

खण्ड-A / Section-A

उम्मीदवारों को
इस भाग में
लिखना मना है।
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- Q.1 Reason has always existed, but not always in a reasonable form.
तर्क सदैव अस्तित्व में रहा है, परंतु हमेशा युक्तियुक्त रूप में नहीं।
- Q.2 The opposite of poverty is not wealth.
गरीबी की विपरीत स्थिति केवल दौलत होना नहीं है।
- Q.3 To forgive is to set a prisoner free and to discover that the prisoner was you.
क्षमा करने का अर्थ है अपने भीतर के एक कैदी को मुक्त करना और यह पता लगाना कि वो कैदी आप ही थे।
- Q.4 A man who wants to lead the orchestra must turn his back on the crowd.
जो व्यक्ति ऑर्केस्ट्रा का नेतृत्व करना चाहता है उसे भीड़ से मुँह मोड़ लेना चाहिए।

4. A man who wants to lead the orchestra must turn his back on the crowd.

It was year 2015, India launched one of its most ambitious and visionary Programme of 'Digital India'. The purpose is was to transform the national economy through Information and Communication technology. The world mocked the scheme. The nation was whose literacy rate varies in range of 63% to 72% and where

digital literacy is below 20-25%, would fail in achieving such dreams.

Fast Forward to 2023, during on going G20 meeting, Indian Digital Public Infrastructures (DPIs) such as UPIs, DigiLocker, COWIN, ~~are~~ ^{are} ~~to~~ ^{to} ~~appaluded~~ ^{appaluded} and many national are willing to co-operate for their domestic adaptation.

Today, we are leading in digital governance transformation because our leadership turned their back on the crowd. They focused on the vision of the nation. There are numerous such examples that says that "If you want to lead the orchestra then you must turn your back on the crowd". we will explore them adhed. Before this first test look into leadership qualities and

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Significance of crowd in it.

LEADERSHIP QUALITY AND CROWD

"Leader is one who knows, the way,
shows the way and goes the way".

Just like orchestra, where art
depends on the leader effective
directions, all other work or professions
equally dependent on quality of
leaders.

Once the vision and mission
is decided, leader has to ensure
the perfection in the work. In
this process the perception and opinion
of public or the crowd may work

as hindrance. Those who seek to
bring transformation, must turn their
back on crowd.

By turning the back on crowd,
means, ~~no~~ strong resolute in making

tough transformational decisions,
focus on work and let work do the
talk. should be mantra of a
leader.

'Nishkama Karma' states that
our work ~~to~~ should not be attached
to results. we should follow principle
of duty effectivity. Our duty towards
humanity, duty towards our profession
will this ensure we bring transformational
change.

Mahtma Gandhi, the Father of
Nation is known for his effective
leadership during Independence. During
1910s when, revolutionary activities,
Extremist Ideology were on Peak, Gandhiji
took path of satyagrah and Non-violence.
During Chauri Chora Incident when public

demand was to continue non-cooperation movement, Gandhi decided to end ~~the~~ it. A leader must ensure that principles are not broken and similarly manytimes leader a man has to go against what crowd perceive as well.

our society sets a comfort zone around us and this lead to division of task on some principles that are based on stereotypes. Leaders such as IPS Kiran Bedi broke such invisible ceiling, by ignoring the standards, the society sets for us.

if she would have thought the same and bounded by social voice, then today we would not have witnessed a female woman becoming the

President of world's largest democracy.
Similarly, group captain Seetha Shalizi
Dhami (Indian Airforce) ~~to~~ did not
 pay heed to social voice, ~~showed~~ ^{turned}
 this back on crowd and reach
 a position which was earlier considered
not weight fit for women. Her efforts
 and leadership has become examples
 to many young girls. To become
 an leader, we must set aside
 standards set by society. At same time
 communication through our work,
 and delivery change through work,
 is essential in leadership. Let's
explore it further.

Orchestra: Communication with crowd
 through work

Just as leader of orchestra who

focused on his task of effective management of crew and leadership of band, to deliver great experience, a leader also need to ensure quality in ~~is~~ his work should be maintained.

