


A User Acceptance Equation for Intelligent Assistants

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How To Make Users Happy


- And avoid annoying users




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User Happiness?




$$H_u = f(\text{Performance})$$

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User Happiness?



$$H_u = f(\text{Performance}, \text{Trust})$$

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User Happiness!




$$H_u = f(E_{Assistant}, E_{Negative}, E_{Positive}, E_{Value}, E_{User}, E_{Corrected}, E_{By-hand}, E_{Cost}, E_{Avoided}, E_{Apparentness}, E_{Correct-difficulty}, E_{Sensible}, W_{Quality}, W_{Commitment}, T_{By-hand}, T_{By-Hand-start-up}, T_{By-Hand-per-unit}, T_{Assistant}, T_{Training-start-up}, T_{Assistant-per-unit}, T_{Interaction-per-unit}, T_{Monitoring}, T_{Correcting}, T_{Responsiveness}, T_{System-Training}, T_{User-training}, T_{Average-for-each-correction}, A_{Error-rate}, N_{units}, P_{Pleasantness}, U_{Perceive}, U_{Why}, U_{Provenance}, U_{Predictability}, I_{Assistant-interfere}, I_{Screen-space}, I_{Cognitive}, I_{Appropriate-Time}, C_{Autonomy}, C_{Correcting}, S_{Sensible-Actions}, S_{User-models}, S_{Learning}, R_{Social-Presence}, D_{Hand}, V_{Importance})$$

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Why Happiness?

- Focus on assistants that take on tasks which the users **could** do themselves
- Assistants are supposed to be **helpful**
- If not, users can **turn off** the assistants
 - Optional
 - Assume: cannot **require** users to use assistant or to provide feedback
- So only used if user finds it:
 - **Useful**
 - **Trustable**
 - **Usable**



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Adjustable Autonomy

Radar SpaceTime Planner

Hint: You should optimize the schedule now.

Optimize the Schedule
Create the best possible schedule.

Modify Jane Liebrock

Modify Jane Liebrock's schedule. Select the date and time for each activity.

Make Changes Here

Fix spelling error

Fix spelling error

Example of a Scheduler GUI

Example of a Scheduler GUI

US AIRWAYS

US AIRWAYS

Flights: [input] [input] [input] [input]

From: [input] To: [input]

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- Assistant does it all; completely autonomous
- User monitors actions of assistant (confirmation of assistant's actions)
- Assistant helps user do actions (or user tells agent how to do the actions)
- Assistant tells users where actions might be done
- User does all actions; direct manipulation

Rajiv T. Maheswaran, Milind Tambe, Pradeep Varakantham, Karen Myers, "Adjustable Autonomy Challenges in Personal Assistant Agents: A Position Paper", *Agents and Computational Autonomy*, Springer, 2004, pp. 187-194.

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Key Factors

- **Correctness**
 - Errors
- **Speed**
 - Time to use system with the assistant
- **Pleasantness**
- **Utility**

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Measures for Correctness

- Can measure % correct on corpus
- Or measure in field deployment
 - Often performance is much worse
- Also important is:
 - Overhead of monitoring for correctness
 - Time for correction
- If Assistant can be wrong, user might need to check each action
- When *is* wrong, need to:
 - Notice is wrong
 - Fix the error
- How long does this take compared to just doing it?
- But doing it by hand might have errors too!

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Correctness

- How many errors does the assistant make?
 - E_{Negative} False negatives: missed opportunities to help ("coverage")
 - Just silent when might do something
 - E_{Positive} False positives: incorrectly offered to help ("precision")
 - E_{Value} Wrong values: partially correct, but with inaccurate parameters
 - Total errors left in the results
 - E_{User} User's errors also involved
 - $E_{\text{Corrected}}$ User might catch errors and fix them
- $$E_{\text{Assistant}} = E_{\text{User}} + E_{\text{Positive}} + E_{\text{Value}} - E_{\text{Corrected}}$$
- $E_{\text{By-hand}}$ But compare to errors when no assistant
- Error rate may change over time, as the assistant learns

