

**Jacksonville Transportation Authority  
Fiscal Year 2020/2021  
Budget Variance Package**

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**Jacksonville Transportation Authority**  
**Jacksonville, Florida**  
**Operations Budget**  
**Fiscal Year 2020/2021**

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<b><u>Estimated Operating Revenues</u></b>						
Federal, State & Local Grants	\$ 24,647,593	\$ 542,036	\$ 136,870	\$ -	\$ -	\$ 25,326,499
Local Option Gas Tax	18,056,828			-		18,056,828
Net Sales Tax - Operating	54,937,209			-	2,032,848	56,970,057
Passenger Fares	8,296,691	1,222,311		1,321,289		10,840,291
State Transportation Disadvantaged Funds		2,090,616		-		2,090,616
City of Jacksonville (Paratransit Contribution)		1,496,760		-		1,496,760
Federal Preventative Maintenance	2,500,000	1,000,000	500,000	-		4,000,000
Non-Transportation Revenue	600,995	3,129	13,000	-	95,706	712,830
Interest Earnings	1,580	-	-	-	763,700	765,280
Transfer from Bus Operations to Connexion	-	13,310,635			-	13,310,635
Transfer from Bus Operations to Skyway	-		6,628,157		-	6,628,157
Transfer from Bus Operations to Ferry	-			1,719,495	-	1,719,495
<b>Total Estimated Operating Revenues</b>	<b>\$ 109,040,896</b>	<b>\$ 19,665,487</b>	<b>\$ 7,278,027</b>	<b>\$ 3,040,784</b>	<b>\$ 2,892,254</b>	<b>\$ 141,917,448</b>

REVISED SCHEDULE O

**Operating Expenditures**

Salaries and Wages	\$ 36,655,904	\$ 2,818,512	\$ 2,469,906	\$ 228,413	\$ 1,096,082	\$ 43,268,817
Fringe Benefits	19,172,747	1,184,868	1,337,877	67,799	417,332	22,180,623
Fuel and Lubricants	4,672,344	1,370,890	8,961	294,524	-	6,346,719
Materials and Supplies	5,157,568	944,421	1,062,522	17,430	26,432	7,208,373
Services	16,511,591	12,682,596	1,339,505	2,248,676	913,407	33,695,775
Insurance	584,801	2,847	497,512	54,464	513	1,140,137
Travel/Training/Dues & Subscriptions	339,333	60,288	25,535	7,817	14,164	447,137
All Other/Miscellaneous	2,405,099	118,065	344,209	46,661	57,546	2,971,580
Contingency	1,883,222	483,000	192,000	75,000	366,778	3,000,000
Transfer to Connexion	13,310,635					13,310,635
Transfer to Skyway	6,628,157					6,628,157
Transfer to Ferry	1,719,495					1,719,495
<b>Total Operating Expenditures</b>	<b>\$ 109,040,896</b>	<b>\$ 19,665,487</b>	<b>\$ 7,278,027</b>	<b>\$ 3,040,784</b>	<b>\$ 2,892,254</b>	<b>\$ 141,917,448</b>
<b>Full Time Positions</b>	<b>692</b>	<b>45</b>	<b>47</b>	<b>0</b>	<b>18</b>	<b>802</b>
<b>Temporary Employee Hours</b>	<b>59,309</b>	<b>8,493</b>	<b>2,337</b>	<b>0</b>	<b>1,168</b>	<b>71,307</b>

REVISED SCHEDULE P

Jacksonville Transportation Authority  
 Jacksonville, Florida  
 Capital Budget  
 Fiscal Year 2020/2021

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<b><u>ESTIMATED REVENUES</u></b>						
Federal Grants	\$ 9,132,636	\$ 2,483,500	\$ 879,646	\$ -	\$ -	\$ 12,495,782
Grant Match (State)	-	-	-	-	-	-
Local Match (JTA)	-	-	-	-	41,100,000	41,100,000
<b>Total Estimated Revenues</b>	<b>\$ 9,132,636</b>	<b>\$ 2,483,500</b>	<b>\$ 879,646</b>	<b>\$ -</b>	<b>\$ 41,100,000</b>	<b>\$ 53,595,782</b>

