

November 2023







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In addition to figures prepared in accordance with IFRS, OTE also presents alternative performance measures, including, among others, EBITDA, EBITDA margin, adjusted EBITDA, adjusted EBITDA margin, free cash flow, adjusted free cash flow, net debt, adjusted net debt, Capex and adjusted Capex. These alternative performance measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Alternative performance measures are not subject to IFRS or any other generally accepted accounting principles. The purpose and calculations of all 'Adjusted' data and the Alternative Performance Measures presented are detailed in the Alternative Performance Measures Section in the Quarterly Press Releases.

2021.



https://www.cosmote.gr/fixed/en/corporate/ir/financial-results/financial-statements-of-ote-group-and-ote-sa

All figures in 2021 adjusted to reflect only continuing operations; TELEKOM ROMANIA operations along with certain significant commercial transactions (MVNO agreement and handset sales) that existed between TELEKOM ROMANIA and TELEKOM ROMANIA MOBILE (Romania mobile) until the completion of the sale of TELEKOM ROMANIA have been treated as discontinued operations. The sale was concluded on September 30,

Strategy: The 7 Pillars of our Strategic Plan

TECHNOLOGY SUPERIORITY

- Accelerate FTTH **Optical Fiber** Networks deployment
- Expand coverage and introduce new capabilities in 5G network
- Construct optical network for UFBB project

BEST CUSTOMER EXPERIENCE

- Digital Transformation @Customer:
- Omni-channel
- Extended functionalities in apps
- Service enhancements in sales and fault management processes
- Push Online Sales
- Load Reduction in front-line
- Digital predictive maintenance @Network

REVENUE TRANSFORMATION

- ICT projects
- Public & Private Sectors; EU Projects
- Cloud Solutions
- IoT- Smart **Cities-Verticals**
- Develop non-core digital services COSMOTE Insurance. BOX, Payzy by **COSMOTE** Payments

LEAD IN **CORE BUSINESS**

- Leverage COSMOTE brand superiority
- Upgrade customers speeds in Fixed Broadband, and offer more data on Mobile
- Enhance FMC propositions
- Enhance COSMOTE TV content and capabilities
- Wholesale fiber monetization

SUSTAINABLE BUSINESS

DIGITALIZATION, **SIMPLIFICATION & COST OPTIMIZATION**

- Lean, efficient and agile operating model;
- Digital Transformation @Company and @Network
- Cost efficiency programs
- Synergies with Deutsche Telekom Group

GROWTH MINDSET AND CULTURE

- Introduction of Agile methodology
- Re-skilling / Upskilling in new digital skills of employees
- Establish a culture of growth and innovation
- Continue to drive ESG activities in order to achieve targets
- Adopt policies for improving equality, diversity, and inclusion in our workplace

Digital Transformation

Our goal: to be the leader for Digital Transformation in Greece and a role-model in Europe with superior Customer Experience & Operational Efficiency



DIGITAL @CUSTOMER

Digital Interplay

- One App primary touchpoint for all customer interactions
- Pure digital Mobile Rate plan
- Boost online sales
- Contextual digital campaigns

Digitalize Service Processes

- Order2Bill: self-service ordering
- Fault2Repair: self-service fault handling

Simplify Portfolio

- Simplify Product & Tariff portfolio
- Simplify customer journeys
- Converged & simplified IT stack



DIGITAL@NETWORK

Simplification

• Decommissioning of legacy platforms

Autonomous Network Operation

- Predictive Maintenance
- Artificial Intelligence @ Network

Digitalize Field Service

- Autonomous Field Service
- Field technicians digitalization



DIGITAL @COMPANY

Internal Interactions

- Enterprise Mobile App for employees
- Tools for collaboration

Digital Processes

- Processes simplification & automation
- Digitalized & unified workflows
- Digital Signatures

Digital Culture & Skills

- Growth mindset
- Digital Skills & Learning
- Innovation culture

2022 ESG Targets- Performance



CLIMATE CHANGE

OTE Group contributes to DT Group Climate Change Targets:

- Net Zero for direct and indirect energy consumption including up to 95% reduction by 2025
- 100% Renewable electricity (2021 onwards)
- 25% Emission reduction per customer for value chains emissions by 2023 (vs 2017)
- Net Zero emissions across the value chain (scope 1-3) by 2040

RESOURCE EFFICIENCY

Sustainable Waste Management



• Zero ICT waste to landfill (2022 onwards)

Take back schemes of mobile devices:

- Ratio (%) of mobile devices collected vs sold in previous year: 12% by 2024 (vs 2022)
- Reach approx. 400,000 items of mobile devices (2022-2024)



Zeroplastic

• Retain single use plastic culture in major buildings in 2022

Sustainable Packaging

100% sustainable packaging:

• Own branded newly launched CPEs (by mid 2022)

Paper Reduction

• 25% paper reduction (2020-2023)

DIGITAL INCLUSION

Impact ~15 mil. peoples' lives through digital inclusion initiatives by 2024 (from 2021)

2022 PERFORMANCE

- Scope 1 & 2: **86%** CO₂ reduction (vs 2017)
- 100% Renewable Electricity: 423 GWh
- Scope 3: **413 kt** CO₂ eq

- **100%** of ICT waste sustainably managed
- ~4,000 t of ICT waste sustainably managed
- **11%** of mobile devices collected vs sold in 2021
- > **155,000** pcs collected for recycling
- ~39% of 2024 target (of pcs) achieved
- > 1.1 mil. pcs of single-use plastic avoided
- **1**st sustainably packaged own branded CPE launched
- Guidelines in specs for own newly launched/ refurbished CPEs
- 20% reduction of paper consumption vs 2020
- ~4.4 mil paper sheets (22t of paper) reduced vs 2020
- > 9 mil. beneficiaries (direct & indirect) since 2021
- 61% of the 2024 target achieved

Sustainability Strategic Priorities: Commitments 2023 onwards



CLIMATE NEUTRALITY- Updated Targets

OTE Group¹ contributes to DT Group Climate Change Targets:

- Net Zero for direct and indirect energy consumption (scope 1 & scope 2), including up to 95% reduction by 2025.
- 100% Renewable electricity, from 2021 onwards.
- 55% reduction of CO₂ emissions (scopes 1–3) by 2030, with respect to 2020 levels
- Net Zero emissions across the value chain by 2040.



