



Annual Report on the *Privacy Act*

For the period from April 1, 2023, to March 31, 2024

Public Sector Pension Investment Board and its Relevant Wholly-Owned Subsidiaries

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I. Introduction

I.1 Executive Summary

As federal Crown corporations, the Public Sector Pension Investment Board ("PSPIB") and its relevant wholly-owned subsidiaries (collectively "PSP") are subject to the *Privacy Act*.¹

PSP operates from its offices in Montréal (Québec) and Ottawa (Ontario), as well as from international offices operated by its wholly-owned subsidiaries in London (United Kingdom), New York (United States) and Hong Kong (Special Administrative Region [SAR]). PSP maintains global personal information holdings and protecting them is a top priority. Some PSP programs require the collection, use and disclosure of detailed and sensitive personal information.

This year's results show that PSP has maintained its high levels of performance. Here is an overview of main results in terms of privacy activities during the reporting period:

- Privacy requests completed within legislated timelines: 100% compliance.
- Privacy requests received: 190 (+ 1,800% from the previous year).
- 6 privacy reviews were completed in 2023-24.

This report describes PSP's performance in meeting its obligations under the *Privacy Act* and reflects our commitment to openness and transparency as core principles for a modern, open, and ethical administration.

This report is submitted and tabled to Parliament.

I.2 Presentation of the Report

PSP is pleased to present to Parliament its annual report on the administration of the *Privacy Act* for fiscal year 2023-24 (April 1, 2023, to March 31, 2024).

The *Privacy Act* was proclaimed into force on July 1, 1983. This report is prepared and tabled in accordance with the following:

- Section 3.01 of the *Privacy Act*, which states that PSPIB is a parent Crown corporation for the purposes of the Act.
- Section 72 of the *Privacy Act*, which requires every head of a federal government institution to submit a report to Parliament on the administration of the Act during the fiscal year.

Section 73.1 of the *Privacy Act* allows government institutions to provide Access to Information and Privacy ("ATIP") services to another government institution chaired by the same minister. As noted above, PSPIB is a parent Crown corporation for the purposes

¹ R.S.C. 1985, c. P-21, at sections 3, and 3.01. Please see https://laws-lois.justice.gc.ca/PDF/P-21.pdf.



of the Privacy Act and, as such, provides ATIP services on behalf of almost all of its wholly-owned subsidiaries subject to the Privacy Act. A list of PSPIB's relevant whollyowned subsidiaries (as of March 31, 2024), to which the *Privacy Act* applies, is included in **Appendix A**.²

I.3 Purpose of the Privacy Act and Related Legal Framework

The *Privacy Act* provides individuals with the right of access to and correction of personal information about themselves that is under the control of a government institution. It also provides the legal framework for the collection, retention, use, disclosure, disposition, and accuracy of personal information in the administration of programs and activities by government institutions subject to the Act.

As noted in the Executive Summary above, PSP operates globally and has employees located in multiple countries. Its legal obligations include those set out in the *Privacy Act* and in other applicable privacy legislation.

I.4 Mandate of PSP

PSP manages the amounts transferred to it by the Government of Canada for the funding of benefits earned from April 1, 2000, by members of the public sector pension plans of the federal Public Service, the Canadian Forces, the Royal Canadian Mounted Police and, since March 1, 2007, the Reserve Force.

In accordance with the Public Sector Pension Investment Board Act,3 PSP's statutory mandate is to:

- Manage amounts that are transferred to it in the best interests of the contributors and beneficiaries under the acts related to the Plans.
- Invest its assets with a view to achieving a maximum rate of return, without undue risk of loss, having regard to the funding, policies and requirements of the Plans and the ability of the Plans to meet their financial obligations.

II. Organizational Structure

The ATIP office is part of the Legal Affairs Department. As ATIP Coordinator, the Senior Director, Legal Affairs, has delegated authority and is responsible for the implementation and management of programs and services related to PSP's administration of, among

³ https://laws-lois.justice.gc.ca/PDF/P-31.7.pdf, at section 4.



² This list includes all first level Canadian subsidiaries, subject to the *Privacy Act*, that are wholly owned by PSPIB (including those that were dissolved or created during the reporting period) as of March 31, 2024. In addition, the reporting requirements of three active subsidiaries (Canada Growth Fund Investment Management inc.; Downsview Metro Devco Inc.; and Revera Inc.) are met through separate reports, in accordance with TBS content requirements for the 2023-24 annual report to Parliament under the Privacy

other things, the *Privacy Act*, and the *Access to Information Act*, as well as advising PSP employees to fulfill their obligations.

The ATIP office is responsible for providing privacy awareness within the organization, ensuring that PSP is compliant with its obligations in relation to the processing and the administration of personal information in compliance with applicable privacy laws, regulations policies, directives, and procedures.

II.1 PSP ATIP Office

The ATIP office is the central coordinating body for all ATIP requests received by PSP. As of March 31, 2024, for the application of the *Privacy Act*, the ATIP Coordinator is supported by 2 employees and 3 consultants who collectively share responsibility for the Intake, Operations, Policies and Procedures. During fiscal 2023-24, ATIP support was provided by PSP offices in Montréal, and Ottawa.

The ATIP office directs all activities within PSP relating to the administration, application, and promotion of the *Privacy Act*, and the *Access to Information Act*. It provides advice to senior management on the implementation of the statutes, and prepares reports to Parliament, the Treasury Board Secretariat ("TBS") and senior management. The ATIP office represents PSP in complaints and investigations conducted by the Privacy Commissioner of Canada, and the Information Commissioner and in any Federal Court applications.

II.2 Privacy Governance Specifics

PSP's Senior Director, Legal Affairs and ATIP Coordinator oversees privacy governance, risk monitoring, and decision-making. The Senior Director also leads the stewardship and management of personal information and privacy across PSP. Among others, the Senior Director supports the integration of data management, privacy, and cyber security; provides oversight of PSP's risk management processes with respect to personal information; and promotes a culture that recognizes that the protection of privacy is a core organizational value.

II.3 Service Agreements

During the reporting period, PSP was not party to any service agreements under section 73.1 of the *Privacy Act*.

III. Delegation Order

In accordance with section 73 of the *Privacy Act*, the President and CEO, in her capacity as Head of PSP, has delegated all powers, duties and functions related to the application of the *Privacy Act* to the following PSP officials:

Senior Vice-President and Chief Legal and People Officer.



- Senior Director, Legal Affairs and ATIP Coordinator.
- Advisor / Senior Advisor / Counsel or equivalent, ATIP.
- Advisor/Senior Advisor/Counsel or equivalent, Privacy.
- Administrative Analyst or equivalent, Legal Affairs.

The delegation order in effect during the reporting period was signed on September 1, 2022, and a copy can be found in **Appendix B.**

IV. Performance in Fiscal Year 2023-24

The following sections highlight PSP's performance in fiscal year 2023-24, as reflected in PSP's 2023-24 Statistical Report.

IV.1 Statistical Report

Statistical reports prepared by government institutions provide aggregate data on the application of the *Privacy Act* and the *Access to Information Act*. This information is made public each year in a statistical report that accompanies the annual reports on privacy and access to information tabled in Parliament by each institution. The PSP 2023-24 Statistical Report on the *Privacy Act*, at **Appendix C**, consists of data submitted by PSP as part of TBS annual collection of ATIP-related statistics.

In addition, TBS has asked institutions to report on other ancillary performance data. As a result, PSP presents the 2023-24 Supplemental Statistical Report on the *Access to Information Act* and *Privacy Act* in **Appendix D**.

The following sections highlight PSP's performance in fiscal 2023-24 in relation to its obligations under the *Privacy Act*, as well as analyses of notable statistical data for this year compared with previous years.

IV.2 Requests Received and Carried Forward

In fiscal year 2023-24, PSP received a total of 190 new requests under the *Privacy Act*. This represents a **1,800**% increase from the 2022–23 total of 10.

The number of requests carried forward increased from 2 in 2022–23 to 4 in 2023-24. The requests were carried over as a result of the date they were received (March 2024).

Figure 1 shows how many privacy requests PSP received each year and how many were completed for 2019–20 to 2023-24.



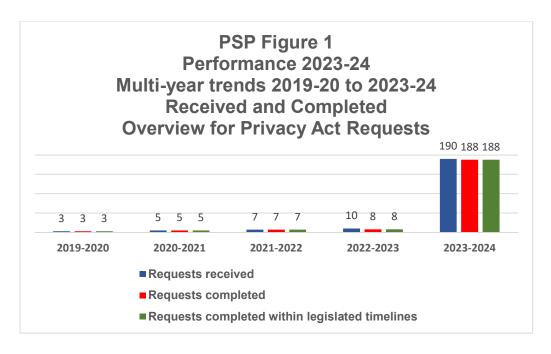
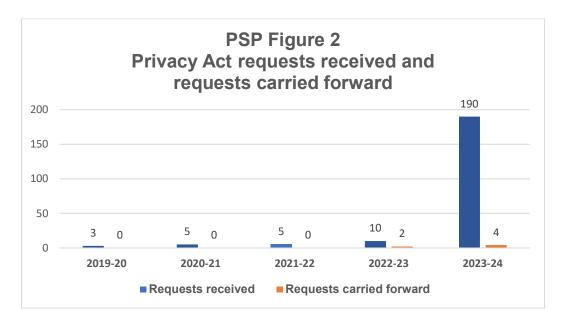


Figure 2 shows how many privacy requests PSP received each year and how many were carried forward for 2019–20 to 2023-24.