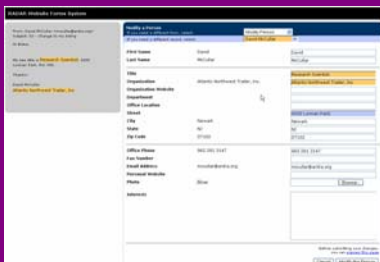
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Examples

- Radar VIO (Virtual Information Officer) helps fill in form fields from emails
- John Zimmerman, Anthony Tomasic, Isaac Simmons, Ian Hargraves, Ken Mohnkern, Jason Cornwell, Robert Martin McGuire, "VIO: a mixed-initiative approach to learning and automating procedural update tasks". *CHI2007 conference*, To appear.



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VIO Error Rate

- With VIO: Overall decrease in time by 17% ($p < .001$)
- Overall error rate (all users)

$E_{\text{Assistant}}$	15 (total errors left in result) vs.
$E_{\text{By-hand}}$	12 (<i>n.s.</i>)
- Per user error rates (20 users):

E_{Negative}	12 (missed extracting values)
E_{Positive}	0
E_{Value}	1
- VIO strong biased away from incorrect guesses, so prefers not to say anything (favors E_{Negative})

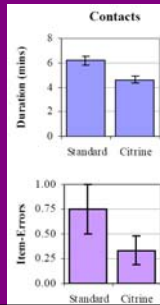
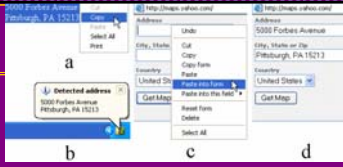
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Example: Citrine Errors

- Interprets addresses in copied text
- Copy-and-paste by hand for people's addresses took more time even including fixing errors, compared to using the Citrine assistant
- When by hand: left more errors in result
- Jeffrey Stylos, Brad A. Myers, Andrew Faulring, "Citrine: Providing Intelligent Copy-and-Paste." *ACM Symposium on User Interface Software and Technology, UIST'04*, October 24-27, 2004, Santa Fe, NM. pp. 185-188.

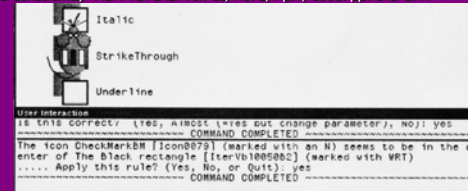


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Old Example

- Peridot (1985); confirm by question and answer
- Low consequence of errors
- Users generally just said "Yes" without understanding the question
 - Assumed computer knew better than they did
- So can't necessarily trust user's feedback
- Brad A. Myers. "Creating User Interfaces Using Programming-by-Example, Visual Programming, and Constraints," *ACM TOPLAS*, vol. 12, no. 2, April, 1990. pp. 143-177.



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Consequences of Errors

- Not just a factor of the time for errors
- Other factors:
 - E_{Cost} Cost (seriousness) of making an error
 - Probably a key factor in user's acceptance and happiness
 - Aircraft auto-pilot vs. filling in addresses for a contact
 - Likelihood of making an error by hand compared to by the assistant (error avoidance):
 $E_{\text{Avoided}} = E_{\text{By-hand}} - E_{\text{Assistant}}$
 - $E_{\text{Apparentness}}$ Likelihood of noticing an error
 - $E_{\text{Correct-difficulty}}$ Ease of correction of the error
 - Likelihood of being able to correct it after finding it
 - Is the right information available?

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Quality of Errors

- User happiness may not *only* depend on frequency and severity of errors
- Henry Lieberman: Depends on whether the errors **make sense**
 - Predictable vs. seemingly random errors
 - Knowledge-based vs. statistical techniques
 - But often errors **easier to notice** if very far off
 - Example: OCR, mistakes in Citrine
- Helps users predict how to avoid errors
- E_{Sensible}

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Quality of Work Beyond Errors

- May not be right vs. wrong
- Quality of the assistant's work
 - Mary Shaw: Satisfactory level of work
 - E.g., Meeting transcripts
 - $W_{Quality}$
- Wayne Iba
 - Bad answers may inspire user to better work
 - Apprentice
 - $W_{Commitment}$ User's attitude and commitment affects quality

