

# RIETI BBL Seminar Handout

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“Industry-Academia Collaborations for Open Innovation in Japan:  
OECD's latest survey as seen in cases from the United States and Europe”

November 1, 2016

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**METI**

**Ministry of Economy,  
Trade and Industry**

# **Recent Japanese Policy for Enhancing Industry-Academia Collaboration Activities**

**November 2016**

**Industry-University Collaboration Office, METI**

**Masashi WATANABE**

# 1. History of Industry–Academia Collaboration Promotion Policy

## 1st Stage

“Promotion of human interchange among I-A-G”

- 1996
- 1997
- 1998
- 1999
- 2000

**TLO (Technology Lisencing Organization) Act**

37 approved TLOs in October 2014

Support for start-up companies

- 1996
- 1997
- 1998
- 1999
- 2000

Angel tax system

## 2nd Stage

“Revolution of structures for technology transfer”

- 2001
- 2002
- 2003
- 2004
- 2005

**Japanese Bayh–Dole Acts (Results of national contract research belongs to contractors)**

- 2001
- 2002
- 2003
- 2004
- 2005

Plan for establishing 1,000 university originated start-up companies

**Incorporation of National Universities**

## 3rd Stage

“I-A-G collaboration as an important measure to create innovation”

- 2006
- 2007
- 2008
- 2009
- 2010

**Amendment of the Basic Act on Education**

“Contribution to society” is placed as one of the main missions of universities

- 2006
- 2007
- 2008
- 2009
- 2010

Strengthening of angel tax system (Introduction of the income deduction system )

**Establishment of High-Tech Innovation Centers(32centers)**

“Under one roof” style Joint research

**Science and Technology Basic Plan**

## 4th Stage

- 2011
- 2012
- 2013
- 2014

**Industrial Competitiveness Enhancement Act**

Allowing National Universities to invest equity in University-originated start-up companies

- 2011
- 2012
- 2013
- 2014

## 5th Stage

- 2015~

- 2015~

## 2. Several Important Policy Introductions

**In 1998**

### **Act on the Promotion of Technology Transfer from Universities to Private Business Operators**

Approvals and Supports for TLOs (=Promotion to transfer universities' research results to industry)

※TLO : Technology Licensing Organization, 42 organizations as of Dec. 2011

**In 1999**

### **Act on Special Measures for Industrial Revitalization → Japanese Bayh-Dole Act**

Results of national contract research belongs to contractors

**In 2004**

### **Incorporation of National Universities**

Before 2004, national universities were part of the government and not incorporated.

Since 2004, national universities have been incorporated and have increased their degree of freedom in activities, such as investment on approved TLOs and possession of patents.

**In 2006**

### **Amendment of the Basic Act on Education**

"Contribution to society (including university-industry collaboration)" is placed as one of the main missions of universities such as education and research

**In 2013**

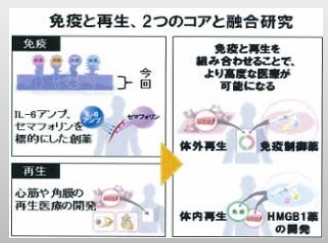
### **Industrial Competitiveness Enhancement Act**

Allowing National Universities to invest equity in University-originated start-up companies

# 3. Establishment of High-Tech Innovation Centers (32centers)

- From 2008 to 2013, METI supported establishment of facilities of potential strongholds, in major regions, where Industry-Academia-Government get together "under one roof" in order to bridge leading technologies in the region for practical development. (subsidy up to 2/3 of the facility cost)
- In addition, it is expected that such strongholds would provide venues for developing practical human resources related to such leading technologies.

