ENVIRONMENT FIRST

In recent years Hatfield Park has spoken of its vision encompassing social value "to grow lasting commercial and social value for the communities we serve". While many estates have long delivered elements of social value, it is critical to better communicate what this means in today's world. Rather than being seen as a historical curiosity, it is important that the estate looks to the future and demonstrates how activities and actions reflect a longstanding commitment to communities, the environment and genuine sustainability. The estate recognises that the actions of the business has an ability to impact





many stakeholders including residential and commercial tenants, partners, local residents and the wider community, reflecting the importance of the Savills four pillars of people (figure 1).

REDISCOVERING HISTORIC VALUES

Hatfield Park's long history and diverse interests mean that it is intrinsically linked to the local town and community. In times of constant and rapid change, the estate is often seen as a constant, a touchpoint that can be relied upon for a positive, consistent and long-term approach.

20

Hatfield Park Estate is 20 minutes by rail from central London and an estimated four million people live within 40 minutes of the estate

■ "The estate has existed for over 400 years and aspires to continue thriving in the centuries ahead. We seek to be forward-thinking and to be economically, socially and environmentally sustainable. We will continue to conserve and curate our landscapes and historic buildings, while providing educational opportunities, memorable events and experiences. In addition to playing a part in the vibrancy of existing communities, the estate hopes to develop several new sustainable neighbourhoods, thereby creating modern homes, employment space, shops, schools and community facilities.

4,000

Hatfield Park will provide circa 4,000 homes for the local community

50,000m²

Circa 50,000m2 of employment space will be provided by the estate, along with a secondary school and two primary schools

"While social value is a relatively new term, it does capture many of the values and actions that have characterised this and many estates over the centuries. While history has defined our buildings, our setting and will remain an important part of Hatfield Park's identity, it is our approach to the future, our role in delivering tangible outcomes and solutions to the many challenges faced by society that will ultimately secure and preserve our reputation." Anthony Downs, Estate Director

WHAT DOES SOCIAL VALUE MEAN FOR HATFIELD PARK ESTATE?

The estate management team at Hatfield Park take great pride in how they execute projects and undertake their ongoing management responsibilities. There is a clear and consistent approach to ensure that company goals are understood and how they relate to the aim of growing lasting social and commercial value. The five company goals, to achieve sustainable profits, build vibrant communities, ensure

positive environmental impacts, while remaining simple to operate with a happy team will assist the estate's success in this. Everything the team undertakes at Hatfield Park is essentially driving one or more of these goals. *Figure 3* illustrates the social impact of the estate.

FINANCIALS ARE IMPORTANT TOO

Conservation work, whether in the built or natural environment, and broader educational or community benefits can only be provided if the estate makes a satisfactory profit. Hatfield Park Estate aims to make sustainable profits by deriving revenue from running the business well and in a way that the estate is proud of. Good profits come from looking after properties and spaces responsibly, ethically and sustainably, providing great places to live, work and relax. Sustainable profits allow Hatfield Park Estate to continue to invest in its buildings, its historic landscapes, its people and the local community into the future.

WHAT IS A CHARRETTE AND HOW DOES IT WORK?

In 2008, the estate adopted an initiative called a charrette to facilitate this. The word charrette is derived from old French to describe how students of architecture were invited to voice their ideas. Charrettes have been used over the vears at Hatfield Park to enable the estate to listen to the voice of the local planners, businesses and residents through public workshops and discussions. It provides an open forum in which the estate and community can consider new ideas, explore different views and seek to establish consensus. Greater collaboration, the early sharing of ideas and complete openness within such forums can deliver tangible benefits both in building and maintaining relationships and shaping future policy direction. Hatfield Park's experience of the charrette process suggests that such events can prove a powerful tool in increasing collaboration between different sectors of the community and delivering effective solutions.