REVISED SCHEDULE Q

**APPROPRIATIONS**

Computer Equipment	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Computer Software	1,749,000	-	-	-	-	1,749,000
Facilities Improvements	100,000	-	879,646	-	-	979,646
Rolling Stock - Clay County	-	819,500	-	-	-	819,500
Rolling Stock - Fixed Route	6,358,636	-	-	-	-	6,358,636
Rolling Stock - Paratransit	-	1,664,000	-	-	-	1,664,000
Security Equipment	400,000	-	-	-	-	400,000
Shop Equipment	25,000	-	-	-	-	25,000
Transit Satellite Amenities	375,000	-	-	-	-	375,000
JTAMobilityWorks	-	-	-	-	41,100,000	41,100,000
<b>Total Appropriations</b>	<b>\$ 9,132,636</b>	<b>\$ 2,483,500</b>	<b>\$ 879,646</b>	<b>\$ -</b>	<b>\$ 41,100,000</b>	<b>\$ 53,595,782</b>

REVISED SCHEDULE R

**Jacksonville Transportation Authority  
Comparison of Budgets  
2020/21 to 2019/20  
Operating and Capital Budgets**

	Bus		Connexion		Skyway		Ferry		General Fund		Transfers Out	Total Budget
	Operations	Capital	Operations	Capital	Operations	Capital	Operations	Capital	Operations	Capital		
<b>Approved FY2020</b>	\$ 109,670,662	\$ 13,865,037	\$ 19,569,058	\$ 1,684,755	\$ 7,070,409	\$ 30,179,646	\$ 3,038,145	\$ 4,497,500	\$ 2,712,516	\$ -	\$ (21,044,847)	\$ 171,242,881
<b>JTA Board Approved FY2021</b>	\$ 109,040,896	\$ 9,132,636	\$ 19,665,487	\$ 2,483,500	\$ 7,278,027	\$ 879,646	\$ 3,040,784	\$ -	\$ 2,892,254	\$ 41,100,000	\$ (21,658,287)	\$ 173,854,943
<b>Dollar Increase/(Decrease)</b>	\$ (629,766)	\$ (4,732,401)	\$ 96,429	\$ 798,745	\$ 207,618	\$ (29,300,000)	\$ 2,639	\$ (4,497,500)	\$ 179,738	\$ 41,100,000	\$ (613,440)	\$ 2,612,062
<b>Percentage Increase/(Decrease)</b>	(0.6%)	(34.1%)	0.5%	47.4%	2.9%	(97.1%)	0.1%	(100.0%)	6.6%	N/A	2.9%	1.5%

Employee Headcount			
Budget	Original FY2020 FT	Proposed FY2021 FT	Increase (Decrease)
<b>Union</b>			
Bus Operators	386	365	(21)
Bus Supervisors/Dispatchers	30	32	2
Bus Maintenance	109	111	2
Skyway Maintenance	26	26	0
Connexion Maintenance	16	15	(1)
Ferry Maintenance	0	0	0
Customer Service	8	8	0
<b>Total</b>	<b>575</b>	<b>557</b>	<b>(18)</b>
<b>Non-Union</b>			
Engineering (CCP)	11	14	3
Automation	4	6	2
Corporate	117	115	(2)
Bus	90	86	(4)
Skyway	13	14	1
Connexion	10	10	0
Ferry	0	0	0
<b>Total</b>	<b>245</b>	<b>245</b>	<b>0</b>

**Grand Total**      **820**      **802**      **(18)**

Amounts flowing through the City of Jacksonville to Jacksonville Transportation Authority:	
City Contribution (Connexion)	\$ 1,496,760
Sales Tax (General Fund)	2,032,848
Local Option Gas Tax (Bus)	18,056,828
Sales Tax (Bus)	54,937,209
	<b>\$ 76,523,645</b>

JTA Vehicle Fleet Totals (@ year-end)		
Vehicle Type	FY2020	FY2021
Buses*	198	209
Community Shuttle	7	8
Connexion (CTC)	100	105
Non-Revenue Support	84	84
<b>Total</b>	<b>389</b>	<b>406</b>

* Bus Fleet Breakdown		
Bus Type	FY2020	FY2021
Active Fleet	145	141
Contingency	10	10
First Coast Flyers	43	58
<b>Total Buses</b>	<b>198</b>	<b>209</b>

