

A YEAR FOR THE RECORD BOOKS

# 2015 ANNUAL REPORT



**40<sup>th</sup>**  
The Marine  
Mammal Center  
**Anniversary**  
1975 • 2015

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# A CENTER OF EXCELLENCE FOR MARINE MAMMAL HEALTH AND CONSERVATION

At The Marine Mammal Center, we are guided and inspired by a shared vision of a healthy ocean for marine mammals and humans alike.

## OUR MISSION

The Marine Mammal Center advances global ocean conservation through marine mammal rescue and rehabilitation, scientific research, and education.

## OUR WORK

We rescue and rehabilitate sick and injured marine mammals at our state-of-the-art veterinary facilities by engaging a dedicated workforce and a supportive community.

We learn from the patients in our care and contribute to scientific understanding of the changing health of our ocean, taking action to address ocean threats and save endangered species.

We lead as a teaching hospital by training veterinary professionals locally and internationally, and inspiring future ocean stewards through innovative school and public education programs.

## OUR VALUES

Model the highest standards of animal care and welfare.  
Pursue rigorous science and commit to scientific integrity.  
Encourage innovation, collaboration and teamwork.



# INCREASING IMPACT IN THE FACE OF A CHANGING



**A year like 2015 raises alarming questions about the health of our ocean. All told, we rescued more than 1,800 marine mammals—breaking nearly every record in our 40-year history.**

During the height of the busy season, we pushed the limits of our physical space and our people power—with more patients on-site and more volunteer service hours recorded than ever before.

Our dedicated workforce managed this crisis one patient at a time thanks to a generous community of donors just like you that made new or additional gifts in our time of need.

But while 2015 was certainly a year for the record books, we must look beyond those statistics at the bigger picture.

# OCEAN ENVIRONMENT

While 2015 was certainly a year for the record books, we must look beyond those statistics at the bigger picture.



For four years in a row, we have seen unusual numbers of marine mammals stranding along our coast. These animals are sentinels of the sea—their continued struggles are an indication that something more complex is affecting their ocean home.

In the face of ongoing marine mammal health threats and a rapidly changing ocean environment, it's clear that our work has never been more relevant, nor the urgency so great.