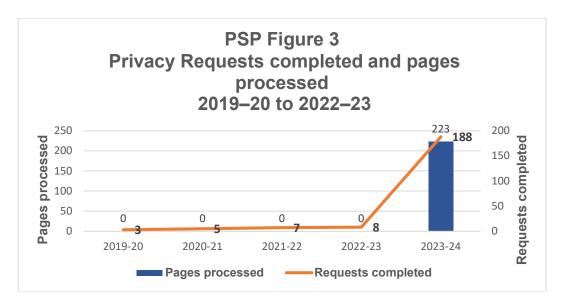
All requests carried forward (4) were received in fiscal year 2023-24. At the time of completion of this report, all of them were already closed.

IV.3 Requests Completed and Pages Processed

PSP completed 188 privacy requests in 2023-24. This is an increase of **+2,250%** compared with the previous year.



Figure 3 shows, for the years 2019–20 to 2023-24, data relating to privacy requests processed each year by PSP.



The PSP ATIP office also receives inquiries from the public on how and where to obtain information under the *Privacy Act* or the *Access to Information Act*. PSP redirects some of these requests to other federal government institutions and, occasionally, to provincial Freedom of Information and Privacy offices. These are not counted as requests for the purposes of this report.

IV.4 Disposition of Requests, Exemptions and Exclusions

Disposition of Requests

Of the 188 requests completed, no relevant documents were found in 184 instances (98%). In addition, 2 requests were abandoned (0.01%), and records were partially disclosed in 2 files (0.01%).

Figure 4 summarizes the breakdown of privacy requests according to their disposition.



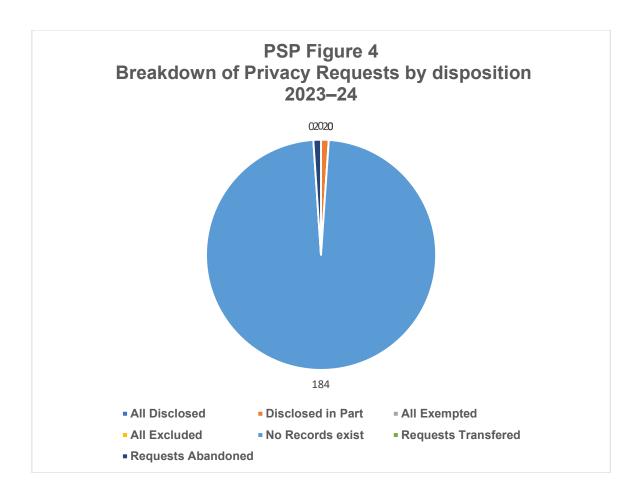
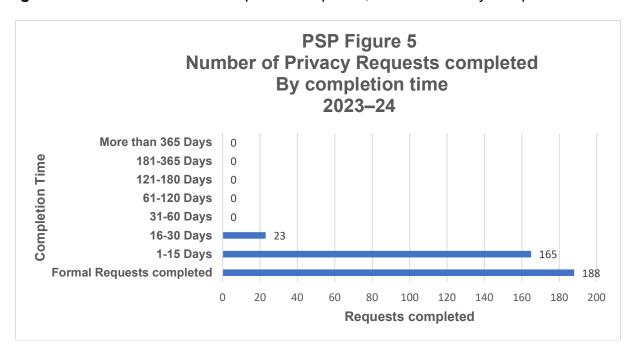


Figure 5 shows the number of requests completed, broken down by completion time.





Lastly, **Appendix D, Section 2,** shows the number of active privacy requests as of the last day of the reporting period, broken down by the fiscal year in which they were received.

Exemptions

The *Privacy Act* allows, and in some cases requires, that certain information be exempted from release. Subsection 22(1) (Law enforcement and investigation) was applied in 1 case. With respect to other exemptions, section 26 (information about other individuals) and section 27 (solicitor-client privileged information) were respectively invoked in 2 cases.

Exclusions

The *Privacy Act* does not apply to and excludes information that is already publicly available, such as library material preserved solely for public reference or exhibition purposes. No records were subject to exclusions in fiscal year 2023-24.

Format of requests

All requests were received electronically, and all responses were provided in this format.

IV.5 Complaints Received and Closed

In fiscal year 2023-24, PSP was not notified of any complaints received by the Office of the Privacy Commissioner of Canada ("OPC"). In addition, there were no outstanding complaints from previous reporting periods.

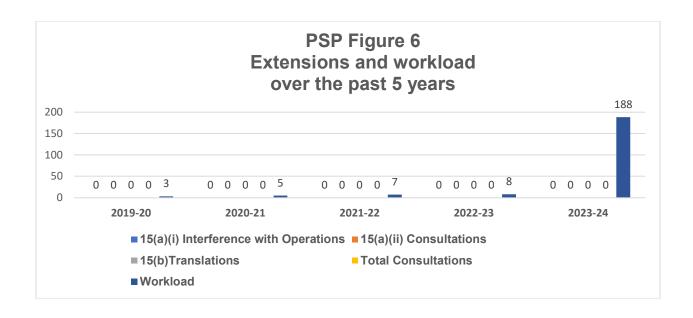
Appendix D, Section 2, shows the number of active privacy complaints as of the last day of the reporting period, broken down by the fiscal year in which they were received.

IV.6 Extensions

The legislation sets timelines for responding to privacy requests and allows for extensions when the response requires the review of a large amount of information; consultations with other organizations; or extra time for documents to be translated. In fiscal year 2023-24, PSP did not seek extensions.

Figure 6 shows the number of completed requests that required an extension for fiscal years 2019-20 to 2023-24.





IV.7 Consultations

In fiscal year 2023-24, PSP did not receive any consultation requests from other federal institutions relating to privacy requests involving PSP records or issues.

V. Training and Awareness

PSP Privacy Management Framework

PSP's privacy management framework promotes a proactive approach to the management of personal information by fostering the integration of privacy practices into program, system, and business process design. The framework, which is currently in the process of being enhanced, consists of the following elements:

- Governance and accountability: Roles and responsibilities for privacy are defined.
- Stewardship of personal information: Privacy protections are implemented to manage personal information properly throughout its life cycle.
- Assurance of compliance: Processes and practices are in place to ensure adherence to applicable privacy laws.
- Effective risk management: Risk identification and assessments are conducted to limit the probability and impact of negative events.
- Culture, training, and awareness: Privacy training and awareness activities that promote the protection and stewardship of personal information.

The framework is a clear and succinct foundational element in establishing and operating a comprehensive privacy program at PSP.

Training



In fiscal 2023-24, the PSP ATIP office continued to expand its outreach activities and offered training sessions to all new PSP employees and staff-augment consultants through the PSP On-boarding program (e-learning). In addition, informal information sessions, one-on-one training, and orientation sessions were provided throughout the reporting period.

Concurrently, PSP ATIP staff participated in TBS training sessions on the right of access under the *Privacy Act*; possible exemptions for the management of personal information arising from international affairs; and the management of publicly available personal information obtained online.

Awareness

To mark Data Privacy Day held on January 28, 2024, PSP's ATIP office promoted the importance of sound privacy management practices and shared responsibility for protecting personal information in day-to-day activities through various awareness-raising activities.

For its *Privacy Awareness Week 2024*, PSP's campaign focused on "everything you always wanted to know about privacy but were afraid to ask." Over 200 employees/consultants responded to a survey and almost 140 colleagues visited our "Privacy pop-up" booth. PSP's campaign also included an online component. In addition to an email communication about the event and information about PSP's privacy education resources, an article was published that included a link to a contest. This article was accompanied by a launch email and an article inviting colleagues to visit the redesigned intranet site to find additional privacy resources and support.

VI. Policies, Guidelines, and Procedures

PSP's policies and procedures support a robust privacy program for the protection and judicious use of personal information by PSP. Supplementing TBS policies, directives and standards, these policies and procedures codify the requirements for the management and protection of personal information, articulate clear and universal privacy principles, and specify roles and responsibilities for the management of personal information, including discrete functional responsibilities and accountabilities for privacy.

VI.1 New or Revised Policies, Guidelines, and Procedures

There were no "new or revised" institution-specific policies, guidelines, and procedures related to privacy that were implemented in the PSP during the reporting period (2023-24).



VI.2 New Collection or New Consistent Use of Social Insurance Number

In 2023-24, PSP did not undertake any new collection or consistent use of Social Insurance Numbers.