CIRCULAR ECONOMY

Sustainable Waste Management

- Zero ICT waste² to landfill (2022 onwards)
- Take back schemes of mobile devices³:
- Ratio (%) of mobile devices collected vs sold⁴ 12% by 2024
- Reach approx. 400,000 items of mobile devices (2022-2024)
- CPEs' take back schemes: retain sustainable management 2022 onwards



Sustainable Packaging

- Own branded newly launched devices⁵ (since mid 2022)
- 3rd Party smartphones sold by the company by 2025

INCLUSION & EQUAL OPPORTUNITIES IN THE WORKPLACE

• At least 30% women at top and senior managers' positions by 2024⁶



DIGITAL SOCIETY

• Impact ~15 mil. peoples' lives through digital inclusion initiatives by 2024 (from 2021)

Commitments refer to OTE Group Greece

- 1. Companies in scope: OTE, COSMOTE, GERMANOS, CTS, COSMOTE E-Value
- 2. Waste generated from telecom & retail network, buildings and datacenters
- Chargers/Powerbanks & Accessories



Zeroplastic

• Retain single use plastic culture in major buildings

Paper Reduction

• 25% paper reduction¹ (2020-2023)

4. Sold in previous year 5. Eg routers, TV decoders 3. Smartphones, Mobile Phones, Fixed Phones (wired and cordless), Notebooks/Laptops, Tablets, 6. Commitment refers to Directors, Ex. Directors, Chief Officers of the companies: OTE, COSMOTE, GERMANOS, CTS, COSMOTE E-Value, OTE Academy

Sustainability & ESG Indices, Rankings and Ratings

The OTE Group responds to sustainability & ESG analysts' questions and assessments. OTE is included in several national and international sustainability/ESG indices, rankings and ratings.



OTE, since 2008, meets the requirements and is included in the FTSE4Good Index Series, which evaluates and monitors in detail listed companies in terms of their performance on Environmental, Social and Governance issues.



OTE maintained a rating of "A" in the MSCI ESG Ratings assessment, in (August) 2023, according to its ESG performance. MSCI ESG Research provides indepth research, ratings and analysis of the environmental, social and governance-related business practices of thousands of companies worldwide.



Since 2018, OTE has been awarded with the "Prime" status. This title is awarded to companies if the overall ESG Corporate Rating letter grade meets or exceeds the industry-specific (C+ for Telecommunications) defined by ISS ESG's Industry Classification Matrix.



Since 2010, OTE has been participating in the CDP on Climate Change by communicating the required information to its platform. In the 2022 evaluation, OTE received a 'B' (Management) score. Companies that score a B have addressed the environmental impacts of their business and ensure good environmental management.



As of January 2023, OTE has been included, for the fourth consecutive year, in the Bloomberg LP Gender-Equality Index (GEI). Bloomberg GEI tracks the performance of public companies committed to disclosing their efforts to support gender equality through policy development, representation, and transparency.

ATHEX ESG Index

OTE is included in the ATHEX ESG Index, since July 2021. Initially, in 2021, 35 companies were included in the Index., which monitors the stock market performance of Athens Stock Exchange listed companies that adopt and promote ESG practices.



OTE Group Q3 2023 Results

Financial Review

Highlights **GROUP** Q3′23

€881.0m

€425m

SHAREHOLDERS REMUNERATION FOR 2023

REVENUES

€352.6m

ADJ.EBITDA (AL)

- Continuing growth in Greek profitability
- Lower EBITDA in Romania

ADJ. EBITDA (AL) MARGIN UP AT 40.0%

9M'23 FY'23 Guidance **Free Cash** €397.1m ~€500m Flow

- **€250m** in Dividends Final Dividend paid €0.58878/share
- €175m in Share Buy Backs

GREECE

ADJ. EBITDA (AL)



FTTH subscribers +22k at 216k

€71.1m **REVENUES**

Further growth





MARGIN



(Ex. Roaming)



FTTH network 1,148k homes passed

ROMANIA MOBILE



ADJ. EBITDA (AL)

Group Overview

Q3 2023

€881.0m

REVENUES (YOY -2.6%)

€352.6m ADJ. EBITDA (AL) (YOY -1.5%)

€183.3m **ADJ. CAPEX (YOY +2.9%)**

€27.0m FCF (YOY -66.4 %)

9M 2023 €2,538.7m

REVENUES (YOY -1.2%)

€1,001.4m

ADJ. EBITDA (AL) (YOY -1.5%)

€429.9m

ADJ. CAPEX (YOY -2.1%)

€397.1m

FCF (YOY -13.5 %)

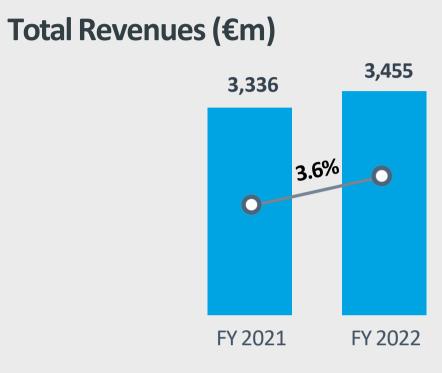
€5.9b

MARKET CAP AS OF 30 SEPTEMBER 2023

Stock Exchange.



