

**Jacksonville Transportation Authority
Fiscal Year 2021/2022
Budget Variance Package**

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Jacksonville Transportation Authority
 Jacksonville, Florida
 Operations Budget
 Fiscal Year 2021/2022

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<u>Estimated Operating Revenues</u>						
Federal, State & Local Grants	\$ 18,783,669	\$ 347,327	\$ 234,611	\$ 127,823	\$ -	\$ 19,493,430
Local Option Gas Tax	14,658,748	-	-	-	-	14,658,748
Net Sales Tax - Operating	73,073,556	-	-	-	2,032,848	75,106,404
Passenger Fares	8,545,927	1,109,380	-	1,180,702	-	10,836,009
State Transportation Disadvantaged Funds	-	1,826,890	-	-	-	1,826,890
City of Jacksonville (Paratransit Contribution)	-	1,525,919	-	-	-	1,525,919
Federal Preventative Maintenance	1,750,000	250,000	2,000,000	-	-	4,000,000
Non-Transportation Revenue	1,040,275	-	-	-	124,098	1,164,373
Interest Earnings	1,987	-	-	-	350,615	352,602
Transfer from Bus Operations to Connexion		12,729,376				12,729,376
Transfer from Bus Operations to Skyway			4,680,402			4,680,402
Transfer from Bus Operations to Ferry				1,551,069		1,551,069
Total Estimated Operating Revenues	\$ 117,854,162	\$ 17,788,892	\$ 6,915,013	\$ 2,859,594	\$ 2,507,561	\$ 147,925,222

REVISED SCHEDULE O

Operating Expenditures

Salaries and Wages	\$ 40,464,875	\$ 2,633,342	\$ 2,903,521	\$ 222,375	\$ 1,493,493	\$ 47,717,606
Fringe Benefits	18,175,581	1,082,210	1,398,747	63,376	418,807	21,138,721
Fuel and Lubricants	3,498,523	890,010	7,798	213,593	-	4,609,924
Materials and Supplies	5,035,291	865,676	1,041,018	10,210	10,721	6,962,916
Services	21,501,651	12,061,666	697,860	2,182,832	503,738	36,947,747
Insurance	998,400	1,174	496,947	55,210	220	1,551,951
Travel/Training/Dues & Subscriptions	528,254	67,509	30,378	9,278	49,787	685,206
All Other/Miscellaneous	2,258,059	187,305	338,744	102,720	30,795	2,917,623
Contingency	6,432,681	-	-	-	-	6,432,681
Transfer to Connexion	12,729,376					12,729,376
Transfer to Skyway	4,680,402					4,680,402
Transfer to Ferry	1,551,069					1,551,069
Total Operating Expenditures	\$ 117,854,162	\$ 17,788,892	\$ 6,915,013	\$ 2,859,594	\$ 2,507,561	\$ 147,925,222
Full Time Positions	714	38	51	0	15	818
Temporary Employee Hours	61,653	10,594	2,405	0	1,060	75,712

REVISED SCHEDULE P

Jacksonville Transportation Authority
 Jacksonville, Florida
 Capital Budget
 Fiscal Year 2021/2022

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<u>ESTIMATED REVENUES</u>						
Federal Grants	\$ 37,416,516	\$ 1,723,414	\$ 1,221,463	\$ 5,594,088	\$ -	\$ 45,955,481
Local Match (JTA)	8,268,314	-	4,444,314	748,828	9,344,748	22,806,204
Total Estimated Revenues	\$ 45,684,830	\$ 1,723,414	\$ 5,665,777	\$ 6,342,916	\$ 9,344,748	\$ 68,761,685

REVISED SCHEDULE Q

APPROPRIATIONS

Computer Equipment	\$ 3,543,922	\$ -	\$ -	\$ -	\$ -	\$ 3,543,922
Facilities Improvements	18,211,742	-	-	-	-	18,211,742
Ferry Enhancements and Structural Improvements	-	-	-	6,333,416	-	6,333,416
Other Capital Projects	238,182	-	472,443	-	-	710,625
Rolling Stock - Fixed Route	13,464,407	-	-	-	-	13,464,407
Rolling Stock - Monorail	-	-	4,444,314	-	-	4,444,314
Rolling Stock - Paratransit	102,833	1,723,414	-	-	-	1,826,247
Security Equipment	345,000	-	-	-	-	345,000
Shop Equipment	648,285	-	749,020	-	-	1,397,305
Support Vehicles	-	-	-	9,500	-	9,500
Transit Oriented Development	2,274,615	-	-	-	-	2,274,615
Transit Planning	300,000	-	-	-	-	300,000
Transit Satellite Amenities	5,555,844	-	-	-	-	5,555,844
Construction Projects	1,000,000	-	-	-	9,344,748	10,344,748
Total Appropriations	\$ 45,684,830	\$ 1,723,414	\$ 5,665,777	\$ 6,342,916	\$ 9,344,748	\$ 68,761,685