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Measuring Time

- Time when performing tasks
- Can measure the time for the user without assistant, compared to with assistant
- Can include time to correct errors
 - But only those that the user notices
 - Corrected errors vs. Un-corrected errors
- Usually want the time to be faster when using the assistant
- May be slower for 1st time, but faster if used a lot
 - Because of training, learning time, etc.
- Does not include "background" time
 - Assistant can work in parallel to user

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Equations for Time

- Control condition:

$$T_{By-hand} = T_{By-Hand-start-up} + (T_{By-Hand-per-unit} * N_{units})$$

- Time with assistant, including errors:

$$T_{Assistant} = T_{Training-start-up} + (T_{Assistant-per-unit} * N_{units})$$

- Where:

$$T_{Assistant-per-unit} = T_{Interaction-per-unit} + T_{Monitoring} + T_{Correcting} + T_{Responsiveness}$$

$$T_{Correcting} = A_{Error-rate} * T_{Average-for-each-correction}$$

$$A_{Error-rate} = (E_{Positive} + E_{Value}) / T$$

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Time per Item

- $T_{Interaction-per-unit}$ is average across items
 - Ones handled correctly by assistant lowers average time
 - If agent *anticipates* and does task, then small or 0
- Should be lower than $T_{By-Hand-per-unit}$ or will never win
- $T_{Responsiveness}$ Includes time that user has to wait for assistant
 - If agent slows down interaction
 - Also, if agent is slow, makes it look stupid
 - People don't like to wait even if overall is faster
 - Xerox Star judged poorly even though overall faster tasks
 - Conversely, people feel fast when busy with DM

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Time and Accuracy

- What accuracy rate is required?

$$T_{\text{By-hand}} \geq T_{\text{Assistant}} = T_{\text{Training-start-up}} + \left(\frac{T_{\text{Interaction-per-unit}} + T_{\text{Monitoring}}}{A_{\text{Error-rate}} * T_{\text{Average-for-each-correction}}} \right) * N_{\text{units}}$$

- This formula can help determine how much accuracy is required for assistant to be worthwhile
- Can improve performance by improving UI for monitoring and correcting!
- If importance of checking is low, then user might not check any/all

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Issues with Training Time

- $T_{\text{Training-start-up}}$ includes system training and user training

$$T_{\text{Training-start-up}} = T_{\text{System-training}} + T_{\text{User-training}}$$

$$T_{\text{By-hand}} \geq T_{\text{Assistant}} = \frac{T_{\text{Training-start-up}}}{A_{\text{Error-rate}}} + \left(\frac{T_{\text{Interaction-per-unit}} + T_{\text{Monitoring}}}{T_{\text{Average-for-each-correction}}} \right) * N_{\text{units}}$$

- $T_{\text{System-training}}$ is explicit training requires
 - Might be labeling examples, entering rules, specifying policies & permissions, etc.
 - CALO users complain about re-training required with every new release
 - Other assistants "pre-train" on corpus or do not need training, so: $T_{\text{System-Training}} = 0$
 - Try to get training from what users do anyway (implicit) so no extra overhead
- $T_{\text{User-training}}$ is time for user to learn how to use the assistant

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Example of Performance Measures

- When there are repeated tasks, can measure cross-over point (N_{units})
 - When there are enough tasks to overcome the overhead
- Example, LAPIS supported "simultaneous editing"
 - Teach a pattern and edit all locations at once

Robert C. Miller and Brad A. Myers, "Interactive Simultaneous Editing of Multiple Text Regions", *USENIX 2001 Annual Technical Conference*, Boston, MA, June 2001, pp. 161-174.

```

// Changing method interfaces.
// print (object, x, y) => object.print (x, y)
void f () {
    rectangle.print (0, 0);
    for (int i = 0; i < circle.length; ++i) {
        circle[i].print (x, y);
        circle[i].center.print (x + 2, y + 2);
    }
}
    
```

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Example of Performance Measures