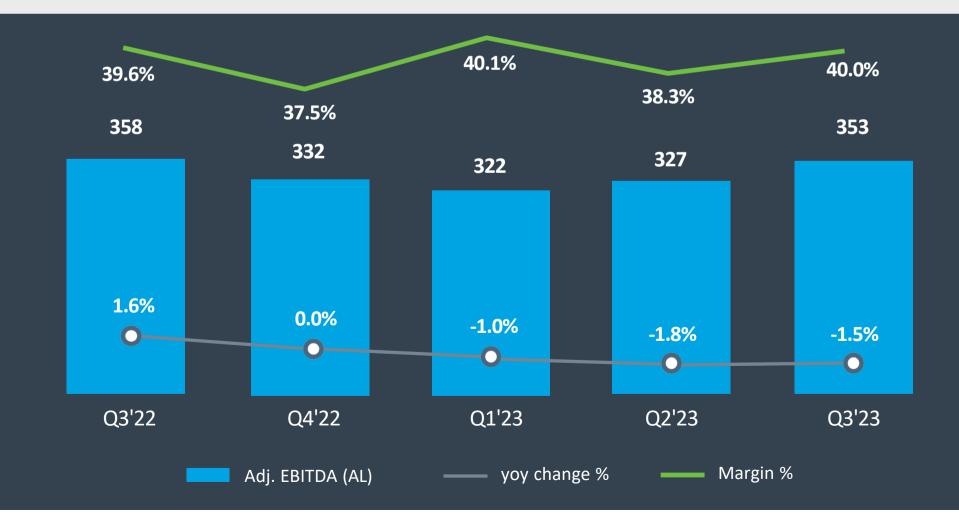
Revenues & Adj. EBITDA (AL)





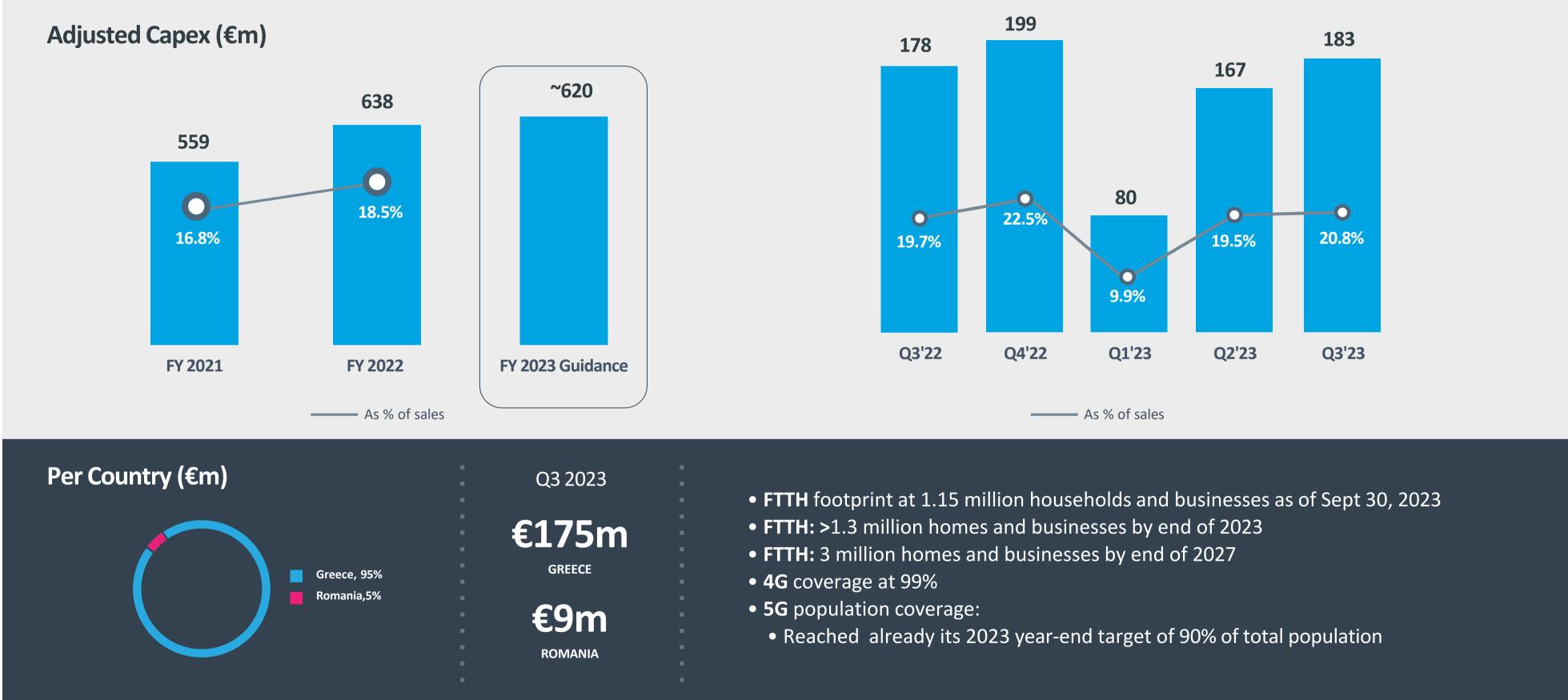
Adj. EBITDA (AL) (€m)