REVISED SCHEDULE R

**Jacksonville Transportation Authority
Comparison of Budgets
2021/22 to 2020/21
Operating and Capital Budgets**

	Bus		Connexion		Skyway		Ferry		General Fund		Transfers Out	Total Budget
	Operations	Capital	Operations	Capital	Operations	Capital	Operations	Capital	Operations	Capital		
Approved FY2021	\$ 109,040,896	\$ 9,132,636	\$ 19,665,487	\$ 2,483,500	\$ 7,278,027	\$ 879,646	\$ 3,040,784	\$ -	\$ 2,892,254	\$ 41,100,000	\$ (21,658,287)	\$ 173,854,943
JTA Board Approved FY2022	\$ 117,854,162	\$ 45,684,830	\$ 17,788,892	\$ 1,723,414	\$ 6,915,013	\$ 5,665,777	\$ 2,859,594	\$ 6,342,916	\$ 2,507,561	\$ 9,344,748	\$ (18,960,847)	\$ 197,726,060
Dollar Increase/(Decrease)	\$ 8,813,266	\$ 36,552,194	\$ (1,876,595)	\$ (760,086)	\$ (363,014)	\$ 4,786,131	\$ (181,190)	\$ 6,342,916	\$ (384,693)	\$ (31,755,252)	\$ 2,697,440	\$ 23,871,117
Percentage Increase/(Decrease)	8.1%	400.2%	(9.5%)	(30.6%)	(5.0%)	544.1%	(6.0%)	N/A	(13.3%)	(77.3%)	(12.5%)	13.7%

Employee Headcount			
Budget	Original FY2021 FT	Proposed FY2022 FT	Increase (Decrease)
Union			
Bus Operators	365	368	3
Bus Supervisors/Dispatchers	32	24	(8)
Bus Maintenance	111	122	11
Skyway Maintenance	26	24	(2)
Connexion Maintenance	15	15	0
Customer Service	8	6	(2)
Ferry Maintenance	0	0	0
Total	557	559	2
Non-Union			
Engineering (CCP)	14	11	(3)
Automation	6	7	1
Corporate	115	130	15
Bus	86	85	(1)
Skyway	14	19	5
Connexion	10	7	(3)
Ferry	0	0	0
Total	245	259	14

Grand Total

802	818	16
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Amounts flowing through the City of Jacksonville to Jacksonville Transportation Authority:	
City Contribution (Connexion)	\$ 1,525,919
Sales Tax (General Fund)	2,032,848
Local Option Gas Tax (Bus Operations)	14,658,748
Local Option Gas Tax (General Capital)	9,344,748
Sales Tax (Bus)	73,073,556
	\$ 100,635,819

JTA Vehicle Fleet Totals (@ year-end)		
Vehicle Type	FY2021	FY2022
Buses*	217	236
Connexion (CTC)	105	106
Non-Revenue Support	84	84
Total	406	426

* Bus Fleet Breakdown		
Bus Type	FY2021	FY2022
Fixed Route Fleet	141	148
First Coast Flyers	58	58
Community Shuttle	8	0
Active Fleet Total	207	206
Contingency	10	30
Total Buses	217	236

Jacksonville Transportation Authority
Analysis of FY 2021/22 Budget
Bus Division - Operating