■ Osaka  
(Drug development through Integration of Immunology and Regeneration)



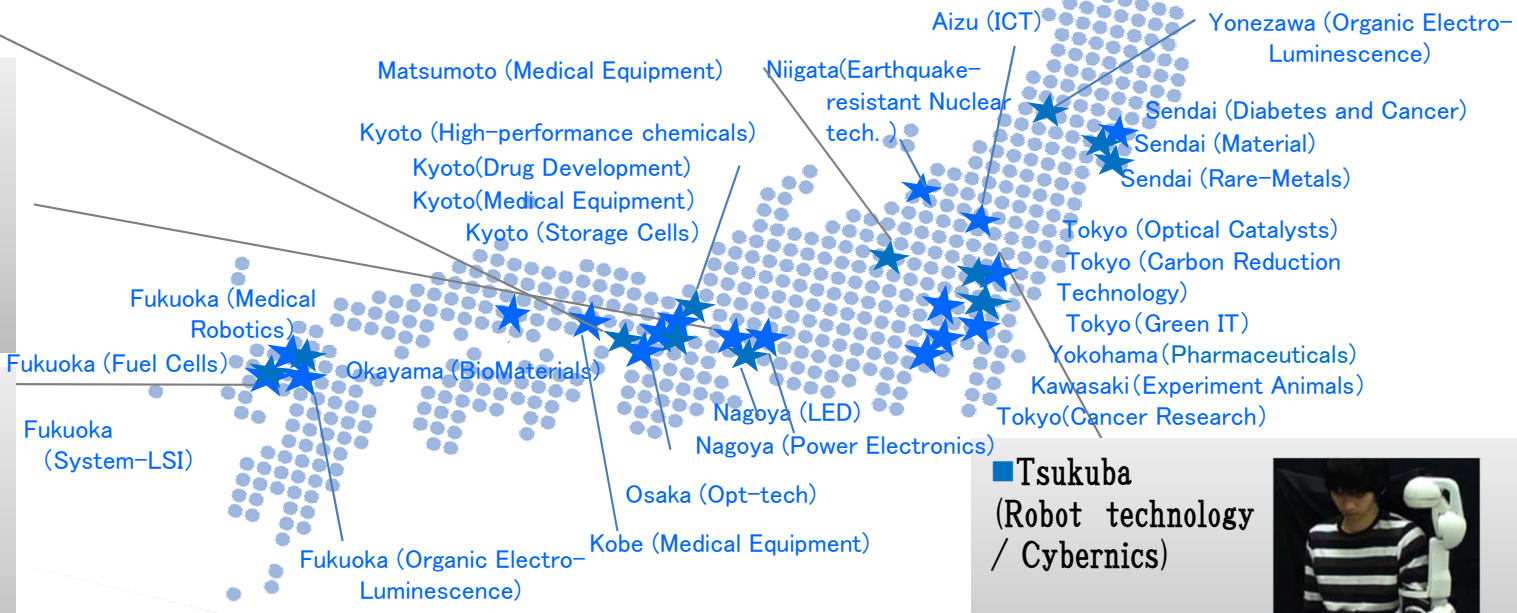
■ Hokkaido  
(A closed-type transgenic plant factory)



■ Nagoya  
(Materials for Green-Vehicles)



■ Fukuoka  
(Hydrogen Energy Products Evaluation)



■ Tsukuba  
(Robot technology / Cybernics)