**JOIN US** as we build a blueprint for our future that meets this growing need and advances global ocean conservation.

For a healthy ocean,



Merrill L. Magowan | Chair



Dr. Jeff Boehm | Executive Director



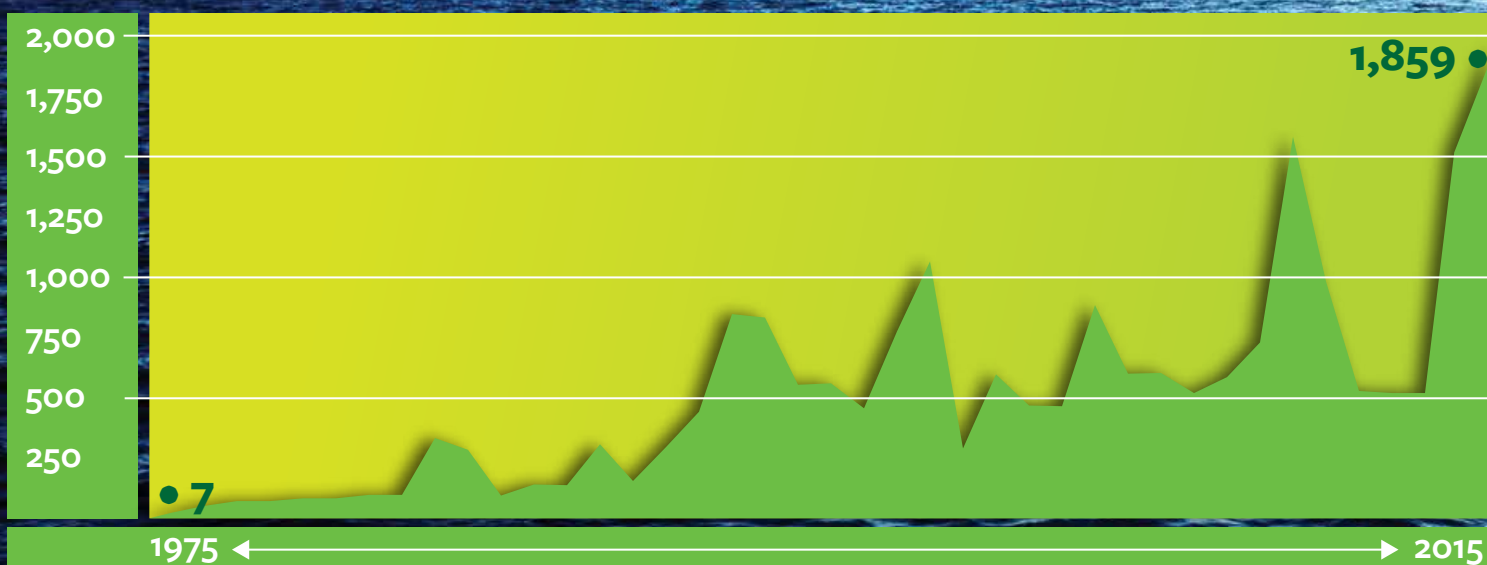
The Marine  
Mammal Center®

# ADAPTING ANIMAL CARE IN A CRISIS

Over the course of four decades, The Marine Mammal Center's animal care standards have evolved to lead the industry in best practices. And we continually adapt our treatment based on our scientific findings to give our patients the best chance at survival.

Over the last few years, warming waters along the West Coast have affected food availability for nursing sea lion mothers, leaving starving pups to fend for themselves. In 2015, we rescued more than 1,000 young sea lions in extremely emaciated condition—smaller in size than ever before. What our researchers learned from those that didn't survive led to changes in how veterinarians care for animals suffering from severe malnutrition.

## Yearly Admit Stats from 1975-2015





For just the sixth time in our 40-year history, The Marine Mammal Center had representatives from all six species of pinniped native to the California coast on-site at one time: California sea lions, northern elephant seals, Pacific harbor seals, northern fur seals, Guadalupe fur seals and a Steller sea lion. This rare overlap in species occurred with the arrival of Leo, a Steller sea lion pup rescued in Washington state and brought to The Marine Mammal Center for five months of rehabilitation.

## 2015: The Year in Numbers

### ANIMALS ADMITTED:

California sea lions: 1,381 (*previous record: 1,370 in 2009*)

Elephant seals: 174

Harbor seals: 117

Northern fur seals: 107 (*previous record: 33 in 2006*)

Guadalupe fur seals: 35 (*previous record: 5 in 2003*)

Cetaceans: 35

Sea turtles: 1

Steller sea lion: 1 (*admitted in 2014, released in 2015*)

Hawaiian monk seals: 9

**Total: 1,859** (*previous record: 1,706 in 2009*)

### RESCUES BY REGION:

Bay Area and Northern California: 395

Monterey and Santa Cruz: 644

San Luis Obispo: 407

Santa Barbara and Southern California: 404

Hawaiian Islands and Archipelago: 9

### REASONS THAT PATIENTS REQUIRED OUR CARE:

Malnutrition: 1,586

Domoic acid toxicosis: 243

Trauma: 272

Oil/tar: 154

Fisheries-related impacts (*fish hooks, netting, fishing line, etc.*): 48

Otostromylus (*lungworm*): 56

Harassed/unauthorized pickup: 28

Cancer: 24

Gunshot: 20

**PATIENTS RELEASED BACK INTO THE WILD: 632**



# RESPONDING TO THE IMPACTS OF OCEAN CHANGES

## Understanding Human Impacts

The record numbers of stranded marine mammals we've seen in recent years indicates there is an urgent need for more science to help us all better understand how large-scale human impacts, such as climate change, overfishing and pollution, may be affecting the health of these animals and their ocean environment. That's why The Marine Mammal Center is focused not just on our work rescuing and rehabilitating these animals but also on research efforts and educational programming to share what we learn.