	FY 2020/21 Original Budget	6 Months Actuals FY 2020/21	12 Months Projected FY 2020/21	FY 2021/22 Approved Budget	Increase/(Decrease) FY 2021/22 Approved Budget over FY 2020/21 Original	
Operating Revenues						
Federal, State & Local Grants	\$ 24,647,593	\$ 10,263,262	\$ 15,726,524	\$ 18,783,669	\$ (5,863,924)	(23.79%)
Local Option Gas Tax	18,056,827	8,658,134	17,316,268	14,658,748	(3,398,079)	(18.82%)
Net Sales Tax - Operating	54,937,209	33,854,108	67,708,216	73,073,556	18,136,347	33.01%
Passenger Fares	8,296,692	2,876,338	6,252,676	8,545,927	249,235	3.00%
Federal Preventative Maintenance	2,500,000	175,376	350,752	1,750,000	(750,000)	(30.00%)
Non-Transportation Revenue	600,995	616,263	732,526	1,040,275	439,280	73.09%
Interest Earnings	1,580	-	-	1,987	407	25.76%
Total Operating Revenues	\$ 109,040,896	\$ 56,443,481	\$ 108,086,962	\$ 117,854,162	\$ 8,813,266	8.08%
Operating Expenditures						
Salaries and Wages	\$ 36,655,904	\$ 20,016,341	\$ 38,006,682	\$ 40,464,875	\$ 3,808,971	10.39%
Fringe Benefits	19,172,747	10,953,223	20,906,446	18,175,581	(997,166)	(5.20%)
Fuel and Lubricants	4,672,344	1,598,761	4,197,522	3,498,523	(1,173,821)	(25.12%)
Materials and Supplies	5,157,568	1,862,861	5,325,722	5,035,291	(122,277)	(2.37%)
Services	16,511,591	9,860,607	16,821,214	21,501,651	4,990,060	30.22%
Insurance	584,801	244,329	488,658	998,400	413,599	70.72%
Travel/Training/Dues & Subscriptions	339,333	159,687	319,374	528,254	188,921	55.67%
All Other/Miscellaneous	2,405,099	955,557	2,281,114	2,258,059	(147,040)	(6.11%)
Contingency	1,883,222	-	-	6,432,681	4,549,459	241.58%
Transfer to Connexion	13,310,635	5,660,267	10,841,334	12,729,376	(581,259)	(4.37%)
Transfer to Skyway	6,628,157	3,758,195	6,976,691	4,680,402	(1,947,755)	(29.39%)
Transfer to Ferry	1,719,495	1,038,958	1,884,916	1,551,069	(168,426)	(9.80%)
Total Operating Expenditures	\$ 109,040,896	\$ 56,108,786	\$ 108,049,673	\$ 117,854,162	\$ 8,813,266	8.08%
Surplus/(Deficit)	\$ -	\$ 334,695	\$ 37,289	\$ -	\$ -	N/A

Jacksonville Transportation Authority
Analysis of FY 2021/22 Budget
Ferry Division - Operating

	FY 2020/21 Original Budget	6 Months Actuals FY 2020/21	12 Months Projected FY 2020/21	FY 2021/22 Approved Budget	Increase/(Decrease) FY 2021/22 Approved Budget over FY 2020/21 Original	
Operating Revenues						
Federal, State & Local Grants	\$ -		\$ -	\$ 127,823	\$ 127,823	N/A
Passenger Fares	1,321,289	349,800	849,600	1,180,702	(140,587)	(10.64%)
Non-Transportation	-		-	-	-	N/A
Transfer from Bus Operations	1,719,495	1,038,958	1,884,916	1,551,069	(168,426)	(9.80%)
Total Operating Revenues	\$ 3,040,784	\$ 1,388,758	\$ 2,734,516	\$ 2,859,594	\$ (181,190)	(5.96%)
Operating Expenditures						
Salaries and Wages	\$ 228,413	\$ 118,656	\$ 237,312	\$ 222,375	\$ (6,038)	(2.64%)
Fringe Benefits	67,799	59,216	118,432	63,376	(4,423)	(6.52%)
Fuel and Lubricants	294,524	72,736	145,472	213,593	(80,931)	(27.48%)
Materials and Supplies	17,430	2,878	5,756	10,210	(7,220)	(41.42%)
Services	2,248,676	1,064,453	2,128,906	2,182,832	(65,844)	(2.93%)
Insurance	54,464	25,862	51,724	55,210	746	1.37%
Travel/Training/Dues & Subscriptions	7,817	4,484	5,968	9,278	1,461	18.69%
All Other/Miscellaneous	46,661	40,473	40,946	102,720	56,059	120.14%
Contingency	75,000	-	-	-	(75,000)	(100.00%)
Total Operating Expenditures	\$ 3,040,784	\$ 1,388,758	\$ 2,734,516	\$ 2,859,594	\$ (181,190)	(5.96%)
Surplus/(Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	N/A

Jacksonville Transportation Authority
Analysis of FY 2021/22 Budget
General Fund - Operating