SOCIAL VALUE

Social value brings positive outcomes for the estate and increasingly people beyond its boundary by:

- Delivering social and environmental benefits
- Ensuring good business practice
- Providing transparency and engagement at all levels
- Ensuring that the estate is at the heart of a wider dialogue, shaping opinion and remaining relevant to local communities
- Helping ensure the estate is up to date and in line with public opinion
- Providing leadership on local issues

DELIVERING SOCIAL VALUE AT HATFIELD PARK ESTATE

The estate considers social value under four broad themes: 1 Built environment 2 Natural environment 3 Education 4 Leadership. The estate engages with the community in a variety of ways, including a series of popular and well-supported charrettes.

NATURAL ENVIRONMENT

- Carbon audits scope 1 and scope 2 net zero by 2030
- Supply chain net zero by 2035 ■ Food production – fully
- regenerative farming by 2030 ■ Improve biodiversity by 10% on
- farmed land by 2030
- Plant 100,000 trees
- Chalk stream restoration
- Manage and protect veteran trees
- Public access to historic parkland, woodland and farmland

EDUCATION

- Provide educational visits to 1,000 school children every year
- Advocate the role of the 21st century estate
- Specific heritage and restoration educational partnerships
- Support further and higher education through apprenticeships and scholarships
- Provide volunteer opportunities

Hatfield Park Estate

figure 3

BUILT ENVIRONMENT

- Vibrant communities
- Provision of circa 4,000 homes■ Provision of three schools
- Provision of jobs
- Community facilities for 10,000 people by 2040
- Provision of circa 50,000m² of employment space
- Preserve and protect sites of extraordinary historic value
- Shape the local built environment
- through public engagement
- 120 commercial tenants

LEADERSHIP

- Natural capital and ecosystem services
- Placemaking and design
- Sustainability
- Green infrastructure
- Governance and strategic planning
- Transport
- Tenants network group
- Green clauses and leases

66 Good profits come from looking after properties and spaces responsibly, ethically, and sustainably, providing great places to live, work and relax ♥9

6,000
The Pentlands Regional Park covers over 6,000 ha

600,000

The number of people who visit the park each year

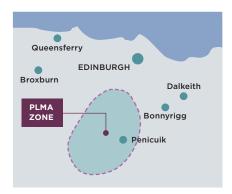


Creating balance of a natural resource to suit all stakeholders

How one organisation has placed social value at the heart of everything it does

The Pentland Land Managers Association (PLMA) is a group of farmers in and around the Pentland Hills, who have nature and social value at its heart. PLMA pool resources to work with a range of stakeholders to improve the area for nature as well as for everyone who works in, visits and manages this natural resource.

The PLMA is the first Wildlife Estate Scotland (WES) cluster, which is an accreditation scheme that promotes best practice in habitat and wildlife management. The aims of the PLMA include educating visitors on the landscape, nature and farming; improving visitor infrastructure; restoring nature and enhancing biodiversity; and working with others including the Pentland Hills Regional Park, Friends of the Pentlands and other community groups.



The Pentland Hills span 20 miles from the southwest edge of Edinburgh and are both accessible and visible to its population of over half a million people. The northern end of the

hills are designated as a Regional Park and the whole area is used for a variety of recreational activities including walking, mountain biking, horse riding and golf, as well as having an artificial ski slope.

The land, which is predominantly upland pasture with a few forestry plantations will be within the Wildlife Estate. The land has a mix of ownership including the Ministry of Defence (MOD), SRUC (Scotland's Rural College) and small family farming businesses and estates. The MOD uses part of the land and there are several reservoirs situated within the hills.

VISION

PLMA is focusing on the natural environment, but this is closely aligned with encouraging responsible public access to the hills that

66 We are creating mechanisms so local businesses can support nature recovery in the Pentlands 99 Lucy Jenner, head of natural capital for Savills in Scotland

savills.com/research 10

66 The PLMA engage with the Pentland Hills Regional Park, local wildlife groups and the Friends of the Pentlands to ensure all voices are heard 99

works alongside the farming and rural businesses that operate from there. The proximity to the city and its tourists has put pressure on the hills from the large number of recreational visitors. PMLA supports enjoyment of the countryside for the shared benefit and wellbeing of the visitors, nature and communities that live and work there. It is hoping to prove that investment in nature can provide diversified income streams to secure rural jobs and maintain rural communities.