## Battling the Effects of Toxic Algae

In 2015, we rescued more than 220 California sea lions suffering from the effects of domoic acid, a neurotoxin produced by what scientists called the biggest and most toxic algal bloom seen on the Pacific coast, likely due to the unusually warm waters in the area. As public health officials closed fisheries up and down the coast, veterinary experts at the Center began testing the effectiveness of adding alpha lipoic acid, a powerful antioxidant that may help prevent permanent brain damage, to treatment regimens.





## Animating Climate Change

As part of our continuing Climate Change Initiative funded by the California Coastal Commission Whale Tail Grant Program, we partnered with Pixar Animator Bret Parker and the California College of the Arts to create an animated short highlighting the science of climate change, its effects on marine mammals and actions we can take to reduce our global carbon footprint.



Dr. Alissa Deming

More than 27 percent of adult California sea lions examined post-mortem are found to be suffering from cancer. The Center's Geoffrey C. Hughes Research Fellow Dr. Alissa Deming is studying the genetics of the virus associated with the most common form of cancer in sea lions, while other researchers are using samples from these sea lions to determine the potential role of pollutants like DDT and PCBs.



# MAKING CONSERVATION A COMMUNITY EFFORT



## Saving a Species in Hawaii

Since opening the doors of our Ke Kai Ola Hawaiian monk seal hospital in 2014, we have cared for more than 1 percent of this endangered population, which is estimated at about 1,300 individuals. With the help of more than 30 volunteers in the area, The Marine Mammal Center is playing an important role in restoring this native species to healthy numbers. In addition to providing veterinary care and managing rescue operations in West Hawaii, the Center, in collaboration with local partners, is expanding its education and community outreach about monk seal conservation.



Adorned with frolicking sea lions and fun facts, the “Voyager” has joined our Sea to School fleet of vehicles bringing innovative education programs to schools, scouts and camp groups throughout the Bay Area thanks to PG&E, Oracle, the DMARLOU Foundation and other community supporters.

## Ocean Ambassadors

Tailored to meet the unique needs of middle school students, our year-long Ocean Ambassadors program provides curriculum resources and materials, field trips, and professional development opportunities for teachers, empowering them to lead the next generation of marine scientists. Made possible by the Thelma Doelger Charitable Trust, the Dean Witter Foundation, the Wells Fargo Foundation, Genentech, and many other generous funders, Ocean Ambassadors grew from serving 220 students to nearly 900 students throughout the Bay Area during the 2015-2016 school year.



© Drew Altizer Photography

The Marine Mammal Center's first **Sea Lion Soirée** brought individuals and families from across the Bay Area to the Center to celebrate 40 years of veterinary, scientific and educational achievements. The event netted more than \$329,000 to support our continued efforts to advance global ocean conservation.



The Marine  
Mammal Center.

# SHARING OUR EXPERTISE

## INTERNATIONALLY

### Cross-Border Collaboration

Experts at The Marine Mammal Center have developed innovative rescue techniques that allow them to capture and remove entanglements from wild marine mammals using an acoustic tracking dart and a special combination of sedatives. Working with the Center's former International Veterinarian In-Residence Dr. Daniela Barcenas, our rescue team traveled to Mexico's Los Islotes sea lion rookery to demonstrate these methods for local rescue agencies.



Dr. Maria Ramirez



Dr. Lilitana Serrano



Vaquita | © Chris Johnson / earthOCEAN

## International Veterinary In-Residence Program Alumni | Class of 2015

In 2015, all three veterinarians in our International Veterinary In-Residence Program came to the Center from Mexico to gain experience in marine mammal medicine and rehabilitation. Here's what they're doing now:

- Dr. Daniela Barcenas – Developing an entanglement response program to address the significant human interaction issues in Baja California.
- Dr. Liliana Serrano – Planning to create a rehabilitation and retirement facility for dolphins.
- Dr. Maria Ramirez – Researching leptospirosis in California sea lions in Baja.