- Measure when enough tasks to overcome the overhead


Task	Records in task	Simultaneous editing	Manual editing	Equivalent task size	
				novices	expert
1	9	142.9 s [63-236 s]	21.6 s/rec [7.7-65 s/rec]	8.4 recs [2.1-12.2 recs]	4.5 recs
2	7	119.1 s [64-209 s]	32.3 s/rec [19-40 s/rec]	3.6 recs [1.9-5.8 recs]	1.6 recs
3	7	159.6 s [84-370 s]	41.3 s/rec [16-77 s/rec]	4.0 recs [1.9-6.2 recs]	2.4 recs



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Subjective Factors

- How much do users **like** the assistant?
- Can be **annoying** even when not doing anything
- Alternatively, might be considered positively
 - Cute, helpful, polite, ...
- P_{Pleasantness} 

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Factors of Pleasantness

- Understandability
- Interference
 - Interruptions
- User control
- Sensible Help
- Social Presence

$$P_{Pleasantness} = F(U_{Perceive} U_{Why} U_{Provenance} U_{Predictability} I_{Assistant-interfere} I_{Screen-space} I_{Cognitive} I_{Appropriate-Time} C_{Autonomy} C_{Correcting} S_{Sensible-Actions} S_{User-models} S_{Learning} R_{Social-Presence})$$

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Understandability

- Does user **understand** what is happening?
- Related user interface principles (Nielsen's Heuristics):
 - http://www.useit.com/papers/heuristic/heuristic_list.html
 - Visibility of system status, Recognition rather than recall, Aesthetic and minimalist design, Help users recognize, diagnose, and recover from errors, Help and documentation
- User able to **perceive** what the system is doing
 - U_{perceive} Actions, states, reasons are visible
- Understand **why** actions are being taken ("Transparency")
 - U_{why} Lots of work on this topic
 - And understand the assistant's answers
- Interacts with **control**
 - Not just *understand why*
 - Also, be able to *change or fix it*
 - Not do it the same way next time

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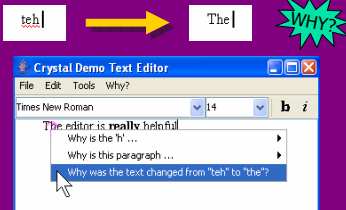
Understanding Values

- Understand actions assistant does
- Also important: understanding values
 - Where the values come from
 - Conley & McGuinness: Provenance and Credibility of values
 - U_{Provenance}

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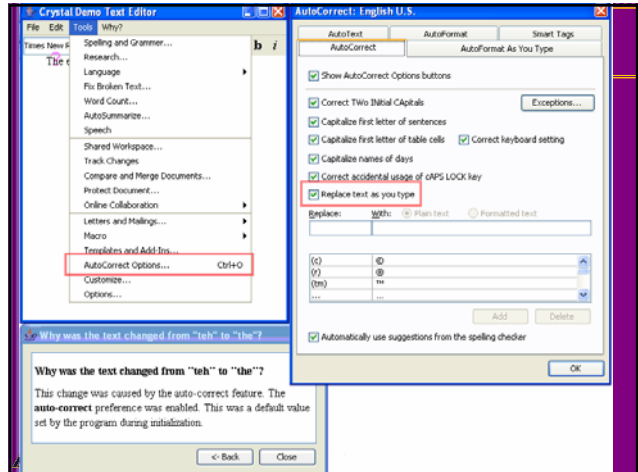
Explaining Why

- Crystal – my system to explain “why” for assistants in complex applications like Microsoft Word
- Doesn’t just explain why, but brings up the dialog boxes to let user change it
- Brad Myers, David A. Weitzman, Andrew J. Ko, and Duen Horng Chau, “Answering Why and Why Not: Questions in User Interfaces,” *Proceedings CHI2006: Human Factors in Computing Systems*, Montreal, Canada, April 22-27, 2006, pp. 397-406.