**Jacksonville Transportation Authority**  
**Analysis of FY 2020/21 Budget**  
**Bus Division - Operating**

	FY 2019/20 Original Budget	6 Months Actuals FY 2019/20	12 Months Projected FY 2019/20	FY 2020/21 Approved Budget	Increase/(Decrease) FY 2020/21 Approved Budget over FY 2019/20 Original	
<b>Operating Revenues</b>						
Federal, State & Local Grants	\$ 6,611,142	\$ 3,658,327	\$ 7,516,654	\$ 24,647,593	\$ 18,036,451	272.82%
Local Option Gas Tax	19,939,279	9,568,138	19,411,276	18,056,828	(1,882,451)	(9.44%)
Net Sales Tax - Operating	68,710,615	32,864,070	62,878,140	54,937,209	(13,773,406)	(20.05%)
Passenger Fares	10,588,584	5,246,623	9,193,246	8,296,691	(2,291,893)	(21.64%)
Federal Preventative Maintenance	2,818,268	1,410,316	2,818,268	2,500,000	(318,268)	(11.29%)
Non-Transportation Revenue	1,001,805	461,250	522,500	600,995	(400,810)	(40.01%)
Interest Earnings	969	-	-	1,580	611	63.05%
<b>Total Operating Revenues</b>	<b>\$ 109,670,662</b>	<b>\$ 53,208,724</b>	<b>\$ 102,340,084</b>	<b>\$ 109,040,896</b>	<b>\$ (629,766)</b>	<b>(0.57%)</b>
<b>Operating Expenditures</b>						
Salaries and Wages	\$ 38,003,477	\$ 18,759,741	\$ 38,409,482	\$ 36,655,904	\$ (1,347,573)	(3.55%)
Fringe Benefits	19,525,766	8,852,163	18,704,325	19,172,747	(353,019)	(1.81%)
Fuel and Lubricants	4,822,814	2,289,601	4,659,203	4,672,344	(150,470)	(3.12%)
Materials and Supplies	4,855,176	2,637,345	5,174,690	5,157,568	302,392	6.23%
Services	15,690,222	9,431,646	16,443,292	16,511,591	821,369	5.23%
Insurance	585,312	252,078	564,157	584,801	(511)	(0.09%)
Travel/Training/Dues & Subscriptions	527,707	265,776	351,552	339,333	(188,374)	(35.70%)
All Other/Miscellaneous	2,181,493	1,390,388	2,321,776	2,405,099	223,606	10.25%
Contingency	2,433,848	-	-	1,883,222	(550,626)	(22.62%)
Transfer to Connexion	13,054,062	5,601,354	13,196,195	13,310,635	256,573	1.97%
Transfer to Skyway	6,464,409	3,500,613	6,466,226	6,628,157	163,748	2.53%
Transfer to Ferry	1,526,376	771,271	1,837,542	1,719,495	193,119	12.65%
<b>Total Operating Expenditures</b>	<b>\$ 109,670,662</b>	<b>\$ 53,751,976</b>	<b>\$ 108,128,440</b>	<b>\$ 109,040,896</b>	<b>\$ (629,766)</b>	<b>(0.57%)</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ (543,252)</b>	<b>\$ (5,788,356)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

**Jacksonville Transportation Authority**  
**FY 2019/20 Original Budget vs. FY 2020/21 Budget**  
**Bus Division - Operating Variance Overview**

<b>Revenues</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Federal, State &amp; Local Grants</b>		
The CARES Act grant is the majority of this category as is based on the expected need of \$13.3M to balance the FY21 budget	\$ 18,036,451	272.82%
<b>Local Option Gas Tax</b>		
Tax revenue is projected to decrease by 6% gross due to ongoing impacts from COVID-19	\$ (1,882,451)	(9.44%)
<b>Net Sales Tax - Operating</b>		
Gross sales tax and constitutional gas tax is projected to decrease by 10% gross due to ongoing impacts from COVID-19	\$ (13,773,406)	(20.05%)
<b>Passenger Fares</b>		
FY21 passenger fares decreased due to FY20 actuals trending less than budget, reduced ridership estimated due to CDC health guidelines related to COVID-19	\$ (2,291,893)	(21.64%)
<b>Federal Preventative Maintenance</b>		
Reduced budget in this category from Section 5307 operating grant, greater allocation to capital budget expenditures	\$ (318,268)	(11.29%)
<b>Non-Transportation Revenue</b>		
Reduced anticipated parking facilities revenues due to lower tenant rental spaces occupied	\$ (400,810)	(40.01%)
<b>Expenditures</b>		
<b>Salaries and Wages</b>		
Assumed a reduction in union employees due to an anticipated decrease in transit system operations	\$ (1,347,573)	(3.55%)
<b>Fringe Benefits</b>		
Assumed decrease in pension and health insurance cost to conform with salaries decrease	\$ (353,019)	(1.81%)
<b>Materials and Supplies</b>		
Anticipated increased need for janitorial & custodial supplies due to CDC health regulations related to COVID-19	\$ 302,392	6.23%
<b>Services</b>		
Future costs for additional security personnel (First Coast Security) requirements at the Jacksonville Regional Transportation Center (JRTC)	\$ 821,369	5.23%
<b>Travel/Training/Dues &amp; Subscriptions</b>		
Reduced travel to partially offset decreased revenues resulting from COVID-19	\$ (188,374)	(35.70%)
<b>All Other/Miscellaneous</b>		
Increase in expected costs of COVID related expenses such as personal protective equipment and cleaning/disinfecting supplies	\$ 223,606	10.25%
<b>Contingency</b>		
Allocation to Bus Fund was reduced based on an anticipated reduction in transportation costs	\$ (550,626)	(22.62%)
<b>Transfer to Connexion</b>		
Funding necessary to balance the Connexion budget and support expenses in Connexion operations. The increase is due to expected contract increase with MV Transportation.	\$ 256,573	1.97%
<b>Transfer to Skyway</b>		
Funding necessary to balance the Skyway budget and support expenses in Skyway operations. The increase is due to need for additional JSO officers and security at the Jacksonville Regional Transportation Center at LaVilla.	\$ 163,748	2.53%
<b>Transfer to Ferry</b>		
Funding necessary to balance the Ferry budget and support expenses in Ferry operations. The increase represents contract increase with HMS Ferries to support	\$ 193,119	12.65%