The vaquita is the world's most endangered marine mammal, with a population estimate of just 60 individuals alive today.

## Uniting to Save the Vaquita

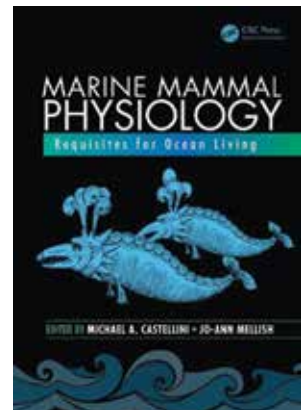
The vaquita is the world's most endangered marine mammal, with a population estimate of just 60 individuals alive today. Found only in Mexico's Gulf of California, the vaquita's plight is a complex one: in recent years, as much as half the population has been killed in gillnets, many of them set illegally to capture the totoaba, an endangered fish. In addition to providing veterinary and technical support to investigate vaquita deaths, we are collaborating with partners to raise awareness, support development of alternative fishing gear and provide administrative help for initiatives such as population surveys.



# INSPIRING THE NEXT GENERATION OF SCIENTISTS

In 2015, researchers at The Marine Mammal Center published more than 20 peer-reviewed scientific manuscripts as well as a chapter in a marine mammal physiology textbook.

But the Center's scientific reach extends much further than these publications—as a teaching hospital dedicated to inspiring the next generation of scientists, students training at the Center create a ripple effect as they go out into the community and contribute to greater scientific understanding of these animals and their ocean environment.



## Youth Crew

A multi-year service learning program for high school students, Youth Crew provides participants with hands-on experience rehabilitating marine mammals and engaging visitors in marine science education at the Center, preparing them for careers in veterinary science, research and science education. David Krucik, a 2010 alumnus of the program, recently published a paper in the *Journal of Zoo and Wildlife Medicine* based on research conducted with California sea lions at the Center and was accepted into the Cummings School of Veterinary Medicine at Tufts University.



## Seals & Slippers

The Center's Seals & Slippers overnight program provides opportunities for families, scouts and other groups to pitch tents in our courtyard and become scientists as they practice dissecting fish, observe the night crew feeding patients and take a morning hike through the Marin Headlands.

At the International Association of Aquatic Animal Medicine (IAAAM) Conference in April 2015, more than a quarter of the first-author scientists who presented research had trained at The Marine Mammal Center. The Center's Koret Foundation Veterinary Intern alumni, pictured here, also attended. From left: Dr. Deborah Fauquier, Dr. Chris Dold, Dr. Heather Harris, Dr. Vanessa Fravel, Dr. Lorraine Barbosa, Dr. Greg Frankfurter and Dr. Caitlin Brown



## Camp Sea Quest

Our week-long summer day camp is designed to give elementary school-age children the chance to dive into marine science and ocean conservation at the Center. Through real science experiments, hands-on learning opportunities and nature-based activities, Camp Sea Quest participants discover the wonders of marine mammals and learn how we are all connected to the ocean.



# VALUING OUR

# VOLUNTEER WORKFORCE

During a year in which we rescued a record number of animals, it should be no surprise that our volunteers stepped up to give record-breaking support.

**In 2015, we recorded more than 170,000 volunteer hours served—the highest in our 40-year history (a workforce value of \$4.5 million).**



## Active volunteers: 1,206

Fish Kitchen Support and corporate volunteers:	502
Volunteers based in Fort Bragg/Anchor Bay:	47
Volunteers based in Monterey Bay:	125
Volunteers based in San Luis Obispo:	105
Volunteers based at Ke Kai Ola (Hawaii):	31

.....  
**Total volunteer hours: 170,821**





Throughout the course of 2015, we never had fewer than 10 animals in our care. And for nearly a third of the year, our volunteers were caring for 150 patients or more.