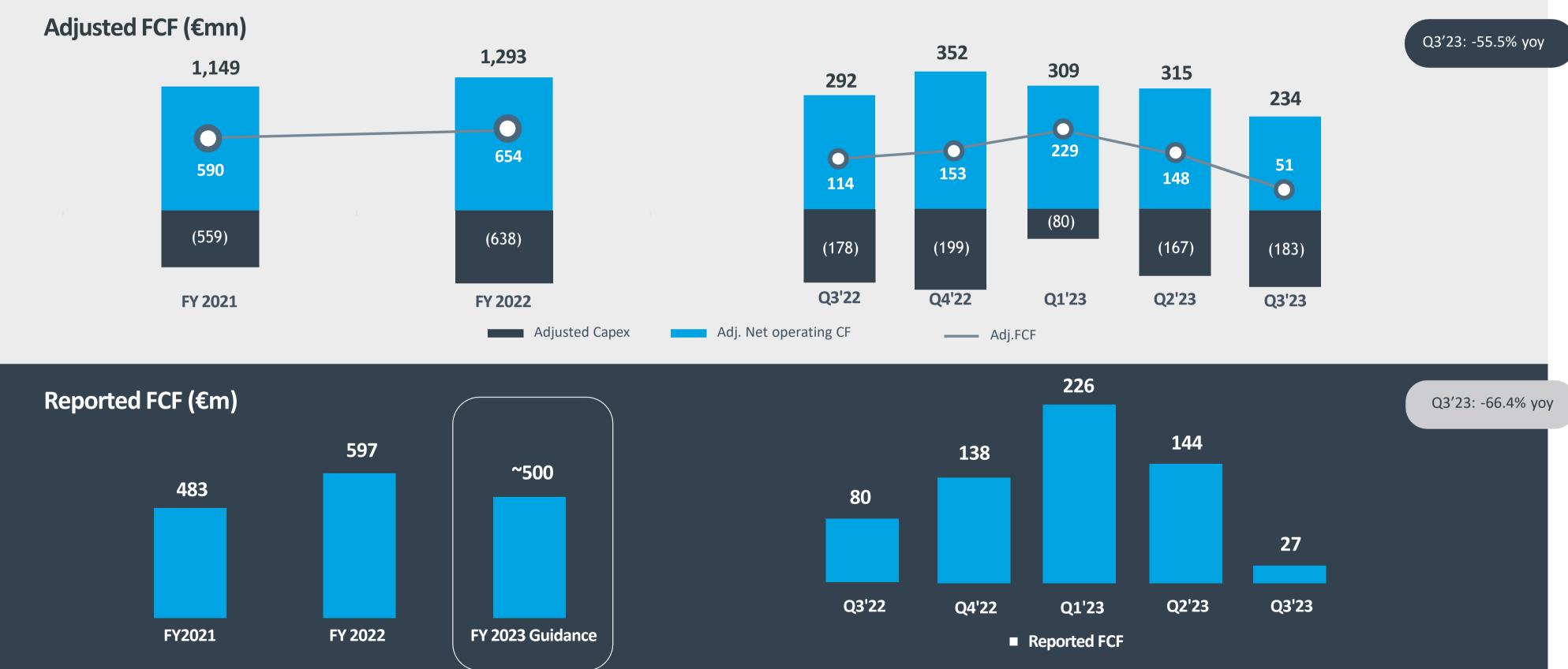


—— yoy change %



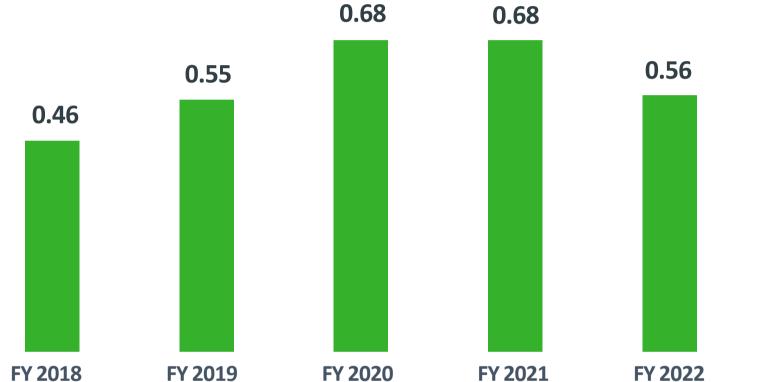


Cashflow



Shareholder Remuneration Policy

Dividend per Share (€)



0.58 **FY 2023**

Total Shareholders Payout for 2023:

£425m

SBB €175m

DIVIDENDS €250m

Shareholder Remuneration Policy

70%-100%

FCF Distribution through a combination of dividends and share buybacks

€425m

€250m Dividends; €0.58878 Final Dividend/share (adjusted for own shares) was paid on July 11, 2023 €175m in Share Buybacks

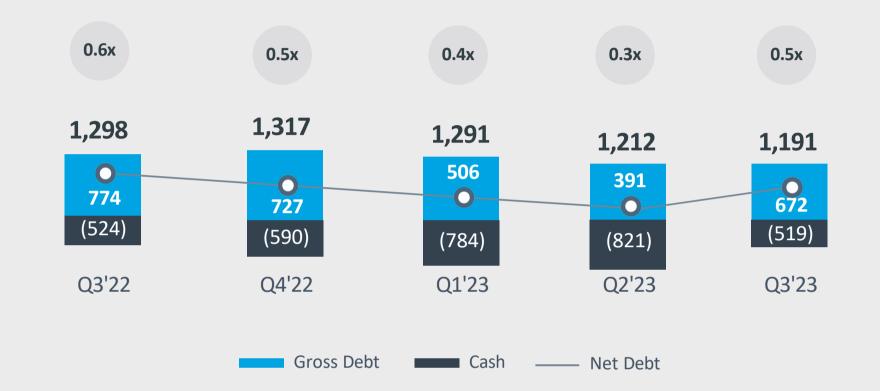
8,245,534

Own Shares as of October 31, 2023

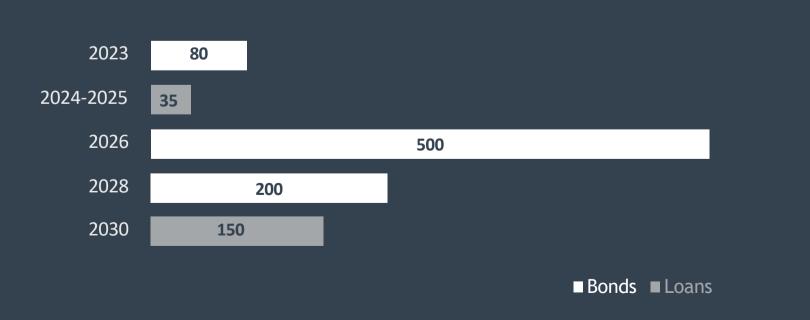
426,247,547

Total number of shares

Debt and Liquidity Profile



Debt Maturity Profile (€m) (Nominal amounts)