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Predictability

- Can the user *predict* what the agent will do?
- Related user interface principles:
 - Consistency, Visibility of system status, Match between system and the real world
- Predictable <-> understandability
 - Understand **future** actions
 - Not just what it has already done
- U_{Predictability}

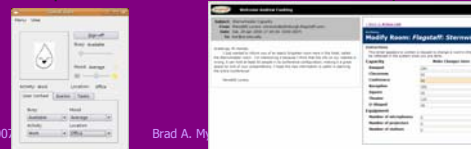
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Interference

- Assistant-interfere: How much does the assistant **interfere** with other tasks?
 - Can make user less effective on unrelated tasks
- Screen-space: Screen space for the assistant
 - Compare Clippy vs. squiggly underlines
 - Towel's To-Do list window; TamaCoach's GUI
 - Really big explanations (Crystal, CALO, etc.)
 - Radar repeats email with the assistant's interpretation



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Interference

- $I_{\text{Cognitive}}$ Cognitive overhead of monitoring assistant
 - Attention taken away from other tasks
 - Example: Meeting Rapporteur mentions checking/correcting assistant's notes compared to participating in meeting
 - Vs. taking notes by hand
- $T_{\text{Monitoring}}$ Time overhead already included

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Interruptions

- Interruptions interfere
- Can be annoying
- But may be necessary
 - E.g., RoboCare notification for medicine
- Some systems trying to predict appropriate times to interrupt
- Decisions:
 - **Whether** to interrupt
 - Vs. perform autonomously or not assist at all
 - **How** to ask the question (understandability)
 - **When** to interrupt $I_{\text{Appropriate-Time}}$

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Interruptions, example

- Radar Attention Manager
 - Dan Siewiorek & Asim Smailagic

The screenshot shows a window titled "Task" with a table of task configurations. Below it is a "Solve Now" button and a 3x3 grid of numbers (8, 9, 7, 1, 2, 6, 8, 4, 1) used for a logic puzzle.

Task	Computational	Medium	Look Up	Medium
Computational	Hard	Medium	Medium	Medium
Computational	Medium	Easy	Easy	Hard
Subtask	Hard	Easy	Computational	Easy
Look Up	Hard	Subtask	Hard	
Computational	Medium	Look Up	Medium	Subtask
Look Up	Medium	Subtask	Medium	Computational
Look Up	Easy	Computational	Easy	Look Up
Computational	Easy	Computational	Hard	Look Up

Solve Now

8	9	7	1	2	6	8	4	1
6			8		5			2 3
6	4	5		3	9	2	8	9
8			2	4			5	9
4	2	8		3			7	6
4	6	3		9	8	7		1
9		6	3		1	4	9	2
9		1	3		2	4		6

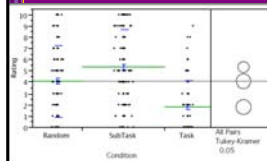
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Radar Attention Manager

- Subject rating of interruption annoyance (1 Low, 10 High)
 - Subtask boundaries *worse* than random; tasks boundaries better
- Good success at predicting when interruptible



Classifier	Accuracy	True positives	True negatives
PSVM	85.35 %	82.69 %	88.00 %
LSVM	81.24 %	80.77 %	81.71 %
LDA	75.47 %	69.23 %	81.71 %
MNN	66.74 %	55.77 %	77.71 %

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User Control

- Ability of user to control the assistant
- Related user interface principles:
 - User control and freedom, Error prevention, Flexibility and efficiency of use, Help users recover from errors
- $C_{Autonomy}$ Control the level of autonomy
 - Related to assistant overhead: $T_{Training-start-up}$
- $C_{Correcting}$ Difficulty of fixing results of errors
 - Related to $T_{Monitoring} + T_{Correcting}$
 - Also possibly mental difficulty of doing this process
 - Not just time


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Sensible Assistance

- $S_{Sensible-Actions}$ Whether the proposed actions make sense
 - See Henry Lieberman's talk on Wednesday
 - Also, Scott Wallace's "similarity" between parties
 - Related to $E_{Sensible}$ for errors
- "Don't Be Stupid"
 - Not keep asking the same thing over and over
- Requires:
 - $S_{User-models}$ User modeling, so answers are appropriate
 - $S_{Learning}$ Learning, so answers change

Turning off the Office Assistant.
You've hidden me several times now. Would you like to permanently turn me off or just hide me again?