VII. Initiatives and Projects to Improve Privacy

Below is a short list of initiatives and projects currently under review or consideration.

Algorithmic Impact Assessment Tool

Since June 9, 2023, the Algorithmic Impact Assessment is a risk assessment tool⁴ intended to support the TBS *Directive on Automated Decision-Making*. ⁵ The tool is a questionnaire that determines the impact level of an automated decision-system. It is composed of 51 risk and 34 mitigation questions. Assessment scores are based on many factors, including the system's design, algorithm, decision type, impact, and data. Where applicable, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in this risk assessment tool.

De-identification

The TBS *Privacy Implementation Notice 2023-01: De-identification* was published on March 17, 2023.⁶ This TBS implementation notice provides information and guidance to PSP on the use of de-identification as a privacy-preserving technique to bolster the privacy protections around the personal information under its control in support of its obligations under section 3.1.3 of the TBS *Policy on Privacy Protection*. Where necessary, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in TBS *Privacy Implementation Notice 2023-01*.

Digital Advertising

On January 18, 2024, TBS published its *Privacy Implementation Notice 2024-01: Digital Advertising*. This TBS implementation notice provides guidance to federal institutions on how to protect the privacy of individuals when purchasing advertising for placement on digital platforms. Where applicable, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in TBS Privacy Implementation Notice 2024-01.

Digital Privacy Playbook

⁷ https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/access-information-privacy-notices/privacy-implementation-notice-2024-01.html.



⁴ https://www.canada.ca/en/government/system/digital-government/digital-government-innovations/responsible-use-ai/algorithmic-impact-assessment.html.

⁵ https://www.tbs-sct.canada.ca/pol/doc-eng.aspx?id=32592.

⁶ https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/access-information-privacy-notices/2023-01-de-identification.html.

TBS *Digital Privacy Playbook* was published on March 27, 2023.8 The Playbook summarizes important and timely privacy advice. Where necessary, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in TBS *Digital Privacy Playbook*.

Generative Artificial Intelligence

On September 28, 2023, TBS published its *Guide on the use of generative artificial intelligence*. The TBS Guide provides high-level considerations of generative artificial intelligence, including related privacy advice. The Guide is intended to support the TBS *Directive on Automated Decision-Making*. Where applicable, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in this guide.

Information Sharing Agreements

TBS Guidance on Preparing Information Sharing Agreements Involving Personal Information¹⁰ was published on August 3, 2023. TBS guidance is designed to assist parties in completing the Information Sharing Agreement template as well as its supporting annexes when sharing personal information among federal institutions. Where necessary, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in this guidance.

Personal Information Publicly Available Online

On August 1, 2023, TBS published "Privacy Implementation Notice 2023-03: Guidance pertaining to the collection, use, retention and disclosure of personal information that is publicly available online." This TBS Privacy Implementation Notice provides guidance in accordance with the requirements of the Privacy Act and related policy instruments on the collection, use, disclosure, and retention of personal information that is publicly available online. Where applicable, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in this document since PSP manages, personal information that is publicly available online for various purposes, such as: outreach and public communications; research, examining trends and identifying emerging issues; and activities in support of administrative investigations.

Privacy Act: Plain Language Guide to Exemptions and Exclusions

¹¹ https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/access-information-privacy-notices/privacy-implementation-notice-2023-03.html.



⁸ https://www.canada.ca/en/government/system/digital-government/digital-privacy-playbook.html.

⁹ https://www.canada.ca/en/government/system/digital-government/digital-government-innovations/responsible-use-ai/quide-use-generative-ai.html.

https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/guidance-preparing-information-sharing-agreements-involving-personal-information.html.

On October 4, 2023, TBS published its guide entitled: "Privacy Act: Plain Language Guide to Exemptions and Exclusions". The publication of this guide fulfills a commitment made by the Minister in her "National Action Plan on Open Government". The guide provides clear language on the context, rationale, and details for each exemption or exclusion applied under the Privacy Act. With this publication, the Minister aims to provide transparency to requesters on why information has been redacted in their access requests. To support the TBS Minister, PSP ATIP office will review whether it needs to align its response letters, issued under the Privacy Act, to include a reference to the guide.

Privacy Breaches

On March 1, 2024, the TBS Minister updated Appendix B of TBS Directive on Privacy Practices. With this update, the Minister established revised mandatory procedures to contain any potential or confirmed privacy breaches. These revised mandatory procedures for privacy breaches were updated to include new required information to be provided to TBS and the OPC when reporting material privacy breaches. It also prescribes the Privacy Act Material Breach Reporting form to be used. 13 By using the form, PSP ATIP office will ensure that it meets its material breach reporting requirements. The TBS/OPC privacy breach form is accompanied by an update to the TBS Privacy Breach Management Toolkit. 14 The TBS toolkit provides guidance on managing privacy breaches and is meant to provide guidance to employees working in programs across federal institutions as well as ATIP officials. The toolkit includes downloadable tools to assist in assessing and communicating breaches. Where appropriate, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in the updated TBS Directive on Privacy Practices and the TBS Privacy Breach Management Toolkit.

Concurrently, by updating Appendix I of TBS *Directive on Security Management*, ¹⁵ the TBS Minister has implemented the TBS *Standard on Security Event Reporting*. ¹⁶ This standard came into effect on March 1, 2024. PSP ATIP office has already aligned its internal initiatives with those set out in this standard.

Program Monitoring

¹⁶ https://www.tbs-sct.canada.ca/pol/doc-eng.aspx?id=32613.



https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/pa-plain-language-guide.html#toc-1.

https://www.canada.ca/en/treasury-board-secretariat/corporate/forms.html (TBS Form entitled: "Privacy Act Material Breach Report Form"); or at https://www.priv.gc.ca/en/report-a-concern/report-a-privacy-breach-at-your-federal-institution/ (OPC Form entitled: "Report a privacy breach at your federal institution").

https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/privacy-policies-quidance/breach-management.html.

¹⁵ https://www.tbs-sct.canada.ca/pol/doc-eng.aspx?id=32611.

On July 24, 2023, TBS published *Privacy Implementation Notice 2023-02: Personal information for program monitoring, evaluation and reporting purposes.* ¹⁷ The TBS implementation notice serves to assist PSP in collecting, using, retaining, and disclosing personal information for program monitoring, evaluation and reporting purposes, including for Gender-based Analysis Plus, and provides guidance regarding the management of personal information for such non-administrative uses. Where necessary, PSP ATIP office will review whether it needs to align any internal initiatives, described above in VI.1, with those set out in Privacy Implementation Notice 2023-02.

PSPIB Info Source

PSPIB is currently completing the annual update of its information holdings inventory and will review whether it needs to realign the overall content of the publication to align it with the 2023-24 *Access to Information Act Annual Report*, and with the 2023-24 *Privacy Act Annual Report*, which set out its Results Framework.

VIII. Summary of Key Issues and Actions Taken on Complaints and Court Cases

Applicants have the right to register a complaint with the OPC regarding any matter relating to the processing of a request.

Table 1: Complaints received, by type, 2023-24				
Type of complaint Numbers of complaints				
Time limits	0			
Delay: deemed refusal	0			
Refusal: exemptions	0			
Refusal: exclusion	0			
Refusal: missing records	0			
Miscellaneous	0			
Total	0			

In fiscal year 2023-24, the OPC issued no findings against PSP.

¹⁷ https://www.canada.ca/en/treasury-board-secretariat/services/access-information-privacy/access-information-privacy-notices/2023-02-evaluation.html .



Table 2: Complaints closed by the OPC in 2023-24					
Disposition of complaint Numbers of findings Type of complaint					
Not well-founded	0	N/A			
Discontinued	0	N/A			
Well-founded	0	N/A			
Total	0				

Court Cases

There have been no court cases against PSP, in relation to the *Privacy Act*, since 2004.

IX. Material Privacy Breaches

The PSP ATIP office continues to provide awareness regarding privacy risks, breach avoidance and breach responses. In fiscal year 2023-24, PSP experienced 1 material privacy breach caused by a service provider (third party) related to an email transmission error. The service provider's employee mistakenly sent PSP data (names, personal identifiers, date of birth, etc.) by secure email directly to another third party. Upon receipt, the unintended recipient immediately informed PSP of the situation. The email and the PSP data were promptly deleted. The unintended recipient also confirmed that no one else had access to the PSP data before it was deleted. PSP reported this material privacy breach to the TBS Privacy and Responsible Data Division, and to the OPC. The OPC indicated that it has closed its file on the matter.

X. Privacy Impact Assessments and Privacy Reviews

Privacy reviews

PSP continually assesses its current level of privacy exposure through rigorous legal privacy reviews. PSP ensures that unique areas of concern or atypical personal data handling practices of which it is made aware are assessed, privacy issues identified, and recommendations are provided to mitigate such issues. In fiscal year 2023-24, in Canada, PSP conducted 8 privacy reviews (compared with 39 in fiscal 2022-23, and 55 in fiscal 2021-22).