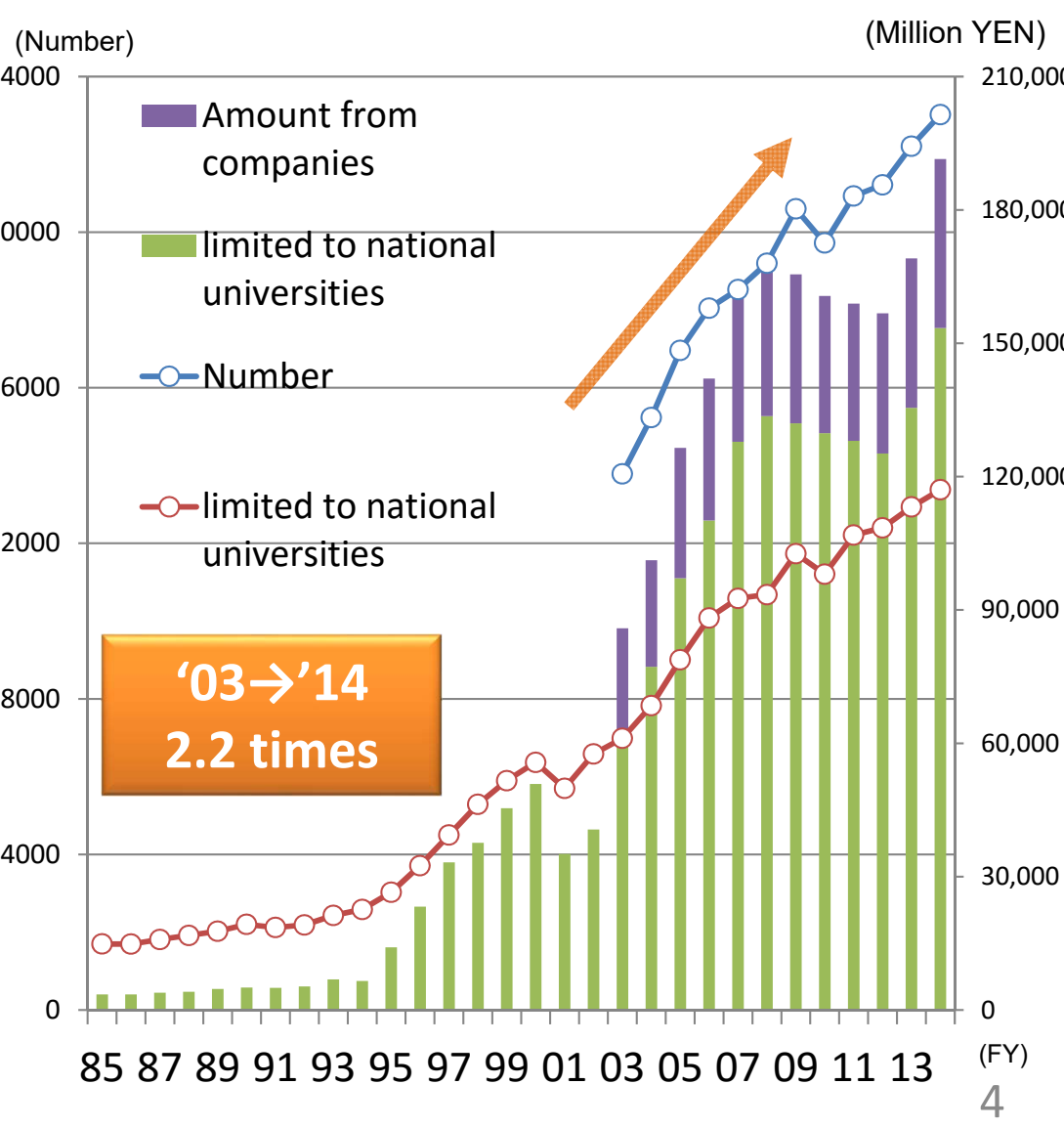