	FY 2020/21 Original Budget	6 Months Actuals FY 2020/21	12 Months Projected FY 2020/21	FY 2021/22 Approved Budget	Increase/(Decrease) FY 2021/22 Approved Budget over FY 2020/21 Original	
Operating Revenues						
Net Sales Tax - Operating	\$ 2,032,848	\$ 1,016,424	\$ 2,032,848	\$ 2,032,848	\$ -	0.0%
Non-Transportation Revenue	95,706	5,527,324	5,527,324	124,098	28,392	29.7%
Interest Earnings	763,700	81,700	163,400	350,615	(413,085)	(54.1%)
Total Operating Revenues	\$ 2,892,254	\$ 6,625,448	\$ 7,723,572	\$ 2,507,561	\$ (384,693)	(13.3%)
Operating Expenditures						
Salaries & Wages	\$ 1,096,082	\$ 758,787	\$ 1,517,574	\$ 1,493,493	\$ 397,411	36.3%
Fringe Benefits	417,332	409,051	468,102	418,807	1,475	0.4%
Materials and Supplies	26,432	(8,417)	18,166	10,721	(15,711)	(59.4%)
Services	913,407	278,682	957,364	503,738	(409,669)	(44.9%)
Insurance	513	689	1,378	220	(293)	(57.1%)
Training/Travel/Dues & Subscriptions	14,164	8,630	15,260	49,787	35,623	251.5%
All Other/Miscellaneous	57,546	49,872	59,744	30,795	(26,751)	(46.5%)
Contingency	366,778	-	-	-	(366,778)	(100.0%)
Total Operating Expenditures	\$ 2,892,254	\$ 1,497,294	\$ 3,037,588	\$ 2,507,561	\$ (384,693)	(13.3%)
Surplus/(Deficit)	\$ -	\$ 5,128,154	\$ 4,685,984	\$ -	\$ -	N/A

**Jacksonville Transportation Authority
Analysis of FY 2021/22 Budget
Capital - All Divisions**

	FY 2020/21 Original Budget	FY 2021/22 Approved Budget	Increase/(Decrease) FY 2021/22 Approved Budget over FY 2020/21 Original	
Capital Funds				
Federal Contributions	\$ 12,495,782	\$ 45,955,481	\$ 33,459,699	267.77%
JTA Local	41,100,000	22,806,204	(18,293,796)	(44.51%)
Total Capital Funds	\$ 53,595,782	\$ 68,761,685	\$ 15,165,903	28.30%
Capital Projects				
Bus Division	\$ 9,132,636	\$ 45,684,830	\$ 36,552,194	400.24%
Connexion Division	2,483,500	1,723,414	(760,086)	(30.61%)
Skyway Division	879,646	5,665,777	4,786,131	544.10%
Ferry Division	-	6,342,916	6,342,916	N/A
General Fund	41,100,000	9,344,748	(31,755,252)	(77.26%)
Total Capital Projects	\$ 53,595,782	\$ 68,761,685	\$ 15,165,903	28.30%
Surplus/(Deficit)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

**Jacksonville Transportation Authority
FY 2021/22 Capital Budget - Projects**

Capital Projects	Federal Portion	State Cash	JTA Cash	JTA/Other In-Kind	Project Costs
Bus Division					
35 Foot Bus (CNG)	1,782,000	-	254,667	-	2,036,667
40 Foot Bus (CNG)	1,908,000	-	273,333	-	2,181,333
Air Purification Systems	238,182	-	-	-	238,182
AMAG Access control upgrade to all campuses.	228,927	-	-	-	228,927
Armsdale Renovation for Automation	2,694,092	-	-	-	2,694,092
Automatic Door Openers	14,488	-	-	-	14,488
Bay Doors (Overhead Doors)	324,030	-	46,291	-	370,321
Bay St IT Building	1,309,900	-	-	-	1,309,900
Bldg. 6 Exhaust Fans	172,800	-	24,687	-	197,487
Building 4 Service Station	2,685,028	-	383,573	-	3,068,601
Complete Bus Rebuild	2,250,000	-	321,667	-	2,571,667
Connexion Bus (Turtle Top)	90,000	-	12,833	-	102,833
Electrical Panel Upgrades	216,000	-	30,857	-	246,857
Facilities FY21 COVID Projections	1,545,760	-	-	-	1,545,760
Generator Replacements	648,000	-	92,573	-	740,573
HVAC Replacements	199,800	-	28,543	-	228,343
IT Infrastructure & Software	3,129,022	-	-	-	3,129,022
JRTC Bus Bay Canopy and Myrtle Building #3 Refresh	-	-	2,500,000	-	2,500,000
Lifts	513,000	-	73,285	-	586,285
Myrtle Building 11 Renovations	1,674,910	-	-	-	1,674,910
Myrtle Campus Bus Apron	1,265,528	-	-	-	1,265,528
Myrtle Campus Bus Wash	1,835,350	-	-	-	1,835,350
Paint Booth	630,572	-	90,082	-	720,654
Plumbing Upgrades	567,000	-	81,000	-	648,000
PPE FY21 Projections	205,282	-	-	-	205,282
Staff Teleworking	219,900	-	-	-	219,900
Strategic Plan	300,000	-	-	-	300,000
Transit Oriented Development(TOD) Grant	1,819,692	-	454,923	-	2,274,615
Transit Stop ADA Improvements	-	-	2,600,000	-	2,600,000
Fixed Route Vehicle Replacement	1,147,498	-	-	-	1,147,498
Fire Alarm System Upgrade	35,000	-	-	-	35,000
AMAG Conversion	46,073	-	-	-	46,073
Bus Related - Shop Equipment	62,000	-	-	-	62,000
CCTV	70,000	-	-	-	70,000
Bus Stop Shelter Site work	100,000	-	-	-	100,000
Backup Storage	195,000	-	-	-	195,000
Bus Stop - Amenities	355,844	-	-	-	355,844
Elevator Cab Replacement	438,856	-	-	-	438,856
Yard Management System	500,000	-	-	-	500,000
Escalator Modernization	952,740	-	-	-	952,740
Fixed Route Vehicle - Rebuilds	5,046,242	-	-	-	5,046,242
Merrill Road Improvements	-	-	1,000,000	-	1,000,000
Bus Division Total	37,416,516	-	8,268,314	-	45,684,830
Connexion Division					
Connection Vehicle Replacement	1,723,414	-	-	-	1,723,414
Connexion Division Total	1,723,414	-	-	-	1,723,414
Skyway Division					
Skyway Rehab - 10 trains	-	-	4,444,314	-	4,444,314
Skyway Train Control Modem Replacement	472,443	-	-	-	472,443
Inventory Parts	749,020	-	-	-	749,020
Skyway Division Total	1,221,463	-	4,444,314	-	5,665,777
Ferry Division					
Ferry Repairs	5,584,588	-	748,828	-	6,333,416
Rescue boat	9,500	-	-	-	9,500
Ferry Division Total	5,594,088	-	748,828	-	6,342,916
General Fund Division					
Various Construction Projects	-	-	9,344,748	-	9,344,748
General Fund Division Total	-	-	9,344,748	-	9,344,748
Total Capital Projects	45,955,481	-	22,806,204	-	68,761,685