Privacy Impact Assessments

In fiscal 2023-24, a PIA on the PSP HR program was submitted for review and approval. No other PIAs, which would satisfy the TBS *Directive on Privacy Impact Assessment Directive* were completed, and approved under section 10 of the *Privacy Act*.



Strategic risks

PSP refreshed its privacy strategic risk profile to identify and focus attention on the most prominent threats to the management and safeguarding of personal information under PSP's control. Significant strides have been made to implement practices that allow for the effective safeguarding of personal information as an integrated part of operations. Risk management includes monitoring a rapidly changing context, including cybersecurity, information management, and contracts.

XI. Public Interest Disclosures

Paragraphs 8(2)(e), (f), (g), and (m) of the *Privacy Act* permit the disclosure of personal information to various investigative/regulatory bodies or to Members of Parliament, or if disclosure is in the public interest.

No disclosures under subsection 8(2), including under paragraph 8(2)(m), were made in fiscal year 2023-24.

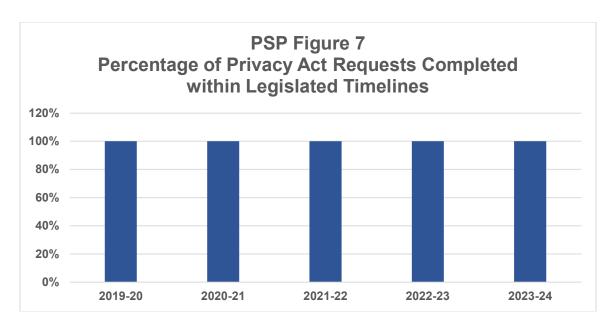
XII. Monitoring Compliance

As evidenced by our **100%** on-time performance year after year, PSP's ATIP office closely monitors the time it takes to process privacy requests. Compliance is ensured on an on-going basis through the use of a privacy request tracking system.

On-Time Compliance Rate and Completion Times

The on-time compliance rate is the percentage of requests responded to within their legislative timelines, including requests for which the institution invoked legislative extensions. In fiscal year 2023-24, the PSP ATIP office achieved **100%** on-time compliance rate. **Figure 7** shows, for the years 2019-20 to 2023-24, PSP's compliance rate for processing formal requests under the *Privacy Act*.





During the fiscal year 2023-24, **87.8%** of all responses were issued within 15 days of receipt of requests, and the remaining within the initial 30 days of receipt of requests.

When required, follow-up is conducted on an on-going basis, and reminders of unassigned tasks are sent.

Finally, the ATIP office produces a variety of regular and ad hoc reports to monitor PSP's compliance with the *Privacy Act* through the quarterly review of key risk indicators and regular reviews of key performance indicators.



Appendix A: List of Relevant Wholly-Owned Subsidiaries

PUBLIC SECTOR PENSION INVESTMENT BOARD/ OFFICE D'INVESTISSEMENT DES RÉGIMES DE PENSIONS DU SECTEUR PUBLIC

RELEVANT WHOLLY-OWNED SUBSIDIARIES (as of March 31, 2024) FILIALES À PROPRIÉTÉ EXCLUSIVE CONCERNÉES (au 31 mars 2024)