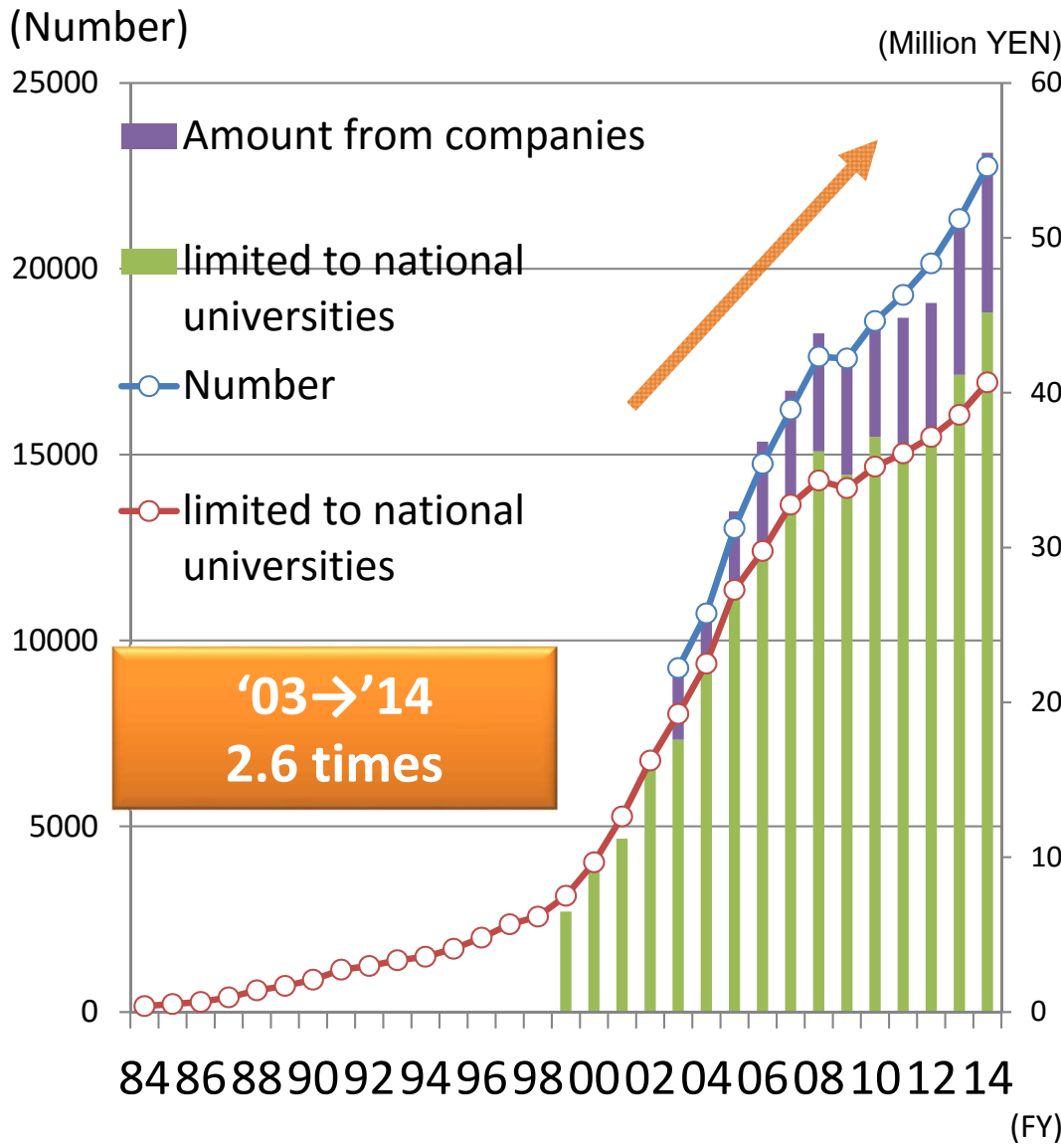