Net Debt/EBITDA

Net Debt at €672m **Net Debt/EBITDA** (AL) at 0.5x

On July 19 2023, S&P upgraded OTE to "BBB+" with stable outlook

€500m

2026 Bond (Sep) 0.875%

€200m 2028 Bond (May)

0.627%

€150m EBRD LOAN (2030 Jul)

1.461%



OTE Group Q3 2023 Results



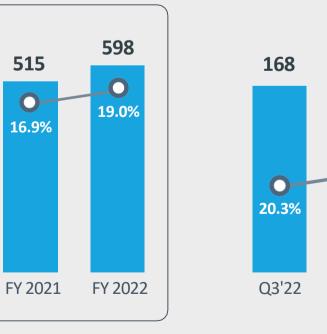
Greece – Financial Overview





— yoy change %

Adjusted Capex (€m)







Adj. EBITDA (AL) (€m)

Revenues down 2.2% due to lower wholesale and a temporary drop in ICT; positive momentum in broadband, and TV

Adj. EBITDA (AL) up 0.7%; yielding a strong margin of 42.9% up 130bp

Greece – Financial Overview



Mobile Service Revenues (€m)



Significant improvement in Retail Fixed Revenues trends Decreased by- 0.9%

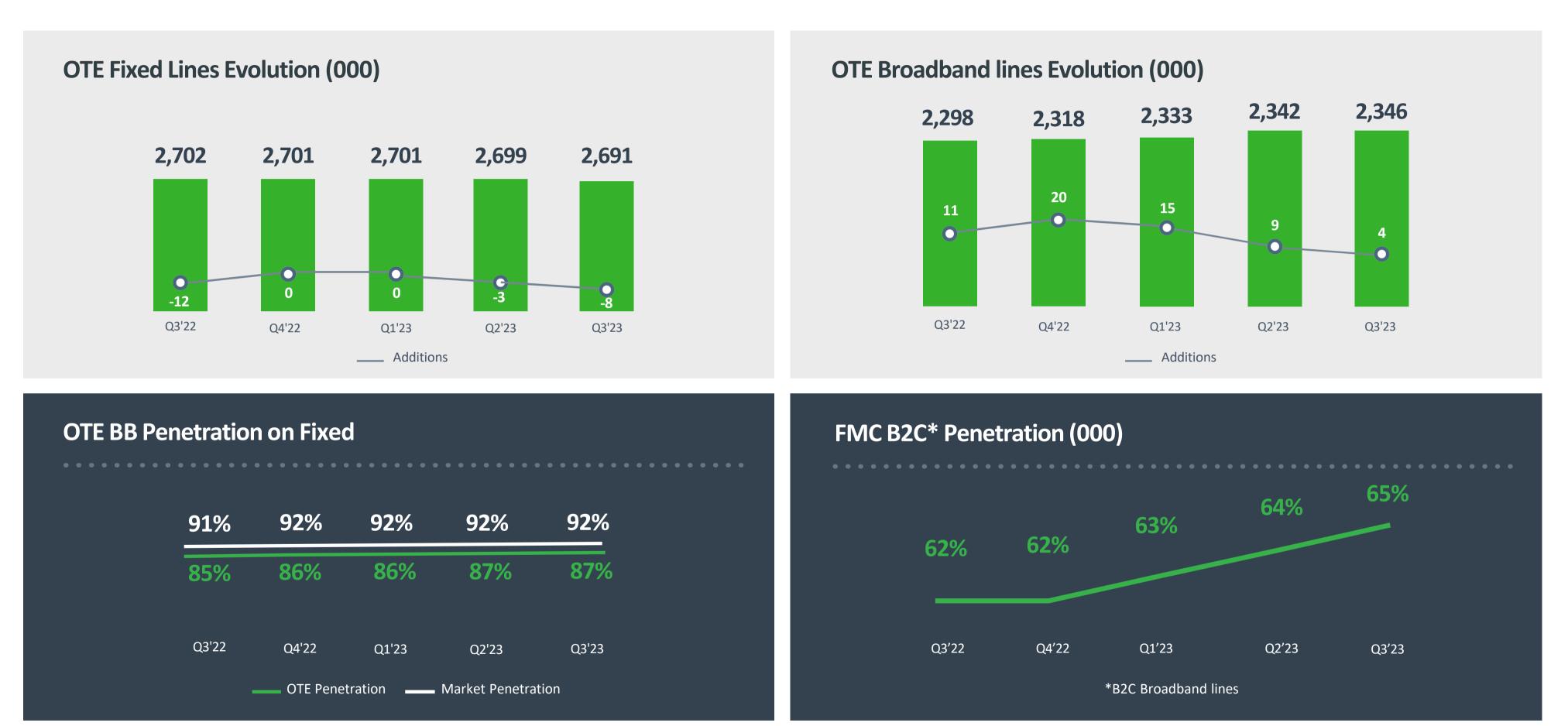
Positive momentum in Broadband and TV revenuesLower legacy voice revenues