Name of Subsidiary		FILIALES A PROPRIETE EXCLUSIVE CONCERNEES (au 31 mars 2024)						
2. 3Net Indy Holdings Inc. N/A Gestion 3Net Indy 3. 3Net Indy Investments Inc. N/A Investissements 3Net Indy 4. 7986386 CANADA INC. N/A N/A 5. 8599963 Canada Inc. N/A N/A 6. Argentia Private Investments Inc. N/A Argentia Investissements Privés 7. AviAlliance Canada Inc. N/A N/A 8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay Inc. 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Belle Bay Inc. 10. Canada Growth Fund Investments Inc. Inc./Gestion d'actifs fonds de croissance du Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Datura Investissements Privés 13. FirstLight Holding Inc. N/A N/A Investissements Privés Galvaude Inc. 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude Inc. 15. Indo-Infra Inc. N/A Investissements Infra TM		Name of Subsidiary	French Version in Corporate Name	French Business Name				
3. 3Net Indy Investments Inc. N/A Investissements 3Net Indy 4. 7986386 CANADA INC. N/A N/A 5. 8599963 Canada Inc. N/A N/A 6. Argentia Private Investments Inc. N/A Argentia Investissements Privés 7. AviAlliance Canada Inc. N/A N/A 8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay Inc. 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Belle Bay Inc. 10. Canada Growth Fund Investment Inc./Gestion d'actifs fonds de croissance du Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Gestion Downsview Métro Devco 13. FirstLight Holding Inc. N/A N/A Investissements Privés Galvaude 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude 15. Indo-Infra Inc. N/A Investissements Infra TM 17. Infra-PSP Canada Inc. N/A Investissements Infra TM 17.	1.	14602889 Canada Inc.	N/A	N/A				
4. 7986386 CANADA INC. N/A N/A 5. 8599963 Canada Inc. N/A N/A 6. Argentia Private Investments Inc. N/A Argentia Investissements Privés 7. AviAlliance Canada Inc. N/A N/A 8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Inc. 10. Canada Growth Fund Investment Management Inc./Gestion d'actifs fonds de croissance du Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Datura Investissements Privés 13. FirstLight Holding Inc. N/A N/A Investissements Privés Galvaude 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude 15. Indo-Infra Inc. N/A Gestion Indo-Infra 16. Infra-PSP Canada Inc. N/A Investissements Infra TM 17. Infra-PSP Credit Inc. N/A Infra-PSP Associés 19. Infra-PSP EC	2.	3Net Indy Holdings Inc.	N/A	Gestion 3Net Indy				
5. 8599963 Canada Inc. N/A N/A N/A 6. Argentia Private Investments Inc. N/A Argentia Investissements Privés 7. AviAlliance Canada Inc. N/A N/A 8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay Investissements Privés Belle Bay Inc. 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Inc. 10. Canada Growth Fund Investment Inc./Gestion d'actifs fonds de croissance du Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Datura Investissements Privés 13. FirstLight Holding Inc. N/A N/A Investissements Privés Galvaude 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude 15. Indo-Infra Inc. N/A Investissements Privés Galvaude 16. Infra TM Investments Inc. N/A Investissements Infra TM 17. Infra-PSP Canada Inc. N/A N/A 19. Infra-PSP Credit Inc. N/A N/A	3.	3Net Indy Investments Inc.	N/A	Investissements 3Net Indy				
 6. Argentia Private Investments Inc. 7. AviAlliance Canada Inc. 8. Belle Bay Private Investments Inc. 9. Blue & Gold Private Investments Inc. 10. Canada Growth Fund Investment Management Inc./Gestion d'actifs fonds de croissance du Canada Inc. 11. Datura Private Investments Inc. 12. Downsview Metro Devco Inc. 13. FirstLight Holding Inc. 14. Galvaude Private Investments Inc. 15. Indo-Infra Inc. 16. Infra-PSP Canada Inc. 17. Infra-PSP Credit Inc. 18. Infra-PSP Credit Inc. 19. Infra-PSP Partners Inc. 20. Infra-PSP Partners Inc. 21. Ivory Private Investments Inc. 22. Kings Island Private Investments Inc. 23. N/A 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO LATAM INC. 28. PSP FINCO LATAM INC. 29. N/A 20. Infra-PSP Finco Latam 	4.	7986386 CANADA INC.	N/A	N/A				
7. AviAlliance Canada Inc. N/A N/A 8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay Inc. 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Inc. 10. Canada Growth Fund Investment Management Inc./Gestion d'actifs fonds de Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Gestion Downsview Métro Devco 13. FirstLight Holding Inc. N/A N/A 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude Inc. 15. Indo-Infra Inc. N/A Investissements Privés Galvaude Inc. 16. Infra TM Investments Inc. N/A Investissements Infra TM 17. Infra-PSP Canada Inc. N/A Infra-PSP Crédit 18. Infra-PSP Cardit Inc. N/A N/A 19. Infra-PSP Partners Inc. N/A Infra-PSP Associés 11. Ivory Private Investments Inc. N/A Investissements Privés 12. Ivory Private Investments Inc.<	5.	8599963 Canada Inc.	N/A	N/A				
8. Belle Bay Private Investments Inc. N/A Investissements Privés Belle Bay Inc. 9. Blue & Gold Private Investments Inc. N/A Blue & Gold Investissements Privés Inc. 10. Canada Growth Fund Investment Management Inc./Gestion d'actifs fonds de croissance du Canada Inc. N/A N/A 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Datura Investissements Privés 13. FirstLight Holding Inc. N/A N/A 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude Investissements Privés Galvaude Inc. 15. Indo-Infra Inc. N/A Gestion Indo-Infra 16. Infra-PSP Canada Inc. N/A Investissements Privés Galvaude Investissements Infra TM 17. Infra-PSP Canada Inc. N/A N/A N/A 19. Infra-PSP Credit Inc. N/A N/A N/A 19. Infra-PSP Patrners Inc. N/A Infra-PSP Associés 11. Ivory Private Investments Inc. N/A Investissements Privés 12. Ivory Private Investments Inc. N/A <td< td=""><td>6.</td><td>Argentia Private Investments Inc.</td><td>N/A</td><td>Argentia Investissements Privés</td></td<>	6.	Argentia Private Investments Inc.	N/A	Argentia Investissements Privés				
Inc. Blue & Gold Private Investments Inc.	7.	AviAlliance Canada Inc.	N/A	N/A				
Inc. Canada Growth Fund Investment Management Inc./Gestion d'actifs fonds de croissance du Canada Inc. Canada Inc.	8.		N/A	Investissements Privés Belle Bay				
Management Inc./Gestion d'actifs fonds de croissance du Canada Inc. 11. Datura Private Investments Inc. N/A Datura Investissements Privés 12. Downsview Metro Devco Inc. N/A Gestion Downsview Métro Devco 13. FirstLight Holding Inc. N/A Investissements Privés Galvaude Inc. 14. Galvaude Private Investments Inc. N/A Investissements Privés Galvaude Inc. 15. Indo-Infra Inc. N/A Gestion Indo-Infra 16. Infra TM Investments Inc. N/A Investissements Infra TM 17. Infra-PSP Canada Inc. N/A Infra-PSP Crédit Inc. N/A Infra-PSP Crédit Inc. N/A Infra-PSP Crédit Inc. N/A Infra-PSP Crédit Inc. N/A Infra-PSP Associés 19. Infra-PSP Partners Inc. N/A Infra-PSP Associés 21. Ivory Private Investments Inc. N/A Ivory Investissements Privés 22. Kings Island Private Investments Inc. N/A Kings Island Investissements Privés 23. Northern Fjord Holdings Inc. N/A Gestion Northern Fjord 24. Port-aux-Choix Private Investments Inc. Port-aux-Choix Investissements Privés 25. Potton Holdings Inc. N/A Gestion Potton 26. PSP Capital Inc. N/A N/A 27. PSP FINCO Inc. N/A N/A Gestion PSP Finco Latam	9.		N/A	Blue & Gold Investissements Privés				
d'actifs fonds de croissance du Canada Inc. 11. Datura Private Investments Inc. 12. Downsview Metro Devco Inc. 13. FirstLight Holding Inc. 14. Galvaude Private Investments Inc. 15. Indo-Infra Inc. 16. Infra TM Investments Inc. 17. Infra-PSP Canada Inc. 18. Infra-PSP Credit Inc. 19. Infra-PSP Credit Inc. 19. Infra-PSP ECEF Inc. 19. Infra-PSP Partners Inc. 20. Infra-PSP Partners Inc. 21. Ivory Private Investments Inc. 22. Kings Island Private Investments Inc. 23. Northern Fjord Holdings Inc. 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO Inc. 28. PSP FINCO LATAM INC. 29. N/A Investissements Privés Calvaude Investments Inc. 20. N/A Investissements Privés Investments Inc. 20. N/A Gestion Northern Fjord 21. N/A Gestion Northern Fjord 22. Kings Island Private Investments Inc. 23. Northern Fjord Holdings Inc. 24. PSP FINCO LATAM INC. 25. PSP FINCO LATAM INC. 26. PSP FINCO LATAM INC. 27. N/A Gestion PSP Finco Latam	10.	Canada Growth Fund Investment	Gestion d'actifs	N/A				
Canada Inc. Canada Inc. Canada Inc. Datura Private Investments Inc. N/A Datura Investissements Privés Castion Downsview Metro Devco N/A Gestion Downsview Métro Devco N/A N/A Investissements Privés Galvaude Inc. Indo-Infra Inc. Infra TM Investments Inc. Infra-PSP Canada Inc. N/A Infra-PSP Credit Inc. Infra-PSP Credit Inc. Infra-PSP ECEF Inc. Infra-PSP Partners Inc. Infra-PSP Partners Inc. Infra-PSP Partners Inc. N/A Infra-PSP Associés Ivory Private Investments Inc. N/A Infra-PSP Associés Ivory Private Investments Inc. N/A Gestion Northern Fjord Avings Island Investissements Privés N/A Gestion Northern Fjord Port-aux-Choix Private Investments Inc. Port-aux-Choix Investissements Privés N/A Gestion Potton Avina Port-aux-Choix Investissements Privés Rose Sation Potton Avina Rose Sation Potton		Management Inc./Gestion	fonds de					
11.Datura Private Investments Inc.N/ADatura Investissements Privés12.Downsview Metro Devco Inc.N/AGestion Downsview Métro Devco13.FirstLight Holding Inc.N/AN/A14.Galvaude Private Investments Inc.N/AInvestissements Privés Galvaude15.Indo-Infra Inc.N/AInvestissements Infra TM16.Infra TM Investments Inc.N/AInvestissements Infra TM17.Infra-PSP Canada Inc.N/AN/A18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.N/APort-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam		d'actifs fonds de croissance du	croissance du					
12.Downsview Metro Devco Inc.N/AGestion Downsview Métro Devco13.FirstLight Holding Inc.N/AN/A14.Galvaude Private Investments Inc.N/AInvestissements Privés Galvaude15.Indo-Infra Inc.N/AGestion Indo-Infra16.Infra TM Investments Inc.N/AInvestissements Infra TM17.Infra-PSP Canada Inc.N/AN/A18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.N/APort-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam		Canada Inc.	Canada Inc.					
13.FirstLight Holding Inc.N/AN/A14.Galvaude Private Investments Inc.N/AInvestissements Privés Galvaude15.Indo-Infra Inc.N/AGestion Indo-Infra16.Infra TM Investments Inc.N/AInvestissements Infra TM17.Infra-PSP Canada Inc.N/AN/A18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.N/APort-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam								
14. Galvaude Private Investments Inc. 15. Indo-Infra Inc. 16. Infra TM Investments Inc. 17. Infra-PSP Canada Inc. 18. Infra-PSP Credit Inc. 19. Infra-PSP ECEF Inc. 20. Infra-PSP Partners Inc. 21. Ivory Private Investments Inc. 22. Kings Island Private Investments Inc. 23. Northern Fjord Holdings Inc. 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO Inc. 28. PSP FINCO LATAM INC. N/A Investissements Privés Galvaude N/A Investissements Privés Galvaude Investissements Infra N/A Investissements Infra N/A Infra-PSP Crédit N/A Infra-PSP Associés Ivory Investissements Privés Kings Island Investissements Privés N/A Gestion Northern Fjord Port-aux-Choix Investissements Privés 25. Potton Holdings Inc. N/A N/A N/A OGestion PSP Finco Latam		Downsview Metro Devco Inc.						
Inc. Indo-Infra Inc. N/A Gestion Indo-Infra	13.	FirstLight Holding Inc.	N/A	N/A				
16.Infra TM Investments Inc.N/AInvestissements Infra TM17.Infra-PSP Canada Inc.N/AN/A18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.Kings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.Port-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	14.		N/A	Investissements Privés Galvaude				
17.Infra-PSP Canada Inc.N/AN/A18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.Port-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	15.	Indo-Infra Inc.	N/A	Gestion Indo-Infra				
18.Infra-PSP Credit Inc.N/AInfra-PSP Crédit19.Infra-PSP ECEF Inc.N/AN/A20.Infra-PSP Partners Inc.N/AInfra-PSP Associés21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.Port-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	16.	Infra TM Investments Inc.	N/A	Investissements Infra TM				
 19. Infra-PSP ECEF Inc. 20. Infra-PSP Partners Inc. 21. Ivory Private Investments Inc. 22. Kings Island Private Investments Inc. 23. Northern Fjord Holdings Inc. 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO Inc. 28. PSP FINCO LATAM INC. N/A Infra-PSP Associés Ivory Investissements Privés Kings Island Investissements Privés Investissements Privés Investissements Investissements Privés Port-aux-Choix Investissements Privés Investissements Investi	17.	Infra-PSP Canada Inc.	N/A	N/A				
 19. Infra-PSP ECEF Inc. 20. Infra-PSP Partners Inc. 21. Ivory Private Investments Inc. 22. Kings Island Private Investments Inc. 23. Northern Fjord Holdings Inc. 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO Inc. 28. PSP FINCO LATAM INC. N/A Infra-PSP Associés Ivory Investissements Privés Kings Island Investissements Privés Investissements Privés Investissements Investissements Privés Port-aux-Choix Investissements Privés Investissements Investi	18.	Infra-PSP Credit Inc.	N/A	Infra-PSP Crédit				
21.Ivory Private Investments Inc.N/AIvory Investissements Privés22.Kings Island Private Investments Inc.N/AKings Island Investissements Privés23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-Choix Private Investments Inc.N/APort-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	19.	Infra-PSP ECEF Inc.	N/A					
 Kings Island Private Investments Inc. Northern Fjord Holdings Inc. Port-aux-Choix Private Investments Inc. Potton Holdings Inc. Potton Holdings Inc. Potton Holdings Inc. Posp Capital Inc. PSP FINCO Inc. PSP FINCO LATAM INC. Kings Island Investissements Privés Gestion Northern Fjord Port-aux-Choix Investissements Privés Port-aux-Choix Investissements Privés Privés Restion Potton N/A N/A Restion PSP Finco Latam 	20.	Infra-PSP Partners Inc.	N/A	Infra-PSP Associés				
Inc. 23. Northern Fjord Holdings Inc. 24. Port-aux-Choix Private Investments Inc. 25. Potton Holdings Inc. 26. PSP Capital Inc. 27. PSP FINCO Inc. 28. PSP FINCO LATAM INC. N/A Cestion Northern Fjord Rort-aux-Choix Investissements Privés Rort-	21.	Ivory Private Investments Inc.	N/A	Ivory Investissements Privés				
23.Northern Fjord Holdings Inc.N/AGestion Northern Fjord24.Port-aux-ChoixPrivate Investments Inc.Port-aux-Choix Investissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	22.	•	N/A	Kings Island Investissements Privés				
24.Port-aux-Choix Investments Inc.Private N/AN/APort-aux-Choix PrivésInvestissements Privés25.Potton Holdings Inc.N/AGestion Potton26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	23.		N/A	Gestion Northern Fiord				
Investments Inc. Privés 25. Potton Holdings Inc. N/A Gestion Potton N/A N/A PSP FINCO Inc. N/A N/A N/A PSP FINCO LATAM INC. N/A Gestion PSP Finco Latam								
26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam								
26.PSP Capital Inc.N/AN/A27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	25.	Potton Holdings Inc.	N/A	Gestion Potton				
27.PSP FINCO Inc.N/AN/A28.PSP FINCO LATAM INC.N/AGestion PSP Finco Latam	26.		N/A					
28. PSP FINCO LATAM INC. N/A Gestion PSP Finco Latam	27.		N/A	N/A				
29. PSP Investments Asia Limited N/A N/A	28.			Gestion PSP Finco Latam				
	29.	PSP Investments Asia Limited	N/A	N/A				