# 4. Current Situation of Industry–Academia Collaboration(1)

● Industry-Academia Collaboration in Japan has rapidly increased among the latest decade ('03-'14) in number and amount.

**Number of Joint Researches**

**Number of Entrusted Researches**



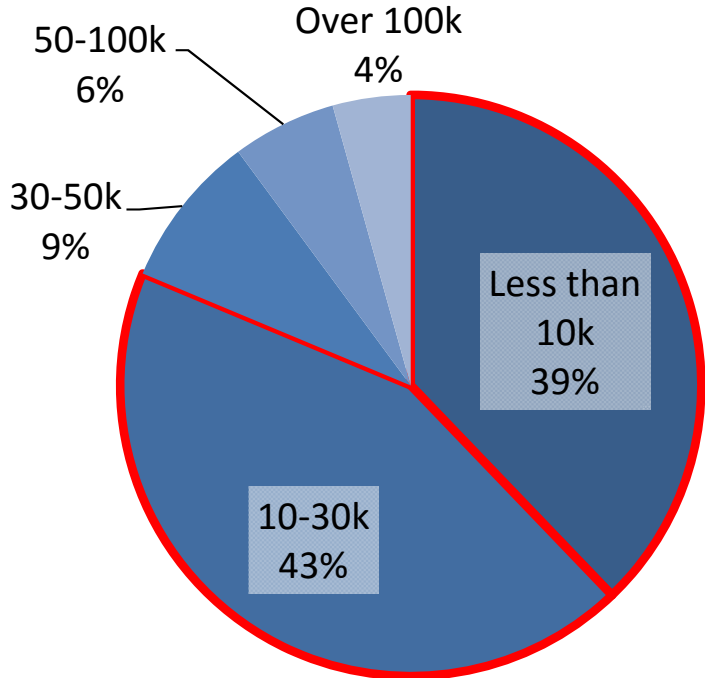
# 4. Current Situation of Industry–Academia Collaboration(2)