**Jacksonville Transportation Authority  
FY 2019/20 Original Budget vs. FY 2020/21 Budget  
Connexion Division - Operating Variance Overview**

The Americans with Disabilities Act (ADA) of 1990 requires public transit agencies that provide fixed-route service to provide "complementary para-transit" services to people with disabilities who cannot use the fixed-route bus or rail service because of a disability. The ADA regulations specifically define a population of customers who are entitled to this service as a civil right. The amount budgeted is a contribution from Bus Operations necessary to pay for this mandate.

<b>Revenues</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Federal, State &amp; Local Grants</b>		
Based on anticipated reduction in funding through the FDOT grant	\$ (239,150)	(30.61%)
<b>State Transportation Disadvantaged Funds</b>		
JTA has been appropriated \$1.6M for Duval County and \$477K for Clay County through the State of Florida Trip & Equipment grant, this is an increase over last year	\$ 62,158	3.06%
<b>Clay County (Paratransit Contribution)</b>		
Contract has not been finalized and no history to build an estimate	\$ (48,000)	(100.00%)
<b>Federal Preventative Maintenance</b>		
Reduced budget in this category from Section 5307 operating grant, greater allocation to capital budget expenditures	\$ (83,949)	(7.74%)
<b>Expenditures</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Salaries and Wages</b>		
Reduction is based on reorganization of staff and a calculated vacancy rate of 5%	\$ (50,187)	(1.75%)
<b>Fringe Benefits</b>		
Assumed decrease in correlation to salaries & wages	\$ (52,293)	(4.23%)
<b>Fuel and Lubricants</b>		
Reduction related to projected lower market prices on fuel costs	\$ (75,770)	(5.24%)
<b>Services</b>		
Contract rate increase with MV Transportation and projected growth in revenue hours to support ridership	\$ 457,355	3.74%
<b>Insurance</b>		
Trend of over budgeted insurance expenses for Connexion	\$ (3,182)	(52.78%)
<b>Travel/Training/Dues &amp; Subscriptions</b>		
Reduced travel to partially offset decreased revenues resulting from COVID-19	\$ (17,586)	(22.58%)
<b>All Other/Miscellaneous</b>		
Reduction in corporate allocated expenses such as rental and parking costs related to 121 Forsyth Street	\$ (87,418)	(42.54%)
<b>Contingency</b>		
Allocation to Connexion Fund was reduced based on an anticipated reduction in transportation costs	\$ (63,000)	(11.54%)





**Jacksonville Transportation Authority**  
**FY 2019/20 Original Budget vs. FY 2020/21 Budget**  
**Skyway Division - Operating Variance Overview**