PUBLIC SECTOR PENSION INVESTMENT BOARD/ OFFICE D'INVESTISSEMENT DES RÉGIMES DE PENSIONS DU SECTEUR PUBLIC

RELEVANT WHOLLY-OWNED SUBSIDIARIES (as of March 31, 2024) FILIALES À PROPRIÉTÉ EXCLUSIVE CONCERNÉES (au 31 mars 2024)

Name of Subsidiary Corporate Name Prench Business Name		FILIALES A PROPRIETE EXCLUSIVE CONCERNEES (au 31 mars 2024)						
Inc./Investissements		Name of Subsidiary	French Version in Corporate Name					
Canada Inc. SPSP Investments Holding Europe Ltd	30.	_	Investissements	N/A				
31. PSP Investments Holding Europe Ltd 32. PSP Investments USA LLC N/A N/A N/A N/A SPSP Investments USA LLC N/A N/A PSP Crédit Public I 33. PSP Public Credit I Inc. N/A PSP Crédit Public I 34. PSP Public Credit Opportunities N/A Opportunités de Crédit Public PSP Inc. N/A PSP Marchés Publics SPSP Public Markets Inc. N/A PSP Marchés Publics SPSP Public Markets Inc. N/A PSP Marchés Publics Investissements PSPIB Bromont Investissements PSPIB Bromont Investissements PSPIB Bromont Investissements PSPIB Bromont Investissements PSPIB Cluster Investissements PSPIB Cluster Investissements PSPIB Cluster Investissements PSPIB Deep South Investissement Investisseme		Inc./Investissements PSP	PSP Canada Inc.					
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58. PSPIB Steam Investments Inc. N/A Investissements PSPIB Steam	58.	PSPIB Steam Investments Inc.	N/A	Investissements PSPIB Steam				



PUBLIC SECTOR PENSION INVESTMENT BOARD/ OFFICE D'INVESTISSEMENT DES RÉGIMES DE PENSIONS DU SECTEUR PUBLIC

RELEVANT WHOLLY-OWNED SUBSIDIARIES (as of March 31, 2024) FILIALES À PROPRIÉTÉ EXCLUSIVE CONCERNÉES (au 31 mars 2024)

	Name of Subsidiary	French Version in Corporate Name	French Business Name		
59.	PSPIB THOR INVESTMENTS INC.	N/A	Investissements PSPIB Thor		
60.	PSPIB Unitas Investments II Inc.	N/A	N/A		
61.	PSPIB Unitas Investments Inc.	N/A	N/A		
62.	PSPIB WEXFORD INVESTMENTS INC.	N/A	Investissements PSPIB Wexford		
63.	PSPIB-Al Investments Inc.	N/A	Investissements PSPIB-AI		
64.	PSPIB-Andes Inc.	N/A	Gestion PSPIB-Andes		
65.	PSPIB-ARE CANADA INC.	N/A	Gestion PSPIB-ARE CANADA		
66.	PSPIB-ARE SERVICES INC.	N/A	SERVICES PSPIB-ARE		
67.	PSPIB-Condor Inc.	N/A	N/A		
68.	PSPIB-Eldorado Inc.	N/A	Gestion PSPIB-Eldorado		
69.	PSPIB-ILS INVESTMENTS INC.	N/A	Investissements PSPIB-ILS		
70.	PSPIB-LSF Inc.	N/A	N/A		
71.	PSPIB-RE FINANCE II INC.	N/A	Gestions PSPIB-RE Finance II		
	PSPIB-RE Finance Inc.	N/A	N/A		
73.	PSPIB-RE Finance Partners II Inc.	N/A	PSPIB-RE Finance Associés II		
74.	PSPIB-RE Finance Partners Inc.	N/A	PSPIB-RE Finance Associés		
75.	PSPIB-RE MANCHESTER INC.	N/A	Gestion PSPIB-RE Manchester		
76.	PSPIB-RE Partners II Inc.	N/A	PSPIB-RE Associés II		
77.	PSPIB-RE Partners Inc.	N/A	PSPIB-RE Associés		
78.	PSPIB-RE UK Inc.	N/A	Gestion PSPIB-RE UK		
79.	PSPIB-SDL Inc.	N/A	N/A		
80.	PSPIB-Star Inc.	N/A	PSPIB-Étoile		
81.	Red Isle Private Investments Inc.	N/A	Red Isle Investissements Privés		
82.	Revera Inc.	N/A	N/A		
83.	Sooke Investments Inc.	N/A	Investissements Sooke		
84.	Trinity Bay Private Investments Inc.	N/A	Placements Privés Trinity Bay		
85.	Vertuous Energy Canada Inc.	N/A	Énergie Vertuous Canada		
86.	VOP Investments Inc.	N/A	Investissements VOP		

It should be noted that *Revera Inc.* (line 82 above) is an active subsidiary. The reporting requirements of an active subsidiary are met by separate reports, prepared by Revera Inc.'s ATIP Coordinator. If you have any questions, please see https://www.tbs-sct.canada.ca/ap/atip-aiprp/coord-eng.asp.



Appendix B: Delegation Order

Public Sector Pension Investment Board ("PSPIB") and its Wholly-Owned Subsidiaries

Delegation Order ("Order")

(section 95(1), Access to Information Act,

R.S.C. 1985, c. A-1, as amended and section 73, Privacy Act, R.S.C. 1985, c. P-21, as amended)

- This Order may be cited as the "PSPIB and wholly-owned subsidiaries of PSPIB Head of Institution Delegation Order pursuant to the Access to Information Act and Privacy Act".
- 2. Pursuant to Section 95(1) of the Access to Information Act and Section 73 of the Privacy Act, the undersigned, acting in her capacity of head of PSPIB, its Wholly-Owned Subsidiaries in existence as of the date of this Order as well as those which may hereafter be established, PSP Investments USA LLC, PSP Investments Holding Europe Ltd and PSP Investments Asia Limited (the "Government Institutions"), hereby designate the persons holding the positions set out in the schedule set forth in the attached Section 4 below, or the persons occupying on an acting basis those positions, to exercise her powers, duties and functions, under the provisions of the Acts and related regulations set out in the schedule opposite each position. This Delegation Order replaces all previous delegation orders for the Government Institutions.
- For the purposes of this Order, "Wholly-Owned Subsidiaries" shall include all Canadian wholly-owned subsidiaries of PSPIB which are corporations, with the exception of those subsidiaries with their own heads.

This Delegation Order has been made in Montreal and is effective starting on the <u>1st</u> day of September 2022.