- Ratio of corporate R&D investment toward domestic universities in Japan remains less than 1% of all corporate R&D budget.
  - Expense of each IA collaboration in Japan remains small-scale (about less than 30K USD), compared to that in other countries(\*).
- (\* ) Collaboration expense in US usually accounts for more than 1 million USD

Ratio of corporate R&D funding toward domestic universities in Japan

	2009 (%)	2013 (%)
Japan	0.45	0.46
US	1.13	0.96
Germany	3.73	3.73
UK	1.79	1.70
Korea	1.68	1.45
China	4.04	3.19

Expense of each IA collaboration in Japan

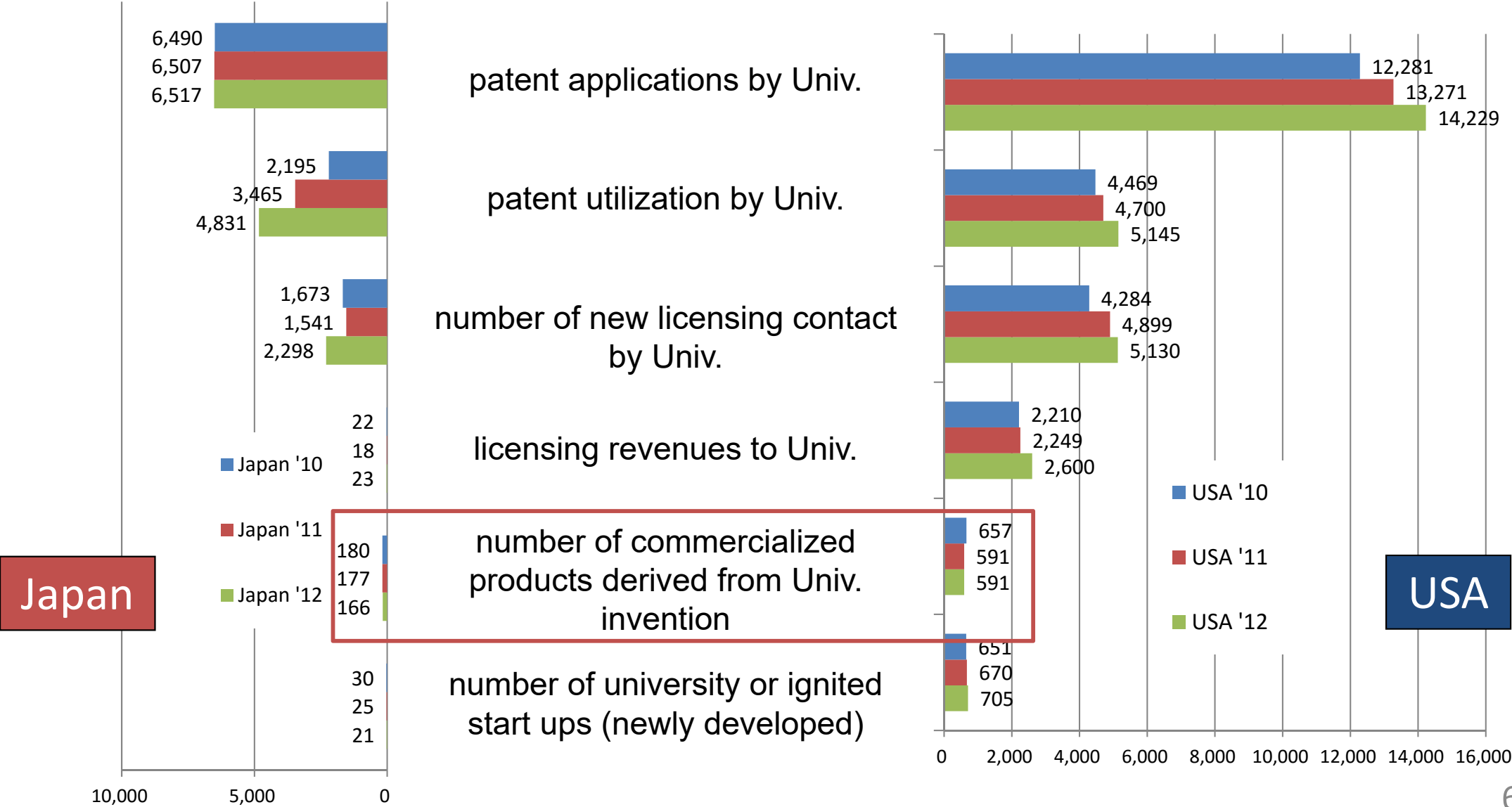


OECD "Research and Development Statistics"

# 4. Current Situation of Industry–Academia Collaboration(3)

- There is a big gap in the number of commercialized products derived from Univ. invention between Japan & USA.

Comparison of I-A Collaboration Activities between Japan and USA





## 5. Policy toward “Full-scale” Industry–Academia Collaboration

### “Towards Strengthening of Industry-Academia-Government Joint Researches” (Feb. 2016) by the KEIDANREN (Japan Business Federation)

- The need of promotion of **full-scale industry academia-government collaboration** with which the each organization’s top management will get involved
- **Reform of domestic universities and research institutes** as following points are expected.

#### ➤ ***Universities’ management function***

- **Cross-sectional function** toward well planning and management of joint research

#### ➤ ***Finance***

- **Transparency** of the purpose of joint research **expenses**

#### ➤ ***Knowledge***

- Treatment of **intellectual properties**
- Protection of **corporate secrets**

#### ➤ ***Human Resource***

- Personnel exchange utilizing the mutual **cross appoint systems**

# The Japan Revitalization Strategy 2016

- Japanese Gov's strategy describes the clear policy & target toward university reform for full-scale industry-academia-government collaboration.

“the Government will evolve industry-academia-government collaboration that has been just the collaboration between individual researchers and a single corporate organization (R&D division) and of which R&D amount per project has remained immaterial from a global point of view into **a full-scale, thickly connected and sustainable industry-academia-government collaboration in which top managements of universities, national research and development corporations and companies will get involved (realization of a large-sized joint research project).**”

The Government will “**boost companies’ investments** in universities and national research and development corporations by **three times** beyond the average levels of OECD member countries **by FY2025.**”

The related ministries will “**formulate guidelines compiling prescriptions for and thoughts on those issues**” of universities and national research and development corporations seen from the industry.

# Schedule toward formulation of Guideline

## The Council of Industry-Academia-Government Dialogues for the Promotion of Innovation

Focus on: approaches for deepening full-scale collaboration among the sectors; specific actions needed to carry out and realize the approaches; and other initiatives, and discuss the roles and concrete measures required from the respective sectors.

## The Guideline WG

Formulate the Guideline for Universities and Public Research Institutes toward Promotion of Industry-Academia Collaboration (tentative title)

### <Schedule>

27 <sup>th</sup>	July	The Council #1	→	Discussed the element of the Guideline
20 <sup>th</sup>	September	The Guideline WG #1	}	Formulate the Draft of the Guideline
13 <sup>th</sup>	October	The Guideline WG #2		
2 <sup>nd</sup>	November	The Guideline WG #3		
14 <sup>th</sup>	November	The Guideline WG #4		
30 <sup>th</sup>	November	The Council #2	→	Finalize the Guideline