<b>Revenues</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Federal, State &amp; Local Grants</b>		
Based on trend from past 3 years	\$ 66,226	93.75%
<b>Federal Preventative Maintenance</b>		
Based on anticipated needs for Skyway operation	\$ 66,420	15.32%
<b>Non-Transportation Revenue</b>		
Reduced anticipated parking facilities revenues due to lot closures	\$ (88,776)	(87.23%)
<b>Transfer from Bus Operations</b>		
Funding necessary to balance the Skyway budget and support expenses in Skyway operations.	\$ 163,748	2.53%
<b>Expenditures</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Salaries and Wages</b>		
Based on actuals from previous year, where salaries were under budgeted	\$ 60,005	2.49%
<b>Fringe Benefits</b>		
Based on decline in employees taking advantage of the insurance benefits program	\$ (12,047)	(0.89%)
<b>Fuel and Lubricants</b>		
Reduction related to projected lower market prices on fuel costs	\$ (1,416)	(13.65%)
<b>Materials and Supplies</b>		
Anticipated needed repairs to an aging monorail system that will not be covered by a grant	\$ 6,755	0.64%
<b>Services</b>		
Increased need for JSO officers and security at the Jacksonville Regional Transportation Center at LaVilla	\$ 176,907	15.22%
<b>Insurance</b>		
Insurance estimate for property damage related to the Skyway guideway, trams and buildings	\$ 84,047	20.33%
<b>Travel/Training/Dues &amp; Subscriptions</b>		
Reduced travel to partially offset decreased revenues resulting from COVID-19	\$ (7,332)	(22.31%)
<b>Contingency</b>		
Allocation to Skyway Fund was reduced based on an anticipated reduction in transportation costs	\$ (81,000)	(29.67%)

**Jacksonville Transportation Authority**  
**Analysis of FY 2020/21 Budget**  
**Ferry Division - Operating**

	<b>FY 2019/20 Original Budget</b>	<b>6 Months Actuals FY 2019/20</b>	<b>12 Months Projected FY 2019/20</b>	<b>FY 2020/21 Approved Budget</b>	<b>Increase/(Decrease) FY 2020/21 Approved Budget over FY 2019/20 Original</b>	
<b>Operating Revenues</b>						
Federal, State & Local Grants	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Passenger Fares	1,511,769	731,182	1,162,364	1,321,289	(190,480)	(12.60%)
Non-Transportation	-	10	10	-	-	N/A
Transfer from Bus Operations	1,526,376	771,271	1,837,542	1,719,495	193,119	12.65%
<b>Total Operating Revenues</b>	<b>\$ 3,038,145</b>	<b>\$ 1,502,463</b>	<b>\$ 2,999,916</b>	<b>\$ 3,040,784</b>	<b>\$ 2,639</b>	<b>0.09%</b>
<b>Operating Expenditures</b>						
Salaries and Wages	\$ 227,902	\$ 123,304	\$ 226,609	\$ 228,413	\$ 511	0.22%
Fringe Benefits	68,700	37,167	68,334	67,799	(901)	(1.31%)
Fuel and Lubricants	305,650	166,416	302,831	294,524	(11,126)	(3.64%)
Materials and Supplies	18,304	7,858	15,715	17,430	(874)	(4.77%)
Services	2,208,240	1,082,560	2,221,120	2,248,676	40,436	1.83%
Insurance	48,587	24,773	49,546	54,464	5,877	12.10%
Travel/Training/Dues & Subscriptions	10,974	6,763	8,526	7,817	(3,157)	(28.77%)
All Other/Miscellaneous	52,288	53,622	107,235	46,661	(5,627)	(10.76%)
Contingency	97,500	-	-	75,000	(22,500)	(23.08%)
<b>Total Operating Expenditures</b>	<b>\$ 3,038,145</b>	<b>\$ 1,502,463</b>	<b>\$ 2,999,916</b>	<b>\$ 3,040,784</b>	<b>\$ 2,639</b>	<b>0.09%</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

**Jacksonville Transportation Authority  
 FY 2019/20 Original Budget vs. FY 2020/21 Budget  
 Ferry Division - Operating Variance Overview**

<u>Revenues</u>	<u>Increase/(Decrease)</u>	
	<u>\$</u>	<u>%</u>
<b>Passenger Fares</b>		
FY21 passenger fares decreased due to FY20 actuals downward trend, estimated reduced ridership related to COVID-19 and more individuals working remotely reducing the need for Ferry transportation	\$ (190,480)	(12.60%)
<b>Transfer from Bus Operations</b>		
Funding necessary to balance the Ferry budget and support expenses in Ferry operations, increase is an offset to the expected decrease in passenger fares	\$ 193,119	12.65%
<u>Expenditures</u>	<u>Increase/(Decrease)</u>	
	<u>\$</u>	<u>%</u>
<b>Salaries and Wages</b>		
Allocated expenses from JTA administration	\$ 511	0.2%
<b>Fringe Benefits</b>		
Allocated expenses from JTA administration	\$ (901)	(1.31%)
<b>Fuel and Lubricants</b>		
Reduction related to projected lower market prices on fuel costs	\$ (11,126)	(3.64%)
<b>Materials and Supplies</b>		
Based on anticipated needs for non-grant related expenses	\$ (874)	(4.77%)
<b>Services</b>		
Represents contract increase with HMS Ferries to support operations	\$ 40,436	1.83%
<b>Insurance</b>		
Based on insurance premium estimate from broker	\$ 5,877	12.10%
<b>All Other/Miscellaneous</b>		
Reduction in corporate allocated rental expense no longer needed with completion of the Jacksonville Regional Transportation Center	\$ (5,627)	(10.76%)
<b>Contingency</b>		
Allocation to Skyway Fund was reduced based on an anticipated reduction in transportation costs	\$ (22,500)	(23.08%)