Deborah K. Orida President and CEO



4. Schedule

PSPIB
Delegation of Authority
Under the Access to Information Act and the Privacy Act

Position/Title	Access to Information Act and Regulations	Privacy Act and Regulations
Senior Vice President and Chief Legal Officer	Full authority	Full authority
Senior Director or Managing Director, Legal Affairs and ATIP Coordinator	Full authority	Full authority
Advisor/Senior Advisor/Counsel or equivalent, Access to Information and Privacy	Full authority	Full authority
Advisor/Senior Advisor/Counsel or equivalent, Privacy	Full authority	Full authority
Administrative Analyst or equivalent, Legal Affairs	Paragraph 7(a) Section 9	Paragraph 14(a) Section 15



Appendix C: Statistical Report

Government Gouvernement du Canada

Statistical Report on the Privacy Act

Name of institution: PSPIB and relevant wholly-owned subsidiaries

Reporting period: 2023-04-01 to 2024-03-31

Section 1: Requests Under the Privacy Act

1.1 Number of requests received

		Number of Requests
Received during reporting period		190
Outstanding from previous reporting periods		2
 Outstanding from previous reporting period 	2	
Outstanding from more than one reporting period		
Total		192
Closed during reporting period		188
Carried over to next reporting period		4
Carried over within legislated timeline	4	
Carried over beyond legislated timeline	0	

1.2 Channels of requests

Source	Number of Requests
Online	183
E-mail	7
Mail	0
In person	0
Phone	0
Fax	0
Total	190

Section 2: Informal requests

2.1 Number of informal requests

		Number of Requests
Received during reporting period	0	
Outstanding from previous reporting periods		0
Outstanding from previous reporting period	0	
Outstanding from more than one reporting period		
Total		0
Closed during reporting period		0
Carried over to next reporting period		0

2.2 Channels of informal requests

Source	Number of Requests
Online	0
E-mail	0
Mail	0
In person	0
Phone	0
Fax	0
Total	0

2.3 Completion time of informal requests

	Completion Time						
0 to 15 Days	16 to 30 Days	31 to 60 Days	61 to 120 Days	121 to 180 Days	181 to 365 Days	More Than 365 Days	Total
0	0	0	0	0	0	0	0



2.4 Pages released informally

Pages R	nan 100 teleased		eleased			1001-5000 Pages Released			eleased
						Number of Requests			
0	0	0	0	0	0	0	0	0	0

Section 3: Requests Closed During the Reporting Period

3.1 Disposition and completion time

				Completio	on Time			
Disposition of Requests	0 to 15 Days	16 to 30 Days	31 to 60 Days	61 to 120 Days	121 to 180 Days	181 to 365 Days	More Than 365 Days	Total
All disclosed	0	0	0	0	0	0	0	0
Disclosed in part	0	2	0	0	0	0	0	2
All exempted	0	0	0	0	0	0	0	0
All excluded	0	0	0	0	0	0	0	0
No records exist	163	21	0	0	0	0	0	184
Request abandoned	2	0	0	0	0	0	0	2
Neither confirmed nor denied	0	0	0	0	0	0	0	0
Total	165	23	0	0	0	0	0	188

3.2 Exemptions

Section	Number of Requests	Section	Number of Requests	Section	Number of Requests
18(2)	0	22(1)(a)(i)	0	23(a)	0
19(1)(a)	0	22(1)(a)(ii)	0	23(b)	0
19(1)(b)	0	22(1)(a)(iii)	0	24(a)	0
19(1)(c)	0	22(1)(b)	1	24(b)	0
19(1)(d)	0	22(1)(c)	0	25	0
19(1)(e)	0	22(2)	0	26	2
19(1)(f)	0	22.1	0	27	2
20	0	22.2	0	27,1	0
21	0	22,3	0	28	0
		22,4	0		

3.3 Exclusions

Section	Number of Requests	Section	Number of Requests	Section	Number of Requests
69(1)(a)	0	70(1)	0	70(1)(d)	0
69(1)(b)	0	70(1)(a)	0	70(1)(e)	0
69.1	0	70(1)(b)	0	70(1)(f)	0
•		70(1)(c)	0	70.1	0

3.4 Format of information released

		Electronic	:		
Paper	E-record	Data set	Video	Audio	Other
0	2	0	0	0	0

3.5 Complexity

3.5.1 Relevant pages processed and disclosed for paper, e-record and dataset formats

	Number of Pages Processed	Number of Pages Disclosed	Number of Requests
İ	223	223	2

3.5.2 Relevant pages processed per request disposition for paper, e-record and dataset formats by size of requests

	Less Than 100 Pages Processed		100-500 Pages Processed		501-1000 Pages Processed		1001-5000 Pages Processed		More Than 5000 Pages Processed	
Disposition	Number of Requests	Pages Processed	Number of Requests	Pages Processed	Number of Requests	Pages Processed	Number of Requests	Pages Processed	Number of Requests	Pages Processed
All disclosed	0	0	0	0	0	0	0	0	0	0
Disclosed in part	1	6	1	217	0	0	0	0	0	0
All exempted	0	0	0	0	0	0	0	0	0	0
All excluded	0	0	0	0	0	0	0	0	0	0
Request abandoned	0	0	0	0	0	0	0	0	0	0
Neither confirmed nor denied	0	0	0	0	0	0	0	0	0	0
Total	1	6	1	217	0	0	0	0	0	0



3.5.3 Relevant minutes processed and disclosed for audio formats

Number of Minutes Processed	Number of Minutes Disclosed	Number of Requests
0	0	2

3.5.4 Relevant minutes processed per request disposition for audio formats by size of requests

	Less than 60 Minutes	processed	60-120 Minutes pr	ocessed	More than 120 Minutes p	rocessed
Disposition	Number of requests	Minutes Processed	Number of requests	Minutes Processed	Number of requests	Minutes Processed
All disclosed	0	0	0	0	0	0
Disclosed in part	0	0	0	0	0	0
All exempted	0	0	0	0	0	0
All excluded	0	0	0	0	0	0
Request abandoned	2	0	0	0	0	0
Neither confirmed nor denied	0	0	0	0	0	0
Total	2	0	0	0	0	0

$3.5.5 \ \text{Relevant}$ minutes processed and disclosed for $\underline{\text{video}}$ formats

Number of Minutes Processed	Number of Minutes Disclosed	Number of Requests
0	0	0

$3.5.6 \ Relevant \ minutes \ processed \ per \ request \ disposition \ for \ \underline{video} \ formats \ by \ size \ of \ requests$

	Less than 60 Minute	s processed	60-120 Minutes pr	ocessed	More than 120 Minutes processed		
Disposition	Number of requests	Minutes Processed	Number of requests	Minutes Processed	Number of requests	Minutes Processed	
All disclosed	0	0	0	0	0	0	
Disclosed in part	0	0	0	0	0	0	
All exempted	0	0	0	0	0	0	
All excluded	0	0	0	0	0	0	
Request abandoned	0	0	0	0	0	0	
Neither confirmed nor denied	0	0	0	0	0	0	
Total	0	0	0	0	0	0	

3.5.7 Other complexities

Disposition	Consultation Required	Legal Advice Sought	Interwoven Information	Other	Total
All disclosed	0	0	0	0	0
Disclosed in part	0	0	0	0	0
All exempted	0	0	0	0	0
All excluded	0	0	0	0	0
Request abandoned	0	0	0	0	0
Neither confirmed nor denied	0	0	0	0	0
Total	0	0	0	0	0

3.6 Closed requests

3.6.1 Number of requests closed within legislated timelines

Number of requests closed within legislated timelines	188
Percentage of requests closed within legislated timelines (%)	100

3.7 Deemed refusals

3.7.1 Reasons for not meeting legislated timelines

		Principal Reason						
Number of requests closed past the legislated timelines	Interference with operations / Workload	External Consultation	Internal Consultation	Other				
0	0	0	0	0				



3.7.2 Request closed beyond legislated timelines (including any extension taken)

Number of days past legislated timelines	Number of requests past legislated timeline where no extension was taken	Number of requests past legislated timeline where an extension was taken	Total
1 to 15 days	0	0	0
16 to 30 days	0	0	0
31 to 60 days	0	0	0
61 to 120 days	0	0	0
121 to 180 days	0	0	0
181 to 365 days	0	0	0
More than 365 days	0	0	0
Total	0	0	0

3.8 Requests for translation

Translation Requests	Accepted	Refused	Total
English to French	0	0	0
French to English	0	0	0
Total	0	0	0

Section 4: Disclosures Under Subsections 8(2) and 8(5)

Paragraph 8(2)(e)	Paragraph 8(2)(m)	Subsection 8(5)	Total
0	0	0	0

Section 5: Requests for Correction of Personal Information and Notations

Disposition for Correction Requests Received	Number
Notations attached	0
Requests for correction accepted	0
Total	0

Section 6: Extensions

6.1 Reasons for extensions

	15(a)(i) Interference with operations				15 (a)(ii			
	Further review							15(b)
	required to	100			Cabinet			Translation
	determine	Large volume of	Large volume of	Documents are	Confidence Section			purposes or
Number of extensions taken	exemptions	pages	requests	difficult to obtain	(Section 70)	External	Internal	conversion
0	0	0	0	0	0	0	0	0