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A leader is as good as his work. Public opinion ~~will be~~ many be against the idea of a person. During such time, focus should be on quality of service delivery. G.R. Gobinath an retired Airforce officer, dreamt of affordable flight for everyone. When he started the journey towards his mission, Market tried to pull his leg. Market and competition discouraged him. However, his determination and ability to ignore such negativity

gave as Deccan Air, India's
India's own affordable air transportation

~~similar~~

similar, story goes with
Implementation of GST regime in
India. After facing many hurdles
in implementation, concerned on its
quality, today GST is leading the
path to transform our economy.

This is made possible because of
continuous improvement without getting
demoralized and demotivated with
initial public opinions.

Apart from, focus on work
more than focus on crowd, show
turning back on the crowd is important
for a leader for setting course.

example in the team. A leader
should show the way, lead the
way and at the same time should
also prepare future leaders. Dr.

Vikram Sarabhai on successful

launch of PSLV rocket and his
mission director to communicate and
address the media. such his values
made the Indian space research
organization (ISRO) a shining diamond
in India's crown.

further, a leader ~~must~~ have
has to ensure effective management
of his or her team rather than
managing the public or crowd. In
modern times 'Ratan Tata', 'Narayan
Murthy', 'Kumar Mangalam Birla'

are examples of great leadership. ~~Common~~ One thing that is common among them is treating their team as their family. A leader is more successful if public talks and appreciate his or her family more than his or her identity. This leadership has to put ~~to~~ 'me' behind, preferably at the end.

In many case, till now we show ~~show~~ turning back on crowd is effectual if ~~we~~ ^{one} wants to lead the orchestra. However in some cases it is important to know the crowd as well. lets explore it in detail.

when leadership is about bringing the transformation through work, it is important to know the response of those who are

utilizing the Service many times,
turning back on crowd will create
dependent results and thus reduces
the purpose of such leadership. Best
example is political leadership.

In political leadership, ^{only} paying
heed to public opinion may lead
to Populist policies where as not
understanding demand and concern
of public will transform democracy
into autocracy or authoritarian rule.

In conclusion, we can say
that when one desires to
lead the orchestra, one must not
be too concerned about public response,
rather than his or her focus should
be on the work. Arjuna was

considered as one of great
leader when it comes to great
war of Mahabharata. He was
great because of skill skills and
per quality in his archery.

If one wants to lead one should
be ready to turn his back on
crowd. As they say,

"A person's work make louder
no noise compared to his noise"

NEXT
IAS

खण्ड-B / Section-B

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- Q.5 International Trade is a good indicator of National Security.
अंतर्राष्ट्रीय व्यापार राष्ट्रीय सुरक्षा का एक अच्छा सूचक है।
- Q.6 It is not that we use technology, we live technology.
ऐसा नहीं है कि हम प्रौद्योगिकी का उपयोग करते हैं, हम प्रौद्योगिकी को जीते हैं।
- Q.7 There is more to life than simply increasing its speed.
जीवन में केवल अपनी गति बढ़ाने के अलावा और भी बहुत कुछ है।
- Q.8 Nature is neither a servant nor a master, but a necessary partner.
प्रकृति न तो सेवक है और न ही स्वामी, बल्कि एक आवश्यक सहभागी है।

THERE IS MORE TO LIFE THAN SIMPLY INCREASING
ITS SPEED

Sachin, wakes up at 6 o'clock,
and finishes his target of daily 3km
run by increasing the speed on treadmill.
He is doing multiple morning chores
together to speed up the process and
save time. He is brushing and booking
cab for office. He is eating and reading
the morning newspaper. He asks the
cab driver to speed up and save some
time.

Just like Sachin, we everyone in
Present time try to save time and

try to speedup the process. In for same 24 hour time we do much more work than our ancestors. Despite doing more, achieving results fast, sachin is ~~stt~~ still not happy and fully satisfied. He realised that life is more than just increasing its speed.

Before we get into the topic further, let us first understand why and how ~~are~~ we are increasing the speed of life.

LIFE BECOMING A BULLET TRAIN

When reaching to a far district was considered a impossible task, today with our speed we are reaching space which is millions of kilometers away. This shows humans has come much ahead and are

living a extremely fast life with scientific advancement and information and communication technology, we are sending messages to other country with a simple click of button.

Similarly, the rate of growth of world's GDP has increased many fold. our production capacity has increased to a capacity that a vehicle is being produced in every few seconds in plants. COVID vaccination development within record time is testament of our speed and capabilities. When development of vaccines of malaria, took decades, we could complete with COVID vaccination in a year.