**On April 3, we reached our peak patient load at 291 animals on-site at our Sausalito hospital.**



Although it is not unusual for us to rescue about a dozen northern fur seals toward the end of the year, we rescued more than 100 of these feisty pups in the last three months of 2015—tripling our previous record set in 2006.



In 2015, the Center rescued 32 Guadalupe fur seals—more than six times the record number of Guadalupe fur seals we had previously seen in one year. Given this animal's population status as a threatened species, this is an especially distressing statistic. That's why every Guadalupe fur seal we released was fitted with a satellite tag to provide our scientists with valuable information about the animal's behavior and range.



# OUR DONORS

The Marine Mammal Center sincerely appreciates and proudly recognizes the generous support received from donors during the 2015 calendar year. These gifts and pledges sustain our ongoing work in animal care, scientific research and marine science education

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### CORPORATE SUSTAINABILITY PARTNER PG&E

As our Corporate Sustainability Partner, PG&E has supported the installation of solar power arrays and electric vehicle (EV) charging stations at our hospital in Sausalito as well as other energy-saving initiatives.



For more information on partnering with us, please contact Leah Baumbach at 415.754.4068 or [baumbachl@tmmc.org](mailto:baumbachl@tmmc.org).

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### RUN FOR THE SEALS

Thanks to more than 1,100 registered participants and the generous donors who supported them, we were able to raise nearly \$150,000 during our 40th Anniversary **Run for the Seals 5K** event on August 15, 2015. For the fourth year in a row, our top fundraiser was a Run for the Seals team established in memory of Alan Young, a volunteer who passed away in 2012. **Team Captain Lisa Cooke raised more than \$8,000 for her team!**



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Members of our **Kellan Circle**, **Protected Resources Circle** and **Chairman's Circle** are all invited to these special events, which take place throughout our rescue range.



*For more information on joining one of these giving circles, please contact us 415.289.7335 or [give@tmmc.org](mailto:give@tmmc.org).*



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The **Steller Legacy Circle** recognizes and honors donors who have chosen to include the Center in their legacy plans. Our Steller Legacy Circle members come from all walks of life but share a desire to support our long-term efforts to advance global ocean conservation through marine mammal rescue and rehabilitation, scientific research, and education.

“In the grand scheme, 25 years as an animal care volunteer at The Marine Mammal Center is of minor consequence. Only by creating a legacy from my estate will I be assured that the mission of The Marine Mammal Center will endure and broaden. Future generations and the mammals that inhabit our ocean will be its beneficiary.” — **Richard Vance**, Steller Legacy Circle member since 2004

By participating in the Steller Legacy Circle, you can extend your commitment to the survival of marine mammals and the conservation of their ocean habitat far beyond your own lifetime.

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If you have questions, or would like to discuss the different ways to make a legacy gift to The Marine Mammal Center, please contact Mitch Fong at 415.289.7353, or email [fongm@tmmc.org](mailto:fongm@tmmc.org).



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In 2015, our partners at **Oracle** took their commitment a step further by bringing their employees to our hospital to learn about our work firsthand. During this unique team-building opportunity for our Corporate Partners, small groups of volunteers help with tasks related to our patients' recovery.

*For more information on Corporate Volunteer Days at the Center, please contact Leah Baumbach at 415-754.4068 or [baumbachl@tmmc.org](mailto:baumbachl@tmmc.org).*

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We would like to thank our donors who support us through workplace giving and initiate donations from their companies through matching gift programs. We gratefully acknowledge the organizations that supported these programs in 2015:

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 For more information on partnering with us, contact us at 415.289.7335 or [give@tmcc.org](mailto:give@tmcc.org)

\*Five or more years of consecutive giving. If you recognize an error or omission in this listing, please accept our sincerest apologies and feel welcome to contact us at 415.289.7335 or [give@tmcc.org](mailto:give@tmcc.org).