WORKING LANDSCAPE

PLMA defines a working landscape as a functioning, sustainable landscape where no individual's activity negatively impacts another. It is a working landscape on the urban fringe where there is a crucial need to balance recreational activity with farming and nature recovery. PLMA believes that social value and social understanding is essential. Effective communication between the rural communities and the public can help to achieve the aforementioned balance and PLMA is striving to work collaboratively with visitors, community groups, policymakers and politicians to find solutions for the mutual benefit of all.

COMMUNITY ENGAGEMENT

Although the location of the Pentland Hills Regional Park presents challenges, it also offers opportunities for farmers and land managers to communicate with a wider audience about rural issues. Members of PLMA represent the 80% of the park area that is in private ownership. They work together to share information and work respectfully with all stakeholders to resolve issues. PLMA also provides an accessible channel for the public and policymakers to reach out to the Pentland's rural communities.

PRIVATE FINANCE FOR NATURE RECOVERY

Project L-AND is a partnership between nature recovery consultants Ecosulis and the PLMA to collaborate on improving the environment and biodiversity in the Pentlands, working closely with Savills Scottish Natural Capital team. The project aims to deliver ambitious nature enhancement across the PLMA's landholdings.

A survey has been launched asking the public to comment on what developments they would like to see to help nature in the Pentland Hills, thus further involving



Ecological monitoring including catch and release

the local community in the project.

The project has recently been boosted with development funding from the Facility for Investment Ready Nature in Scotland. Delivered by NatureScot in collaboration with the Scottish government and in partnership with the National Lottery Heritage Fund.

The project will also involve local businesses who are looking to support high-integrity natural capital projects close to home. Lucy Jenner, head of natural capital for Savills in Scotland, says "It is hoped that we can leverage private finance from local businesses for nature recovery in the Pentlands, delivered by the farmers who live and work there. More and more companies are measuring and managing their environmental and social impacts. As half of global GDP relies intrinsically on nature, protecting natural resources is an essential part of managing risk, and we're creating mechanisms to enable businesses to play their role in supporting nature recovery." This funding will support local farming businesses to deliver nature recovery.

The project delivers social value by supporting rural jobs, while increasing public and community benefit and enhancing nature, which ultimately boosts everyone's wellbeing. Local businesses investing in local natural capital means they are supporting the wider value of the project. PLMA understands this wider value, which is why this project has had community engagement from the start, and has been sensitive to the unique pressures on this landscape, to try and deliver value for people, nature and the economy.

BALANCING BIODIVERSITY WITH PUBLIC ACCESS

The PLMA Wildlife Estates Scotland collaboration

The PLMA has created a collaboration of land managers with Wildlife Estates Scotland (WES). The scale of land managed under the PLMA means that the creation of wildlife networks is possible and the close proximity to the urban fringe of Edinburgh makes this unique.

The collaboration has self-funded an extensive habitat and biodiversity survey of the area, which becomes the baseline dataset that will inform all decision-making.



Having comprehensive data on biodiversity in the hills allows PLMA to scientifically balance the needs of native wildlife, the rural businesses and of public access and recreational usage of the hills. An understanding of the current issues and pressures facing rural businesses and land managers, alongside a strong desire to nurture biodiversity to the benefit of all, means that the PLMA are confident that their collaboration with WES will become both visionary and exemplary.

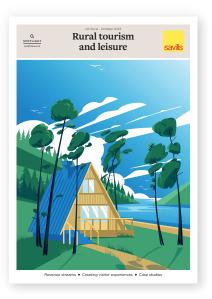
The success of this collaboration will be strengthened by the sharing of the collated data and the actions it inspires.

There is a planned combined education and public engagement exercise that will allow all stakeholders of the Pentlands to work together for the common benefit and ultimately the provision of a regional park with biodiversity at its core.

FACT FILE ON THE PLMA

- Formed in October 2020 in response to the rise in irresponsible access problems impacting member individuals and businesses.
- PLMA objective is to make the Pentlands a better place for those who live and work within it and also for those who visit.
- Over 6,000 ha.
- More than 600,000 visitors per year.











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