**Jacksonville Transportation Authority
Analysis of FY 2021/22 Budget
Corporate - Operating**

	FY 2020/21 Original Budget	6 Months Actuals FY 2020/21	12 Months Projected FY 2020/21	FY 2021/22 Approved Budget	Increase/(Decrease) FY 2021/22 Approved Budget over FY 2020/21 Original	
Operating Expenditures						
Salaries and Wages	\$ 9,243,337	\$ 4,638,471	9,276,942	\$ 11,118,728	\$ 1,875,391	20.29%
Fringe Benefits	2,743,647	2,319,997	4,639,994	3,168,793	425,146	15.50%
Materials and Supplies	705,342	172,508	345,016	510,500	(194,842)	(27.62%)
Services	8,556,394	4,225,248	8,450,496	7,153,945	(1,402,449)	(16.39%)
Insurance	17,710	8,677	17,354	10,486	(7,224)	(40.79%)
Travel/Training/Dues & Subscriptions	316,353	104,882	209,764	463,919	147,566	46.65%
All Other/Miscellaneous	574,633	220,796	441,592	504,510	(70,123)	(12.20%)
Total Operating Expenditures	\$ 22,157,416	\$ 11,690,579	\$ 23,381,158	\$ 22,930,881	\$ 773,465	3.49%

Corporate Operating Variance Overview

- 1) Contains functional areas such as Finance, Human Resources, Procurement, Grants, Customer Service, Information Technology, Business Intelligence, Marketing, Government Relations, Audit & Compliance, Payroll, etc.
- 2) Corporate re-organizations and 3% JTA administration performance-based raises are causing an increase in Salaries & Wages; no wage recovery for projects and furloughs were included in FY22, contributing to the increase
- 3) Fringe Benefits are budgeted at 29% of Salaries & Wages;
- 4) Materials & Supplies are based on a reduced need for office equipment and in-house printing supplies
- 5) Services for Automation department were moved to Bus Division causing a significant decrease
- 6) Anticipated travel expense increased to normal levels pre COVID
- 7) Reduction in telephone contractual expense

JTA Operations Budget	
Total Operating Budget	\$ 147,925,222
Total Transfers Out	(18,960,847)
Operating Contingency	(6,432,681)
Total	\$ 122,531,694

Percentage Dedicated to
Corporate Operations

18.71%

Division Allocation		
Bus	18,184,189	79.3%
CTC	2,568,258	11.2%
Skyway	1,238,267	5.4%
Ferry	458,618	2.0%
Engineering	481,549	2.1%
Total	\$ 22,930,881	100.0%