**Jacksonville Transportation Authority**  
**Analysis of FY 2020/21 Budget**  
**General Fund - Operating**

	FY 2019/20 Original Budget	6 Months Actuals FY 2019/20	12 Months Projected FY 2019/20	FY 2020/21 Approved Budget	Increase/(Decrease) FY 2020/21 Approved Budget over FY 2019/20 Original	
<b>Operating Revenues</b>						
Net Sales Tax - Operating	\$ 2,032,848	\$ 1,016,424	\$ 2,032,848	\$ 2,032,848	\$ -	0.0%
Non-Transportation Revenue	111,004	207,394	414,788	95,706	(15,298)	(13.8%)
Interest Earnings	568,664	794,121	1,588,242	763,700	195,036	34.3%
<b>Total Operating Revenues</b>	<b>\$ 2,712,516</b>	<b>\$ 2,017,939</b>	<b>\$ 4,035,878</b>	<b>\$ 2,892,254</b>	<b>\$ 179,738</b>	<b>6.6%</b>
<b>Operating Expenditures</b>						
Salaries & Wages	\$ 924,240	\$ 606,989	\$ 1,213,978	\$ 1,096,082	\$ 171,842	18.6%
Fringe Benefits	421,214	217,773	435,546	417,332	(3,882)	(0.9%)
Materials and Supplies	22,250	9,130	18,260	26,432	4,182	18.8%
Services	1,141,002	846,704	1,693,408	913,407	(227,595)	(19.9%)
Insurance	363	566	1,133	513	150	41.3%
Training/Travel/Dues & Subscriptions	14,762	17,314	11,628	14,164	(598)	(4.1%)
All Other/Miscellaneous	130,185	62,814	125,628	57,546	(72,639)	(55.8%)
Contingency	58,500	-	-	366,778	308,278	527.0%
<b>Total Operating Expenditures</b>	<b>\$ 2,712,516</b>	<b>\$ 1,761,290</b>	<b>\$ 3,499,581</b>	<b>\$ 2,892,254</b>	<b>\$ 179,738</b>	<b>6.6%</b>
<b>Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ 256,649</b>	<b>\$ 536,297</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

Jacksonville Transportation Authority  
 FY 2019/20 Original Budget vs. FY 2020/21 Budget  
 General Fund - Operating Variance Overview

Revenues	Increase/(Decrease)	
	\$	%
<b>Non-Transportation Revenue</b>		
Based on rental expense trend from the last 3 years	\$ (15,298)	(13.78%)
<b>Interest Earnings</b>		
Increased interest rates reflect improved return for fixed income portfolio	\$ 195,036	34.30%
Expenditures	Increase/(Decrease)	
	\$	%
<b>Salaries &amp; Wages</b>		
Increase in salaries in lieu of continuing to pay outside consultants	\$ 171,842	18.59%
<b>Fringe Benefits</b>		
Based on fringe expense trend from past 2 years	\$ (3,882)	(0.92%)
<b>Materials and Supplies</b>		
Based on expense trend from FY20	\$ 4,182	18.80%
<b>Services</b>		
Reduction in consulting services in favor of bringing these positions in-house	\$ (227,595)	(19.95%)
<b>Insurance</b>		
Based on estimated insurance premium from insurance broker	\$ 150	41.32%
<b>Training/Travel/Dues &amp; Subscriptions</b>		
Reduced travel to partially offset decreased revenues resulting from COVID-19	\$ (598)	(4.05%)
<b>All Other/Miscellaneous</b>		
Eliminated employee expenses related to Forsyth Street parking garage and holiday employee town halls/group activities in favor of teleconferencing due to COVID-19	\$ (72,639)	(55.80%)
<b>Contingency</b>		
Allocation to General Fund was increased based on an anticipated need in construction and capital program costs	\$ 308,278	526.97%