Mobile Service Revenues (excl. visitor roaming) up +1.4%

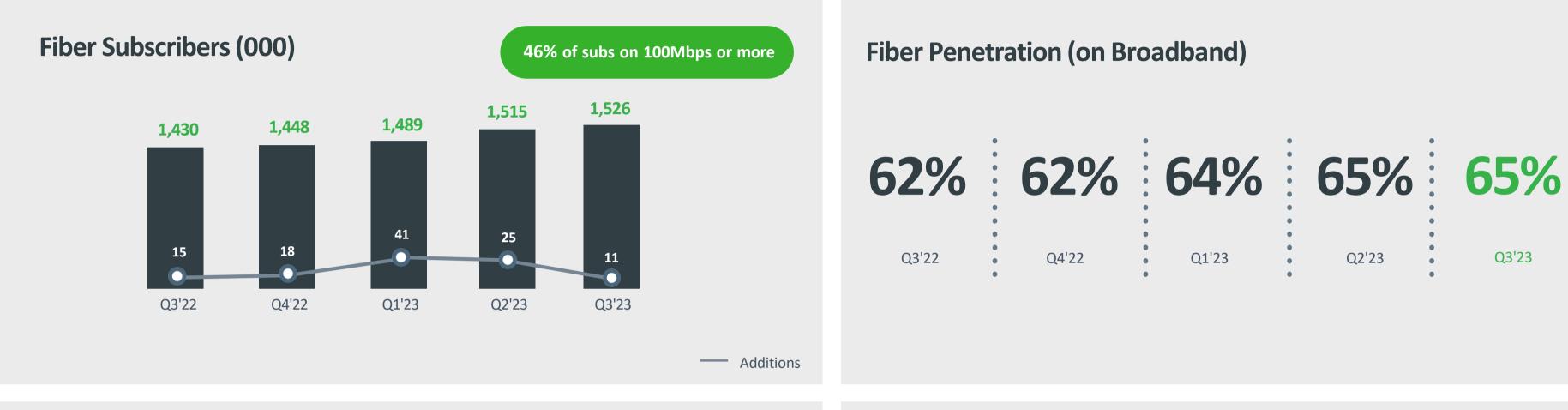
Drop in visitor roaming revenues due to discounts

Both Postpaid and Prepaid extend their positive trajectory
Ongoing execution of more for more strategy
Shifting customers to higher-value services

Greece – Fixed & Broadband KPIs



Greece – Fiber KPIs



Additions



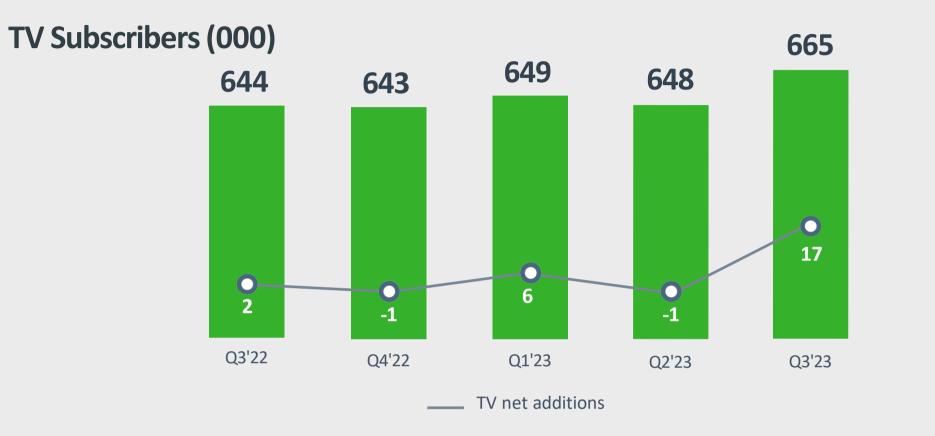
Q3'22

Utilization on homes passed by OTE's infrastructure 16% 16% 18% 19% 19%



Q3'23

Greece – COSMOTE TV



- 2023-2025
- 8/14 Greek Superleague football teams
- 2025)

TV Market

Exclusive premium content through PayTV offerings

Despite low penetration levels – TV market segment shows signs of maturity

OTT players gain traction

• UEFA Champions League & Europa League TV rights for 2021-2024 • Renewal of broadcasting rights of Key Greek football teams for

- Agreement for the broadcasting rights of the leading football
- team of the Greek league, Olympiakos, for three years (2022-

• Renewal of Greek Football Cup broadcasting rights • Italian Lega Serie A rights up to 2023-2024 period

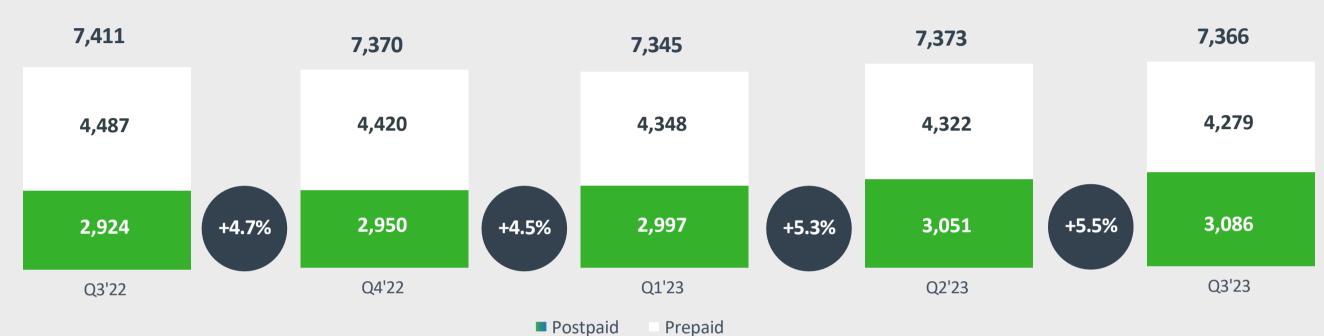
Q3'23: +3.3% yoy

Pay TV Penetration Q3′ 23



Greece – Mobile KPIs

Total Subscribers (000)