Further, technology and internet, are making it even faster. Artificial Intelligence is ~~to~~ increasing our capabilities.

with AI we are able to augment our decision capability and to things at much faster rate. For example, ChatGPT increased rate of information search and access.

But why are we doing things, in faster way? why do we want to increase it further? There are multiple angles to it. Let's look at them.

Why WE NEED THE SPEED!

Time is limited for everyone. We want to achieve everything in this limited time. As an individual, we want success in our career as soon as possible. As a society we want to develop and grow faster. As a nation we want to become superpower and thus in rate to boost of our economy.

At the same time, as a human we have become a greedy animal. we want everything in our basket. our curiosity pushing us reach to things which are beyond our reach. And to do all these things in limited time we want to speed up our life because at the end 'Humans are immortal as well'.

But in order to become super-human we have 'forgotten to be human as well'. In the process to live a good life, we have forgotten the meaning and purpose of life. Life is considered as one of most precious thing on the planet. IF we are not able to ~~to~~ live a meaningful life and understand its purpose, we are losing most important

thing. Life is more important than simply increasing its speed. This raises a question that what are more important ~~line~~ things as well?

LIFE BEYOND THE SPEED

Running the race and trying to achieve everything creates many hurdles in life. In life career aspirations are as important as our mental health.

World Health organization (WHO) states that around 15% people in world are suffering from mental problems.

In India as well, one in every 7 Person, has mental health concerns.

In increasing speed, we are ignoring one most important- mental health factor.

Similarly, social relations,

Emotional connects make us human.
 Yet in the shallow ~~man~~ meaning of
 life we are leaving behind the
emotional relationships. Detachment with
 emotional feeling ~~or~~ damages our soul,
 this makes us less human.

Further, today we have started
 to attach goal of happiness to materialistic
 things. We even, fight tirelessly to
achieve them but, we fail to realize
 that materialism, consumerism are
 negative consequences or side effects
 of such fast pace life. Happiness
 is and must be a goal itself in
~~to~~ life. It will come when we
 start appreciating things in our
surrounding. It will be possible only
 when we slow down and observe in life.

~~On~~ on the same line, nations across world are in race of economic supremacy. In this process the climate change is accelerating. The nature which is a crucial partner in our existence is left behind. What is more important in this race is to ensure equal growth of all stakeholders. Learning from vedas says that "Prakriti Rakshati Rakshata" that is nature protects if she is protected.

Further, the balance in life is very important. To live a meaningful life balance in nature, social health and personal wellbeing is crucial. In this fast pace life, people like Shri Tulsi Gowda, understands importance of the balance. She planted 30,000 saplings

and was awarded Padamshri for her selfless service.

Similarly, what is more important than just increasing the speed is to increase the "circle of compassion" to find peace. Speed brings danger of ignorance, threat of confrontation, and loss of peace. ~~we~~ when one focuses of speed and fast growth, 'I' becomes more important than 'we'. Thus we see communal tensions in society. We fail to appreciate the presence of others, we fail to appreciate the collective growth of community and collective growth of nations.

Thus, appreciation and tolerance brings smile on individuals' face.

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'Smile is choose vehicle for all ambiguities. - we need to stop at and think what we are we missing - But thing brings an important question that should be ignore the development? should be not look for advancement? ~~the~~ let us look in this in brief:

Speed: To be at right place at right time

We do need speed or fast pace in development. Our society faces several challenges such as poverty, climate change. ~~we~~ We cannot afford to ~~take~~ have a slow pace actions on this.

At the same time, ~~or~~ at Individual levels as well one need to ensure fulfillment of aspirations. For economy as well we need to increase the size of pie to distribute

its benefits to all. In this process, we must ensure ~~the~~ adherence to higher values in life. We should equally focus on bigger purposes that is collective happiness, balance of stakeholders, appreciation of life etc.

Thus in conclusion, we can say that fast paced life of modern world should be introspected at all levels. Buddha did not achieve enlightenment when he went door to door. ~~He~~ It was when he sat down and analysed the inner facets of life, he got the wisdom. Similarly, we need to slow down to ensure we introspect and carry all important things together. because

"It will be meaningless to
reach the mark and be alone
there both physically and
mentally"

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