**Jacksonville Transportation Authority  
Analysis of FY 2020/21 Budget  
Capital - All Divisions**

	<b>FY 2019/20 Original Budget</b>	<b>FY 2020/21 Approved Budget</b>	<b>Increase/(Decrease) FY 2020/21 Approved Budget over FY 2019/20 Original</b>	
<b>Capital Funds</b>				
Federal Contributions	\$ 30,613,996	\$ 12,495,782	\$ (18,118,214)	(59.18%)
State Contributions	8,300,000	-	(8,300,000)	(100.00%)
JTA Local Match	11,312,942	41,100,000	29,787,058	263.30%
<b>Total Capital Funds</b>	\$ 50,226,938	\$ 53,595,782	\$ 3,368,844	6.71%
<b>Capital Projects</b>				
Bus Division	\$ 13,865,037	\$ 9,132,636	\$ (4,732,401)	(34.13%)
Connexion Division	1,684,755	2,483,500	798,745	47.41%
Skyway Division	30,179,646	879,646	(29,300,000)	(97.09%)
Ferry Division	4,497,500	-	(4,497,500)	(100.00%)
General Fund	-	41,100,000	41,100,000	N/A
<b>Total Capital Projects</b>	\$ 50,226,938	\$ 53,595,782	\$ 3,368,844	6.71%
<b>Surplus/(Deficit)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

**Jacksonville Transportation Authority  
Analysis of FY 2020/21 Budget  
Capital - All Divisions**

<b>Capital Funds</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Federal Contributions</b>		
In FY21, the JTA did not receive the BUILD Grant (\$12.5M), Section 5307 Passenger Ferry Grant (\$3.9M), Transit Oriented Development (TOD) Grant (\$1M) and the Section 5310 Enhanced Mobility of Seniors & Individuals w/ Disabilities (\$0.9M)	\$ (18,118,214)	(59.18%)
<b>State Contributions</b>		
The \$8.3M was based on the state match for the BUILD Grant received in FY20, which we are not receiving in FY21	\$ (8,300,000)	(100.00%)
<b>JTA Local Match</b>		
Funding is based on a bond issuance against local option gas tax revenues to cover the JTAMobilityWorks program, and the percentage local match for grant revenues estimated; there are no anticipated proceeds derived from real estate sales	\$ 29,787,058	263.30%
<b>Capital Projects</b>	<b>Increase/(Decrease)</b>	
	<b>\$</b>	<b>%</b>
<b>Bus Division</b>		
FY21 does not include the BRT Southwest Corridor project that was funded in FY20	\$ (4,732,401)	-34.13%
<b>Connexion Division</b>		
FY21 includes Section 5307 grant purchase of paratransit vehicles	\$ 798,745	47.41%
<b>Skyway Division</b>		
FY21 includes replacement of the Kings Avenue Station Escalator(\$879K) and excludes the BUILD Grant for the Bay Street Innovation Corridor (\$29.1M) and associated capital maintenance parts (\$200K), which were in the FY20 budget	\$ (29,300,000)	-97.09%
<b>Ferry Division</b>		
FY21 does not include construction for the St. Johns River Ferry - structural improvements	\$ (4,497,500)	-100.00%
<b>General Fund</b>		
FY21 includes issuance of revenue bonds against local option gas taxes to fund JTAMobilityWorks projects	\$ 41,100,000	N/A