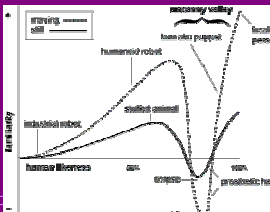
- No, just hide me
- Yes, turn me off
- Change other options



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Social Presence

- Users may relate better to animated agents
- But "Uncanny Valley"
 - Theory that if agent looks and behaves too much like a person, but not quite, then much worse
 - Increased by movement
 - Linked to zombies and death
 - Ref: Mori, Masahiro (1970). Bukimi no tani *The uncanny valley* (K. F. MacDorman & T. Minato, Trans.), *Energy*, 7(4), 33-35. (Originally in Japanese)

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Summative Measures

- Utility
- Trust
- Performance

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Utility

- How much **Value** is what the assistant does?
- How much **Work** (effort) does it take?
- UTILITY** (usefulness) = $\frac{\text{Value}}{\text{Work}}$
- $\text{Value} = F(D_{\text{Hand}}, V_{\text{Importance}}, E_{\text{Avoided}})$
 - D_{Hand} How difficult would the task be to do by hand?
 - Partially $R(T_{\text{By-hand}})$
 - Also difficulty in learning how to do it, etc.
 - $V_{\text{Importance}}$ How important is it to do the task?
 - Is this the right task to automate?
 - Errors avoided E_{Avoided}
- Work** (effort)
 - Partially $T_{\text{Assistant}}$
 - Maybe include mental workload, etc.

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Trust

- What are the factors that go into Trust?
- (Lots of good talks on this topic Tuesday)
- All of the Error metrics
 - Number, cost of errors
 - Ease, likelihood of correcting errors
 - False positives (false alarms) particularly damaging
- Understandability
 - Visibility of what doing
 - Why doing it
- Maybe all the factors?
 - Not just explanations

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Others?

- Wayne Iba lists:
 - Competence
 - Attention
 - Anticipation
 - Persistence
 - Deference
 - Integrity
 - Picking appropriate task to automate
- Christopher Miller, et. al. lists other risks
 - Lack of situation & system awareness
 - Increase in user's mode errors
 - Too much trust can also be bad
 - Automation causes increased workload
- Nadine Richard & Seiji Yamada lists "fun factor"
- Are these covered by the factors?

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Issue: Converting Do'ers to Managers

- Converting from Direct Manipulation to managing assistants
- But managing is *hard*
 - The most valuable jobs are managers:
 - Terry S Semel, CEO Yahoo, \$230.6 mil
 - Barry Diller, CEO IAC, \$156.2 mil
 - ...
 - Tiger Woods \$80.3 mil
 - ...
 - Tom Cruise, \$31 million
- People have to learn how to effectively use human helpers
- Also, user may know "right" answer only by constructing it
 - Need to "directly manipulate" to investigate the answer
- Don't assume that converting a task to a managerial one will inherently make it easier!**



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Perceived Costs and Performance

- Alan F. Blackwell, "First steps in programming: A rationale for Attention Investment models. In *Proceedings of the IEEE Symposia on Human-Centric Computing Languages and Environments*, pp. 2-10.
- Given a choice, users evaluate cost-benefit:
 - Investment – learning, etc. to be ready to do task
 - Cost – to do the desired task
 - Pay-off – reduced future cost
 - Risk – probability that no future pay-off will result
 - Decision cost – cost of making this decision
- Users can't know real values, so guess, based on experience, personal style, etc.
 - Easier to estimate the costs to doing task manually
 - Hard to estimate costs and risks of using assistant

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Perceived Costs and Benefits

- People overrate errors, under-perceive time saved
 - Strongly prefer not to learn something new
 - Strongly prefer to avoid risk
- People don't necessarily make rational decisions
- User interface can influence **perceptions** of costs & benefits
 - E.g., Incremental, small steps
- Why there might be a discontinuity in $H_U = f(...)$
 - A little better performance of assistant results in disproportionate gains in H_U

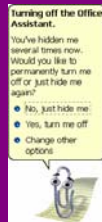
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Perceived Costs When Changing

- Particularly difficult with systems that learn
- Past performance may not be a good indicator of future performance
- Need some way to indicate what learned
 - Hopefully more fluid and effective than clippy
 - Continuous instead of binary?



