Figures and Tables	ix
Acknowledgments	хi
1. Bureaucratic Politics and the Chinese Automobile Industry	3
2. China's Automotive History and Policy Development, 1949–1993	15
3. Automotive Political Structures and Individual Leaders	43
4. Beijing Jeep's Bumpy Road	67
<ol><li>Shanghai Volkswagen: Success through Foresight and Local Cooperation</li></ol>	92
6. Guangzhou Peugeot: An Island in Guangdong Province	115
7. Panda Motors	133
8. Measuring Chinese Economic and Policy Progress	157
Notes	
Bibliography	
Index	

## Figures

A 1	A 150	
2.1.	Annual Passenger Car Production, 1957-65	18
2.2.	Annual Passenger Car Imports, 1954–65	19
2.3.	Annual Passenger Car Production, 1965–72	22
2.4.	Annual Passenger Car Imports, 1965–72	23
2.5.	Growth in Number of Vehicle Manufacturing Factories,	
	1956–92	24
2.6.	Annual Passenger Car Production, 1972–93	28
2.7.	Annual Passenger Car Imports, 1972–93	30
2.8.	Annual Total Vehicle Imports, 1980–92	31
2.9.	Passenger Car Production as a Percentage of Total	
	Vehicle Production, 1980–93	32
2.10.	Annual Total Passenger Car Exports, 1982–92	34
	Locations of the Major Passenger Car	٥,
	Producing Factories, 1994	38
4.1.	Localization of the Beijing Jeep Cherokee, 1985–93	78
5.1.	Localization of the Shanghai Volkswagen Santana, 1985–93	100
5.2.	Chinese and German Preferences for Kit Imports	100
	and Local Content	101
6.1.	Localization at Guangzhou Peugeot, 1987–93	121
7.1.	Map of Huizhou Region	138
	True of Hailmon Region	130
Table	es	
8.1.	Major Chinese Foreign-Invested Car Production, 1985–93	158
8.2.	Growth in Local Content at Joint Venture Manufacturers	159
8.3.	Indian Car Production (selected years), 1948–89	
J.D.	indian car i roduction (sciented years), 1740–09	160