*Handsets Internet Data Usage/GB of use per HI subscriber

Q3'23: Post Paid +5.5% yoy

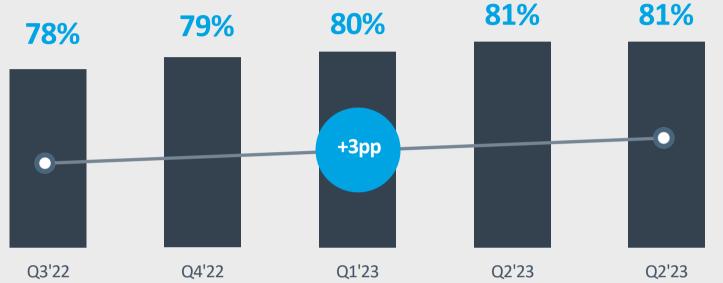
"COSMOTE Neo" the first fully digital mobile in Greece

Average data usage up +28% at 14.2 GB per subscriber

Q3'23: +28% yoy

Greece – Digitalization

Smartphone penetration (%)

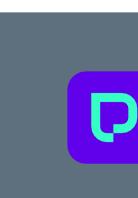


Payzy Users (000)

6

Q3'22





*Penetration as % of Smartphone users

Mobile data bundle subscription renewal, bill payment, and ordering functionality for additional OTE services

Remote Wi-Fi router management, parental control features and management of short-digit premium value-added services

"COSMOTE Neo", the first fully digital mobile

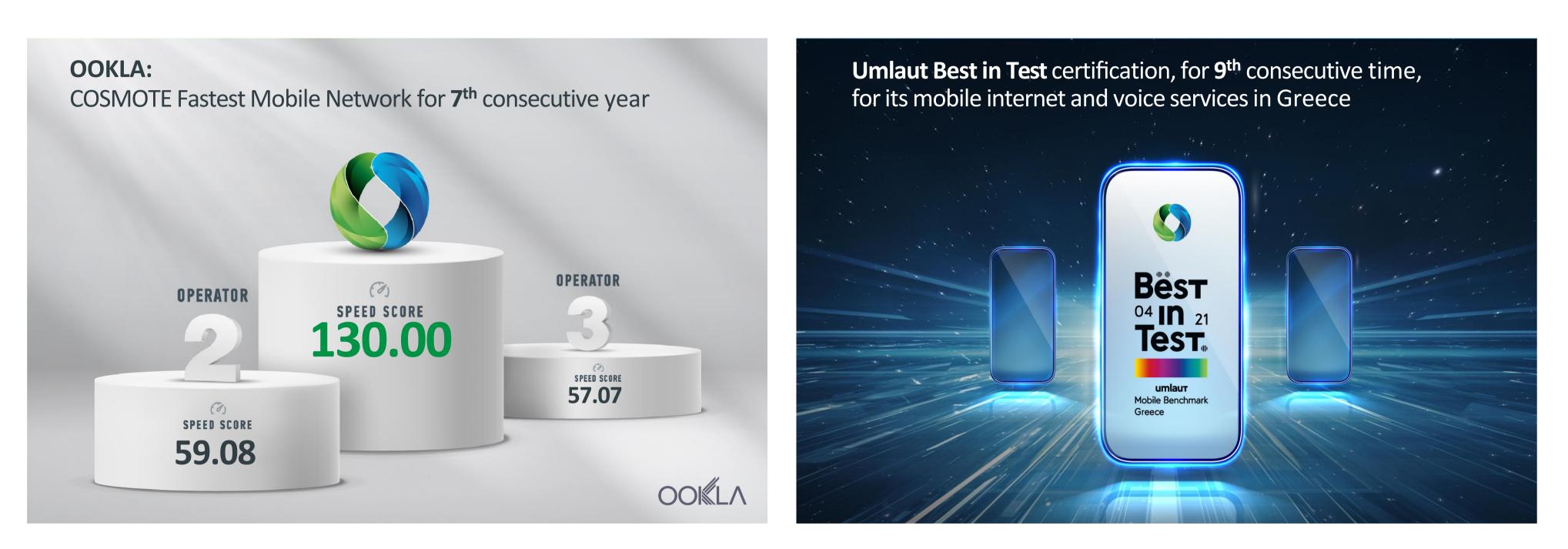
The push towards digitalization is driving a new wave of transformation and increasing operational efficiencies

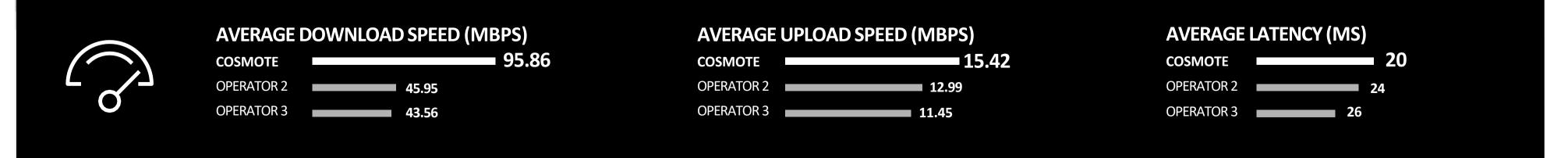
> "Payzy", e-payment and transaction solutions via mobile