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Usability Methods

- Conventional Usability Methods work for Intelligent Assistants
 - Contextual Inquiry
 - Involving designers in the design process
 - Paper-prototyping
 - Wizard-of-Oz prototyping
 - Heuristic analysis
 - Think-aloud user studies
 - Etc.
- Can measure many of the values in A vs. B experiments
 - E.g., compared to the non-assisted version
 - Not appropriate to say "User can easily..." without data

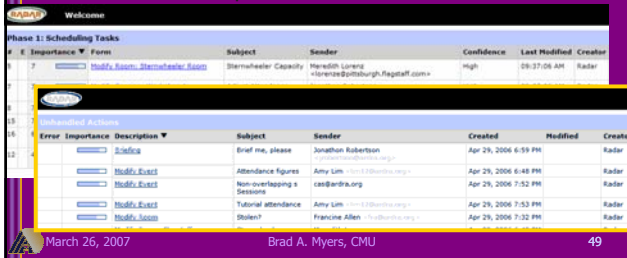
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Example

- Improved Radar's task manager through iterative design with user studies
 - Users didn't understand "Confidence", "Phase" vs. "Importance"



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Summary: User Happiness?

- $H_u = f(\dots)$
- Don't yet know all the factors
- Certainly don't know the function
- But ones that we do know should be measured and optimized
 - Existing HCI methods are effective
- Worthwhile goals to investigate to get assistants that are **useful, usable, & pleasant**

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User Happiness!



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$$H_u = f(E_{\text{Assistant}}, E_{\text{Negative}}, E_{\text{Positive}}, E_{\text{Value}}, E_{\text{User}}, E_{\text{Corrected}}, E_{\text{By-hand}}, E_{\text{Cost}}, E_{\text{Avoided}}, E_{\text{Apparentness}}, E_{\text{Correct-difficulty}}, E_{\text{Sensible}}, W_{\text{Quality}}, W_{\text{Commitment}}, T_{\text{By-hand}}, T_{\text{By-Hand-start-up}}, T_{\text{By-Hand-per-unit}}, T_{\text{Assistant}}, T_{\text{Training-start-up}}, T_{\text{Assistant-per-unit}}, T_{\text{Interaction-per-unit}}, T_{\text{Monitoring}}, T_{\text{Correcting}}, T_{\text{Responsiveness}}, T_{\text{System-Training}}, T_{\text{User-training}}, T_{\text{Average-for-each-correction}}, A_{\text{Error-rate}}, N_{\text{units}}, P_{\text{Pleasantness}}, U_{\text{Perceive}}, U_{\text{Why}}, U_{\text{Provenance}}, U_{\text{Predictability}}, I_{\text{Assistant-interfere}}, I_{\text{Screen-space}}, I_{\text{Cognitive}}, I_{\text{Appropriate-Time}}, C_{\text{Autonomy}}, C_{\text{Correcting}}, S_{\text{Sensible-Actions}}, S_{\text{User-models}}, S_{\text{Learning}}, R_{\text{Social-Presence}}, D_{\text{Hand}}, V_{\text{Importance}})$$

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Issues Brought Up During Discussion

- Probably calling the top-level measure "Happiness" is **incorrect**, since users aren't good at perceiving effectiveness
 - What would be a better term for all factors together?
- What about Intelligent Tutors?
 - Need new factors for User's learning, user's motivation
 - The comparison is tutoring by a person
- What about when using Assistant is required, e.g. for safety, by policy?
- What about Mixed Initiative?
 - Are there new factors?
- What are the higher-level, summative factors?
 - $T_{\text{Assistant}}$ vs $T_{\text{By-hand}}$; $E_{\text{Assistant}}$ vs. E_{User} ; Pleasantness is harder