**Jacksonville Transportation Authority  
FY 2020/21 Capital Budget - Projects**

Capital Projects	Federal Portion	State Cash	JTA Cash	JTA/Other In-Kind	Project Costs
<b>Bus Division</b>					
Access Control Upgrade	247,441	-	-	-	247,441
Bus Stop Amenities/Shelter Site Work/Solar Lighting	375,000	-	-	-	375,000
Church St Gate Guard House Update and Relocation	152,559	-	-	-	152,559
Computer Equipment/Business Continuity	125,000	-	-	-	125,000
ERP- EAM Optimization	250,000	-	-	-	250,000
ERP- Grants Optimization	494,000	-	-	-	494,000
ERP- HR Optimization	370,000	-	-	-	370,000
ERP- Kronos Time-And-Attendance Integration	290,000	-	-	-	290,000
Fall Protection Equipment	25,000	-	-	-	25,000
Fixed Route - Rolling Stock	6,335,000	-	-	-	6,335,000
Oil Water Separator System for IBT Parking Lot Runoff	100,000	-	-	-	100,000
Revenue - GenFare Enhancements and Upgrades	345,000	-	-	-	345,000
Travel/Inspection - Fixed Route	23,636	-	-	-	23,636
<b>Bus Division Total</b>	<b>9,132,636</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,132,636</b>
<b>Connexion Division</b>					
Rolling Stock - Clay County	819,500	-	-	-	819,500
Rolling Stock - Paratransit	1,664,000	-	-	-	1,664,000
<b>Connexion Division Total</b>	<b>2,483,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,483,500</b>
<b>Skyway Division</b>					
Kings Ave Station Escalator	879,646	-	-	-	879,646
<b>Skyway Division Total</b>	<b>879,646</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>879,646</b>
<b>General Fund Division</b>					
JTAMobilityWorks (Various Road Projects)	-	-	41,100,000	-	41,100,000
<b>General Fund Division Total</b>	<b>-</b>	<b>-</b>	<b>41,100,000</b>	<b>-</b>	<b>41,100,000</b>
<b>Total Capital Projects</b>	<b>12,495,782</b>	<b>-</b>	<b>41,100,000</b>	<b>-</b>	<b>53,595,782</b>

**Jacksonville Transportation Authority  
Analysis of FY 2020/21 Budget  
Corporate - Operating**

	<b>FY 2019/20 Original Budget</b>	<b>6 Months Actuals FY 2019/20</b>	<b>12 Months Projected FY 2019/20</b>	<b>FY 2020/21 Approved Budget</b>	<b>Increase/(Decrease) FY 2020/21 Approved Budget over FY 2019/20 Original</b>	
<b>Operating Expenditures</b>						
Salaries and Wages	\$ 9,641,069	\$ 5,031,388	9,762,776	\$ 9,243,337	\$ (397,732)	(4.13%)
Fringe Benefits	2,906,252	1,517,575	2,935,150	2,743,647	(162,605)	(5.60%)
Materials and Supplies	774,337	294,220	588,440	705,342	(68,995)	(8.91%)
Services	7,473,517	4,881,718	8,763,436	8,556,394	1,082,877	14.49%
Insurance	15,821	7,443	14,886	17,710	1,889	11.94%
Travel/Training/Dues & Subscriptions	464,256	213,941	427,882	316,353	(147,903)	(31.86%)
All Other/Miscellaneous	1,111,977	559,199	1,118,398	574,633	(537,344)	(48.32%)
<b>Total Operating Expenditures</b>	<b>\$ 22,387,229</b>	<b>\$ 12,505,484</b>	<b>\$ 23,610,968</b>	<b>\$ 22,157,416</b>	<b>\$ (229,813)</b>	<b>(1.03%)</b>

**Corporate Operating Variance Overview**

- 1) Contains functional areas such as Finance, Human Resources, Procurement, Grants, Customer Service, Information Technology, Business Intelligence, Marketing, Government Relations, Audit & Compliance, Payroll, etc.
- 2) Corporate re-organization, furloughs and hiring freezes in response to the COVID-19 have been instituted for FY21 causing a reduction in Salaries & Wages
- 3) Fringe Benefits are budgeted at 30% of Salaries & Wages
- 4) Materials & Supplies are based on a reduced need for office equipment and in-house printing supplies needed and purchased in the FY20 related to the Jacksonville Regional Transportation Center (JRTC)
- 5) Services is based on the expected need for the Automation department's continued progress in the testing and design phases related to the Ultimate Urban Circulator (U2C) Bay Street Innovation Corridor Project
- 6) Travel/Training/Dues & Subscriptions decreased due to reduced travel resulting from CDC regulations related to COVID-19 and to partially offset anticipated revenue losses
- 7) Rental expense for the Corporate office at 121 West Forsyth Street is not budgeted as the JTA has moved to the Jacksonville Regional Transportation Center (JRTC)

<b>JTA Operations Budget</b>	
Total Operating Budget	\$ 141,917,448
Total Transfers Out	(21,658,287)
Operating Contingency	(3,000,000)
<b>Total</b>	<b>\$ 117,259,161</b>

Percentage Dedicated to  
Corporate Operations

<b>18.90%</b>
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<b>Division Allocation</b>		
Bus	15,990,494	72.17%
CTC	3,562,039	16.08%
Skyway	1,415,491	6.39%
Ferry	547,535	2.47%
Engineering	641,858	2.90%
<b>Total</b>	<b>\$ 22,157,417</b>	<b>100%</b>