"BOX", food delivery platform

Mobile Network Superiority in Greece



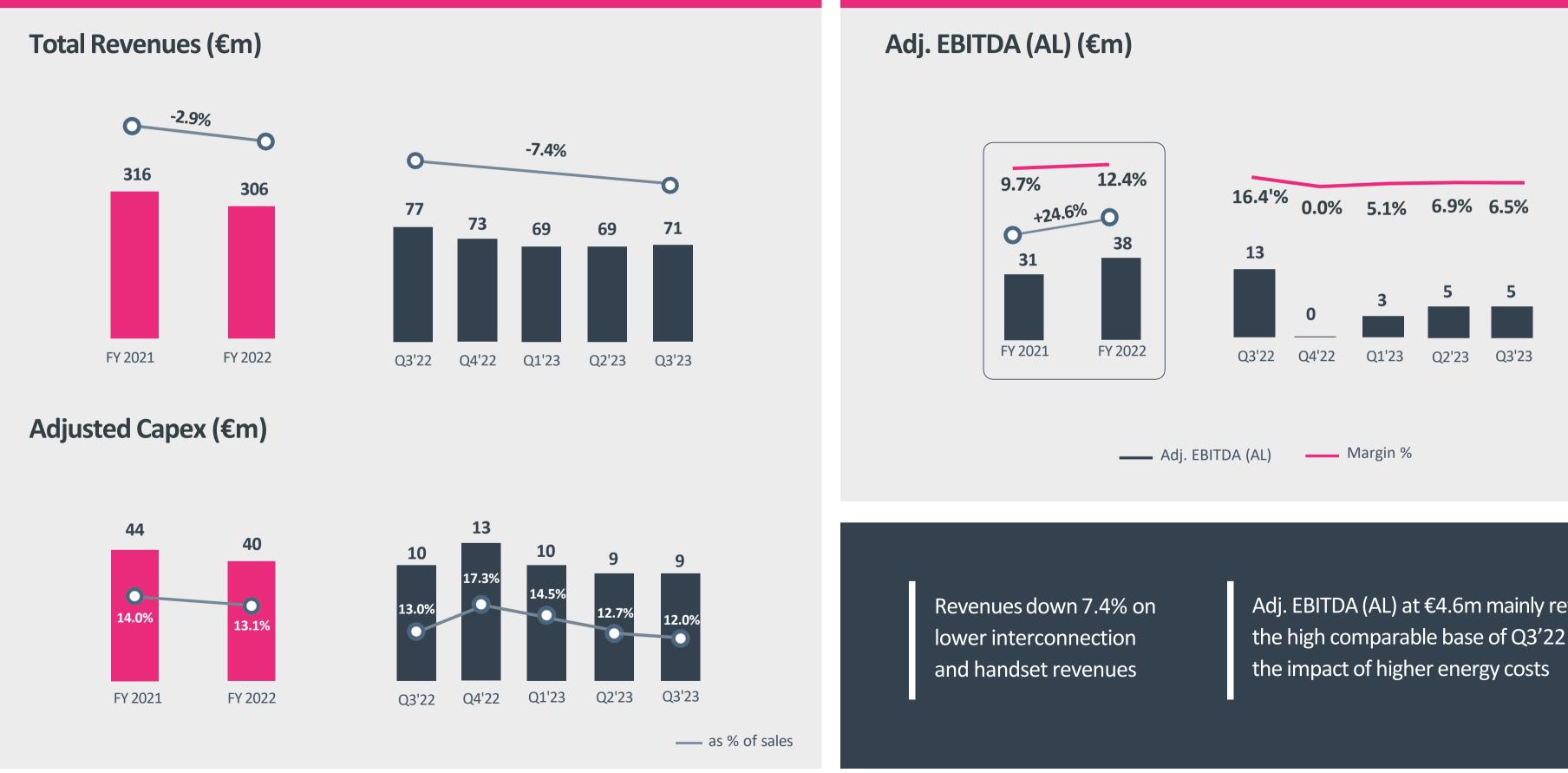




OTE Group Q3 2023 Results

Romania Mobile

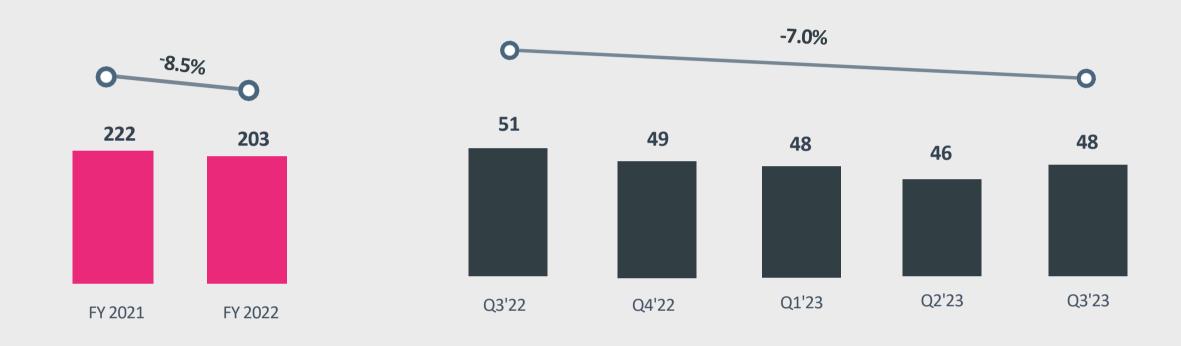
Romania – Financial Overview



Adj. EBITDA (AL) at €4.6m mainly reflecting the high comparable base of Q3'22 and

Romania – Financial Overview

Mobile Service Revenues (€m)



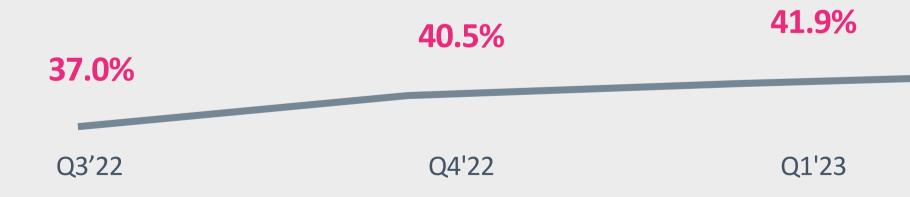
• Mobile Service revenues were down 7.0%, partially reflecting the drop mobile termination rate (MTR) cuts

• Postpaid subscriber base posted further growth; +3.2%

Romania – Mobile KPIs



Data Revenues as % of Service Revenues



42.8%	43.4%
Q2'23	Q3'23



Thank you.