6.2 Length of extensions

	15(a)(i) Interference with operations				15 (a)(ii			
Length of Extensions	Further review required to determine exemptions	Large volume of pages	Large volume of requests	Documents are	Cabinet ConfidenceSection (Section 70)	External	Internal	15(b) Translation purposes or conversion
1 to 15 days	0	0	0	0	0	0	0	0
16 to 30 days	0	0	0	0	0	0	0	0
31 days or greater								0
Total	0	0	0	0	0	0	0	0



Section 7: Consultations Received From Other Institutions and Organizations

7.1 Consultations received from other Government of Canada institutions and other organizations

Consultations	Other Government of Canada Institutions	Number of Pages to Review	Other Organizations	Number of Pages to Review
Received during the reporting period	0	0	0	0
Outstanding from the previous reporting period	0	0	0	0
Total	0	0	0	0
Closed during the reporting period	0	0	0	0
Carried over within negotiated timelines	0	0	0	0
Carried over beyond negotiated timelines	0	0	0	0

7.2 Recommendations and completion time for consultations received from other Government of Canada institutions

	N	Number of Days Required to Complete Consultation Requests								
Recommendation	0 to 15 Days	16 to 30 Days	31 to 60 Days	61 to 120 Days	121 to 180 Days	181 to 365 Days	More Than 365 Days	Total		
Disclose entirely	0	0	0	0	0	0	0	0		
Disclose in part	0	0	0	0	0	0	0	0		
Exempt entirely	0	0	0	0	0	0	0	0		
Exclude entirely	0	0	0	0	0	0	0	0		
Consult other institution	0	0	0	0	0	0	0	0		
Other	0	0	0	0	0	0	0	0		
Total	0	0	0	0	0	0	0	0		

7.3 Recommendations and completion time for consultations received from other organizations outside the Government of Canada

		Number of days required to complete consultation requests							
Recommendation	0 to 15 Days	16 to 30 Days	31 to 60 Days	61 to 120 Days	121 to 180 Days	181 to 365 Days	More Than 365 Days	Total	
Disclose entirely	0	0	0	0	0	0	0	0	
Disclose in part	0	0	0	0	0	0	0	0	
Exempt entirely	0	0	0	0	0	0	0	0	
Exclude entirely	0	0	0	0	0	0	0	0	
Consult other institution	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	
Total	0	0	0	0	0	0	0	0	

Section 8: Completion Time of Consultations on Cabinet Confidences

8.1 Requests with Legal Services

Number of Days	Fewer Than 100 Pages Processed		100-500 Pages Processed		501-1000 Pages Processed		1001-5000 Pages Processed		More than 5000 Pages Processed	
	Number of Requests	Pages Disclosed	Number of Requests	Pages Disclosed	Number of Requests	Pages Disclosed	Number of Requests	Pages Disclosed	Number of Requests	Pages Disclosed
1 to 15	0	0	0	0	0	0	0	0	0	0
16 to 30	0	0	0	0	0	0	0	0	0	0
31 to 60	0	0	0	0	0	0	0	0	0	0
61 to 120	0	0	0	0	0	0	0	0	0	0
121 to 180	0	0	0	0	0	0	0	0	0	0
181 to 365	0	0	0	0	0	0	0	0	0	0
More than 365	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0



8.2 Requests with Privy Council Office

	Fewer T Pages Pr	ocessed	100-500 Proce	essed	501-1 Pages Pro	ocessed	1001 Pages Pr	ocessed		han 5000 Processed
Number of Days	Requests	Disclosed	Requests	Disclosed	Requests	Disclosed	Requests	Disclosed	Requests	Disclosed
1 to 15	0	0	0	0	0	0	0	0	0	0
16 to 30	0	0	0	0	0	0	0	0	0	0
31 to 60	0	0	0	0	0	0	0	0	0	0
61 to 120	0	0	0	0	0	0	0	0	0	0
121 to 180	0	0	0	0	0	0	0	0	0	0
181 to 365	0	0	0	0	0	0	0	0	0	0
More than 365	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0

Section 9: Complaints and Investigations Notices Received

Section 31	Section 33	Section 35	Court action	Total
0	0	0	0	0

Section 10: Privacy Impact Assessments (PIAs) and Personal Information Banks (PIBs)

10.1 Privacy Impact Assessments

Number of PIAs completed	0
Number of PIAs modified	0

10.2 Institution-specific and Central Personal Information Banks

Personal Information Banks	Active	Created	Terminated	Modified
Institution-specific	0	0	0	0
Central	0	0	0	0
Total	0	0	0	0

Section 11: Privacy Breaches

11.1 Material Privacy Breaches reported

Number of material privacy breaches reported to TBS	1
Number of material privacy breaches reported to OPC	1

11.2 Non-Material Privacy Breaches Number of non-material privacy breaches

Section 12: Resources Related to the Privacy Act

12.1 Allocated Costs

Expenditures	Amount	
Salaries	\$147 984	
Overtime		\$0
Goods and Services		\$845 222
 Professional services contracts 	\$845 222	
Other	\$0	
Total	\$993 206	

12.2 Human Resources

Resources	Person Years Dedicated to Privacy Activities
Full-time employees	1,231
Part-time and casual employees	0,000
Regional staff	0,000
Consultants and agency personnel	1,035
Students	0,000
Total	2,266

Note: Enter values to three decimal places.



Appendix D: Supplemental Statistical Report

*	Government of Canada	Gouvernement du Canada			
Suppl	emental S	tatistical Report on th	e Access	to Information Ad	ct and the Privacy Act
Name	of institution	PSPIB and relevant who	lly-owned sub	sidiaries	_
Report	ting period:	2023-04-01	to	2024-03-31	_
Section	n 1: Onen Pe	guests and Complaints Und	or the Acces	r to Information Act	

1.1 Enter the number of open requests that are outstanding from previous reporting periods.

Fiscal Year Open Requests Were Received	Open Requests that are Within Legislated Timelines as of March 31, 2024	Open Requests that are Beyond Legislated Timelines as of March 31, 2024	Total
Received in 2023-24	3	0	3
Received in 2022-23	0	0	0
Received in 2021-22	0	0	0
Received in 2020-21	0	0	0
Received in 2019-20	0	0	0
Received in 2018-19	0	0	0
Received in 2017-18	0	0	0
Received in 2016-17	0	0	0
Received in 2015-16	0	0	0
Received in 2014-15 or earlier	0	0	0
Total	3	0	3

Row 11, Col. 3 of Section 1.1 must equal Row 7, Col. 1 of Section 1.1 of the 2023-

^{1.2} Enter the number of open complaints with the Information Commissioner of Canada that are outstanding from previous reporting periods.

Fiscal Year Open Complaints Were Received by Institution	Number of Open Complaints
Received in 2023-24	2
Received in 2022-23	0
Received in 2021-22	0
Received in 2020-21	0
Received in 2019-20	0
Received in 2018-19	0
Received in 2017-18	0
Received in 2016-17	0
Received in 2015-16	0
Received in 2014-15 or earlier	1
Total	3



Section 2: Open Requests and Complaints Under the Privacy Act

2.1 Enter the number of open requests that are outstanding from previous reporting periods.

Fiscal Year Open Requests Were Received	Open Requests that are Within Legislated Timelines as of March 31, 2024	Open Requests that are Beyond Legislated Timelines as of March 31, 2024	Total
Received in 2023-24	4	0	4
Received in 2022-23	0	0	0
Received in 2021-22	0	0	0
Received in 2020-21	0	0	0
Received in 2019-20	0	0	0
Received in 2018-19	0	0	0
Received in 2017-18	0	0	0
Received in 2016-17	0	0	0
Received in 2015-16	0	0	0
Received in 2014-15 or earlier	0	0	0
Total	4	0	4

Row 11, Col. 3 of Section 2.1 must equal Row 7, Col. 1 of Section 1.1 of the 2023-24 Statistical Report on the *Privacy Act*

2.2 Enter the number of open complaints with the Privacy Commissioner of Canada that are outstanding from previous reporting periods.

Fiscal Year Open Complaints Were Received by Institution	Number of Open Complaints
Received in 2023-24	0
Received in 2022-23	0
Received in 2021-22	0
Received in 2020-21	0
Received in 2019-20	0
Received in 2018-19	0
Received in 2017-18	0
Received in 2016-17	0
Received in 2015-16	0
Received in 2014-15 or earlier	0
Total	0

Section 3: Social Insurance Number		
Has your institution begun a new collection or a new consistent use of the SIN in 2023-24?	No]
Section 4: Universal Access under the Privacy Act		-
How many requests were received from foreign nationals outside of Canada in 2023- 24?	178	Row 1, Col. 1 of Section 4 must be equal to or less than Row 1, Col. 1 of S 1.1 of the 2023-24 Statistical Report on the <i>Privacy Act</i>

Canadä



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