The Marine  
 Mammal Center.

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# Financial Summary

Careful stewardship of financial resources is key to increasing the Center's impact in the face of ongoing marine mammal health threats and a rapidly changing ocean environment.

## Statement of Financial Position as of September 30, 2015

### Assets

Cash and cash equivalents	\$6,146,600
Contributions receivable	\$1,685,152
Deposits	\$68,653
Inventory	\$101,465
Investments	\$2,184,656
Prepaid expenses	\$225,711
Property and equipment	\$27,833,298
<b>Total Assets</b>	<b>\$38,245,535</b>

### Liabilities

Accounts payable	\$370,200
Accrued liabilities	\$531,672
Deferred revenue	\$719,845
<b>Total Liabilities</b>	<b>\$1,621,717</b>

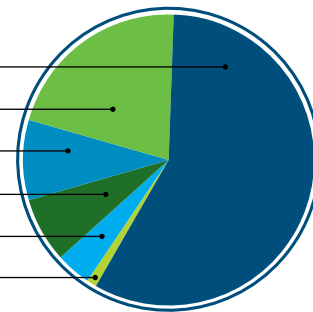
### Net Assets

Unrestricted—undesignated	\$28,967,244
Unrestricted—board designated	\$6,203,637
Temporarily restricted	\$841,121
Permanently restricted	\$611,816
<b>Total Net Assets</b>	<b>\$36,623,818</b>
<b>Total Liabilities and Net Assets</b>	<b>\$38,245,535</b>

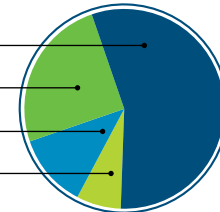
## Statement of Activities for the year ended September 30, 2015

### Support and Revenue

Contributions from foundations, corporations, government and individuals	\$5,655,530	58%
Bequests	\$2,070,933	21%
Education program fees and retail revenue	\$861,974	9%
Federal, state and local government service contracts	\$704,468	7%
Donated materials and services	\$351,103	4%
Other revenue	\$86,985	1%
<b>Total Support and Revenue</b>	<b>\$9,730,993</b>	<b>100%</b>



Veterinary science programs	\$5,428,946	56%
Educational programs	\$2,426,848	25%
Fundraising	\$1,153,780	12%
Supporting services	\$646,750	7%
<b>Total Expenses</b>	<b>\$9,656,324</b>	<b>100%</b>
<b>Change in Net Assets</b>	<b>\$74,669</b>	



Audited financial statements for the year ended September 30, 2015, are available at The Marine Mammal Center's administrative office and on our website at [MarineMammalCenter.org](http://MarineMammalCenter.org).

# THE MARINE MAMMAL CENTER

2000 Bunker Road, Fort Cronkhite, Sausalito, CA 94965

T 415.289.7325 (SEAL)

F 415.289.7333

MarineMammalCenter.org



## Monterey Bay

PO Box 778, Moss Landing, CA 95039

T 831.633.6298

F 831.633.5927

## San Luis Obispo

1385 Main St., Morro Bay, CA 93442

T 805.771.8300

F 805.771.8304

## Anchor Bay—Fort Bragg

T 415.289.7325 (SEAL)

## Ke Kai Ola

73-731 Makako Bay Drive, Kailua-Kona, HI 96740

T 808.326.7325 (SEAL)

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The Marine Mammal Center is a proud partner of the Golden Gate National Parks.

The Marine Mammal Center is grateful for the many beautiful images throughout this annual report provided by staff and volunteers including: Dana Angus, Rachel Bergren, Michael Hanrahan, Bill Hunnewell, Stan Jensen, Shawn Johnson, Julie Steelman, Sarah van Schagen and Pat Wilson.



The Marine  
Mammal Center.